

# NHS South East London ICB structure

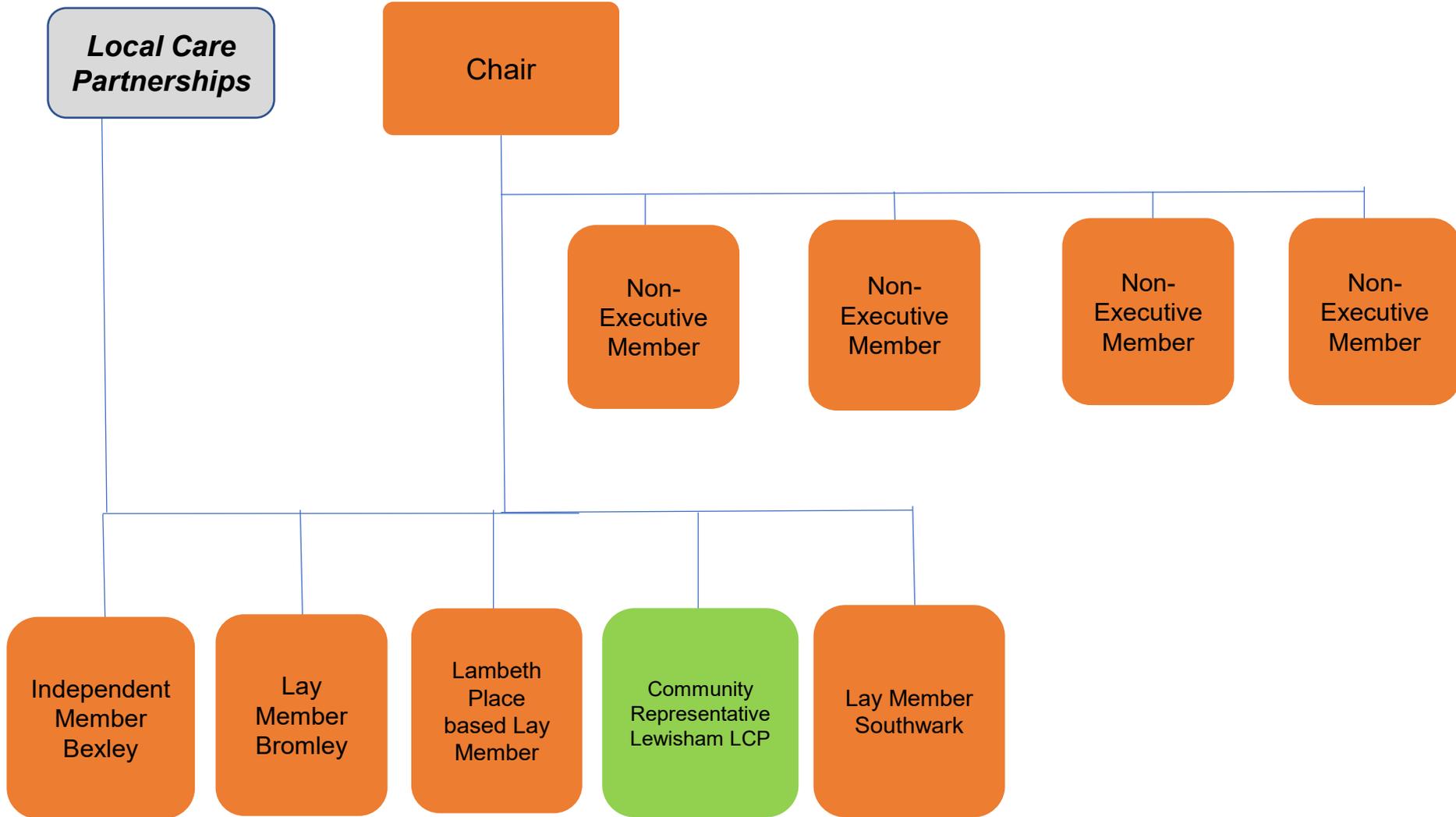
March 2026

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## **NHS South East London Board Non-Executives and Borough Lay Members**

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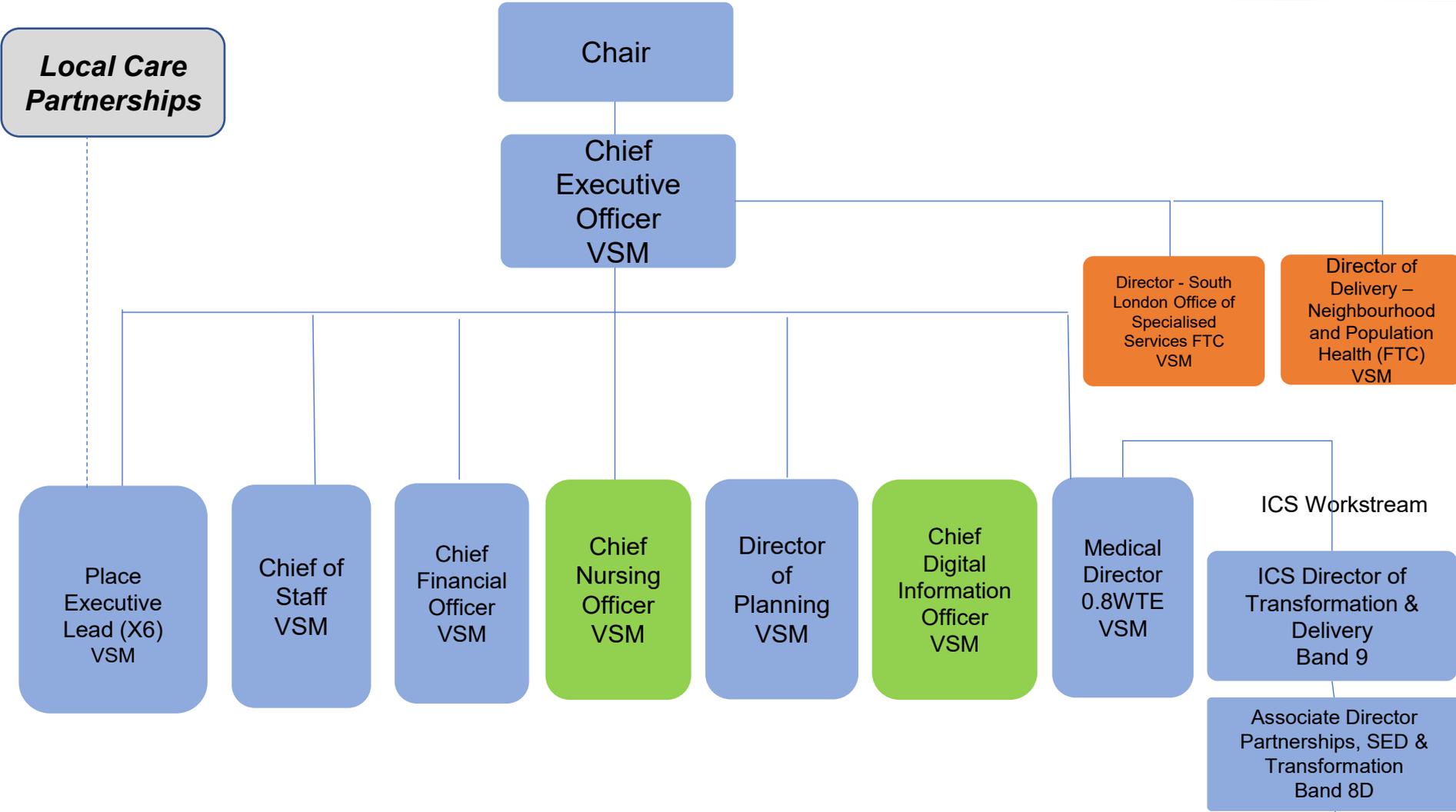
# Board Non-Executives and Borough Lay Members



Key				
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

## NHS South East London Executive Team Structure

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**Key**

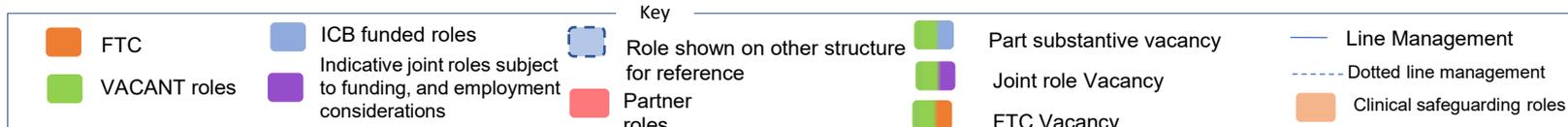
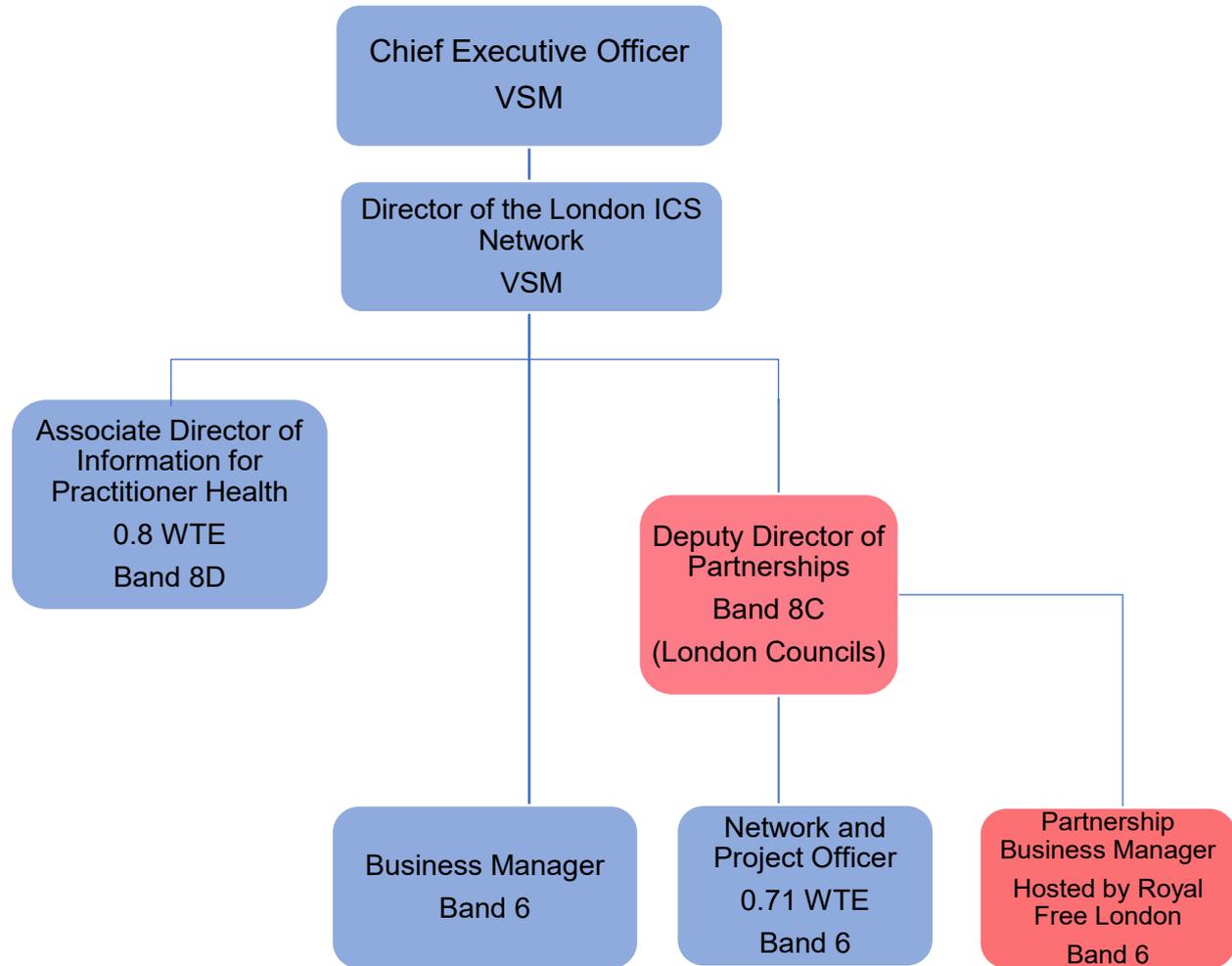
- FTC
- ICB funded roles
- Role shown on other structure for reference
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- Dotted line management
- FTC Vacancy
- Clinical safeguarding roles

**Partnerships Project Lead (2-year FTC) Band 8B**

## London ICS Network Team Structure

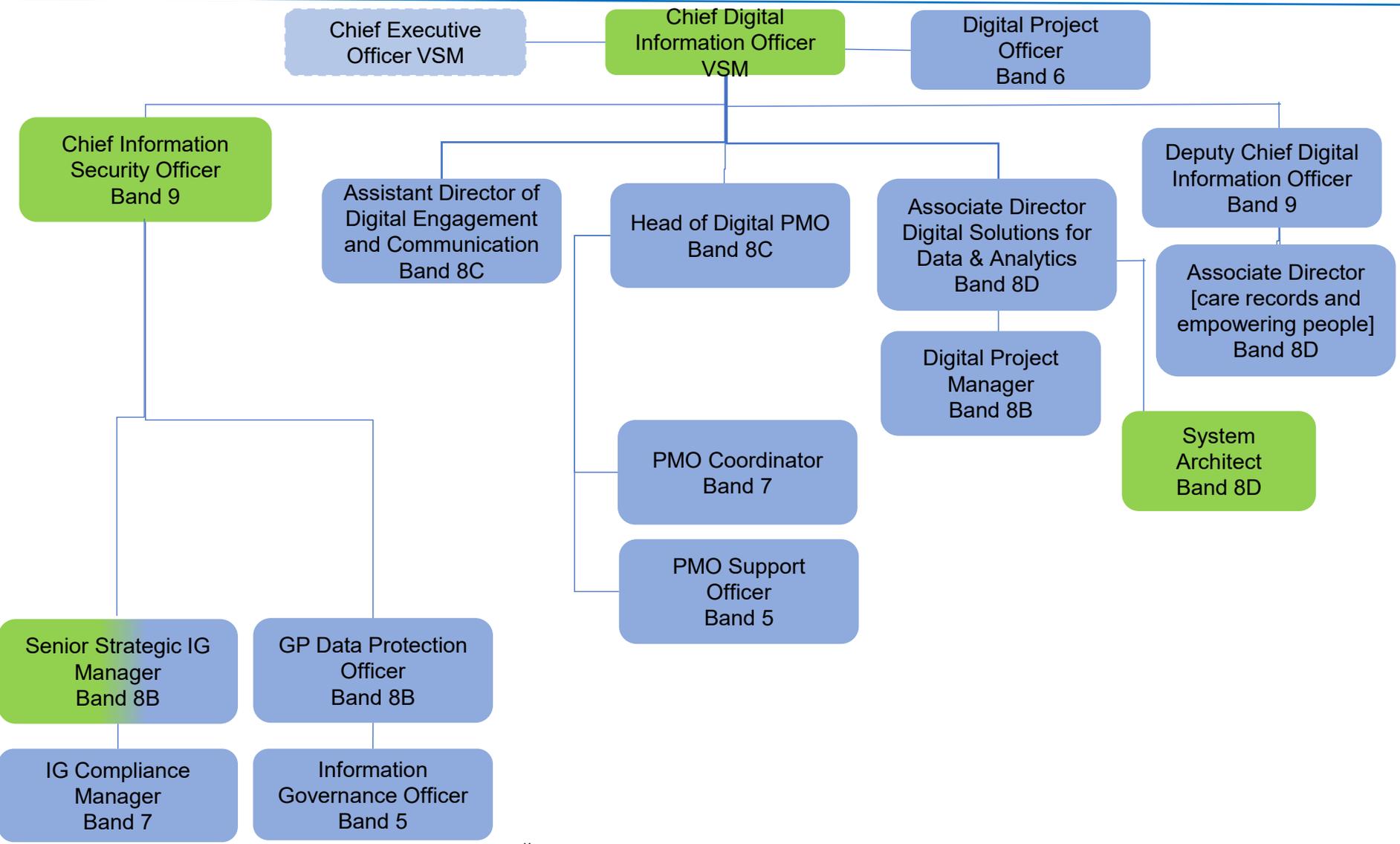
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Team hosted by SEL on behalf of all London ICSs

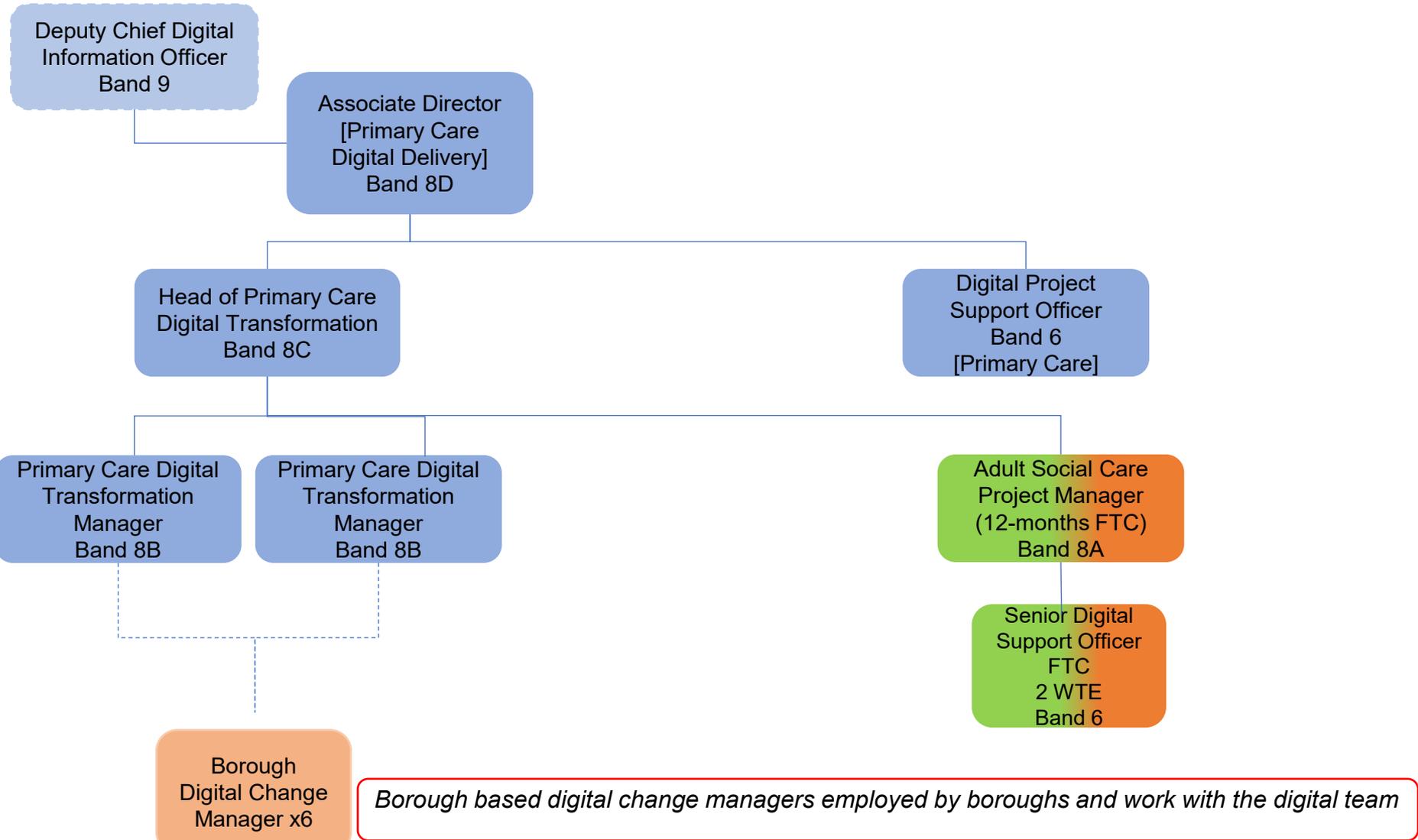


## Digital Structure

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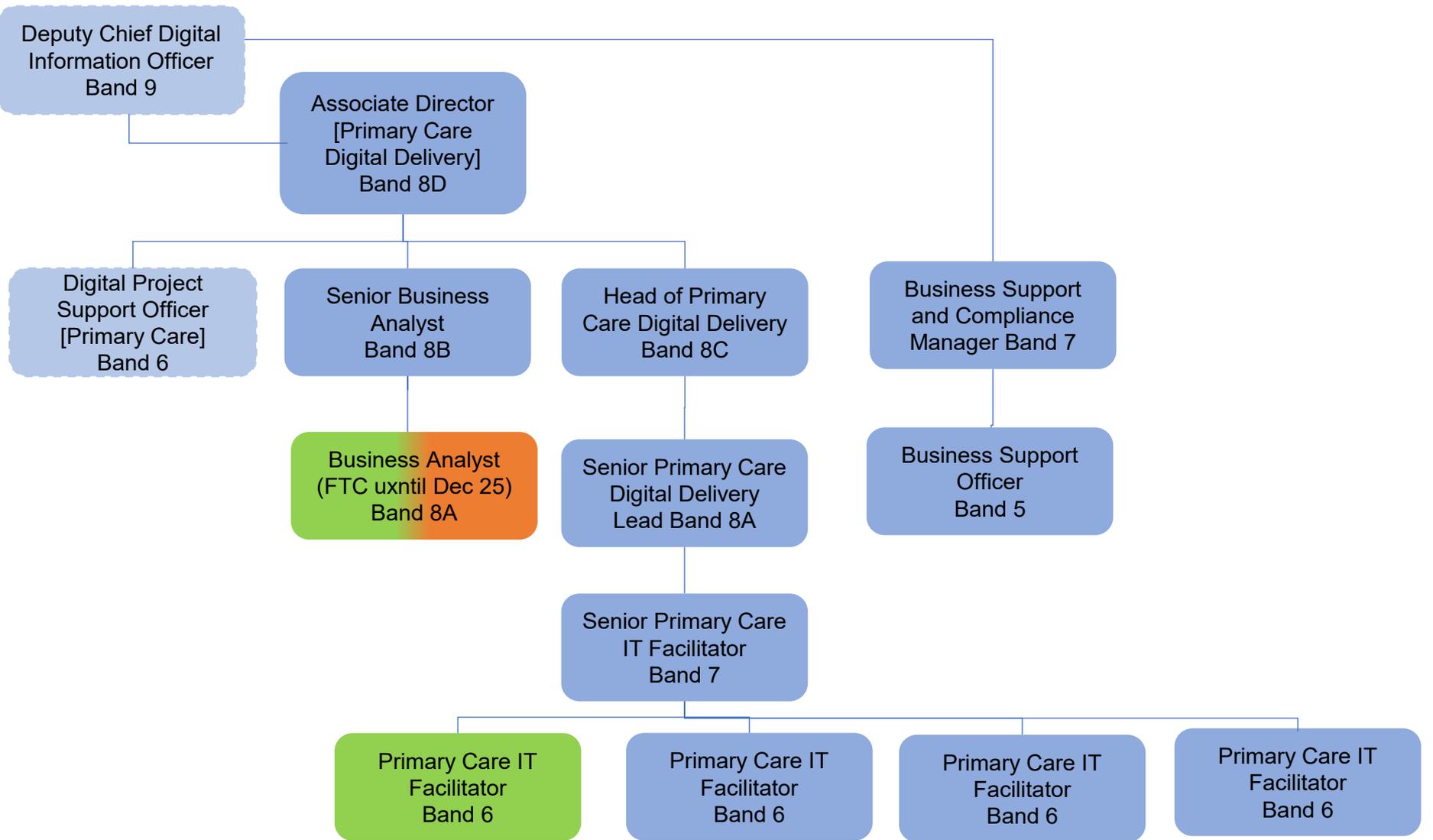


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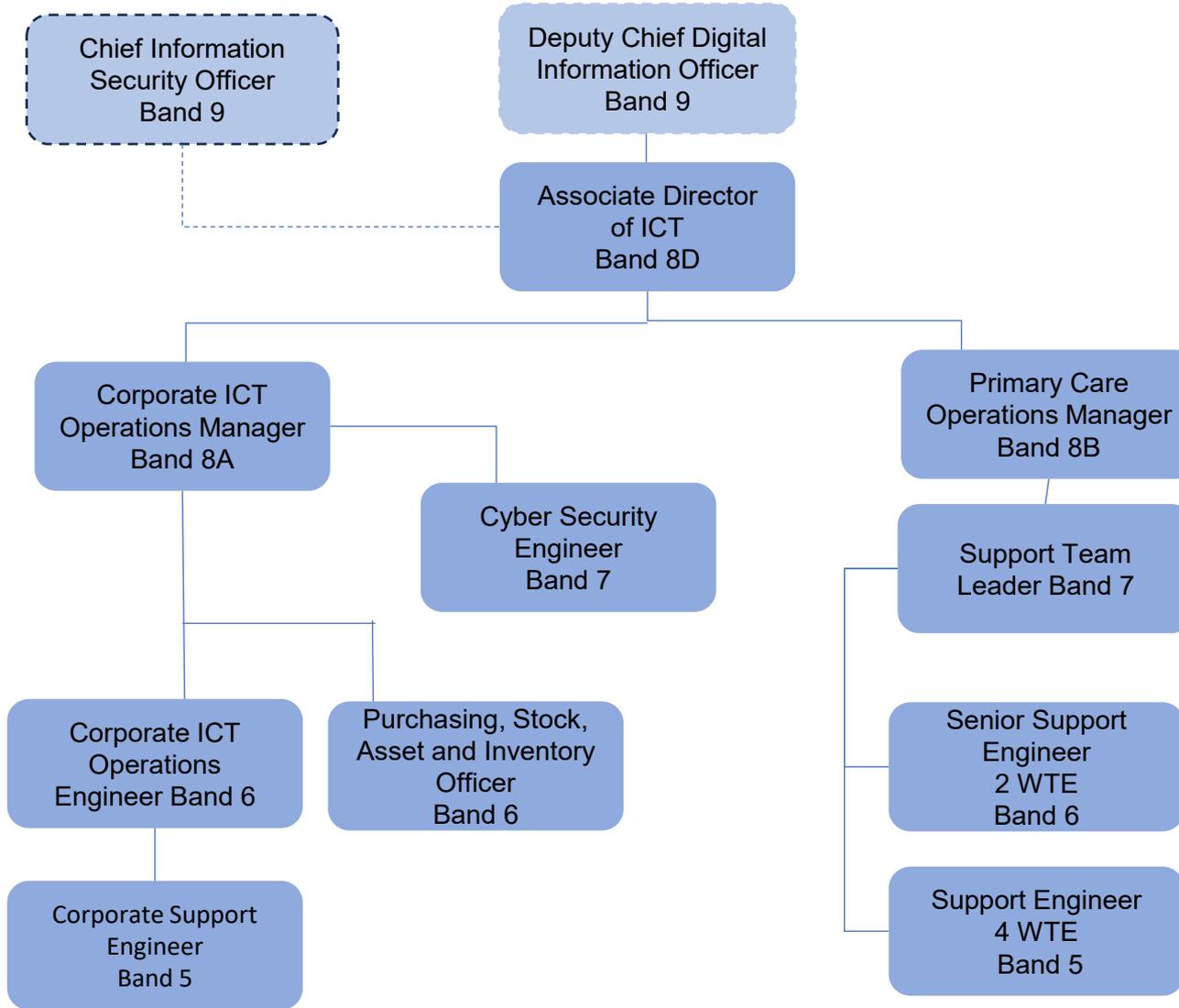
*Borough based digital change managers employed by boroughs and work with the digital team*

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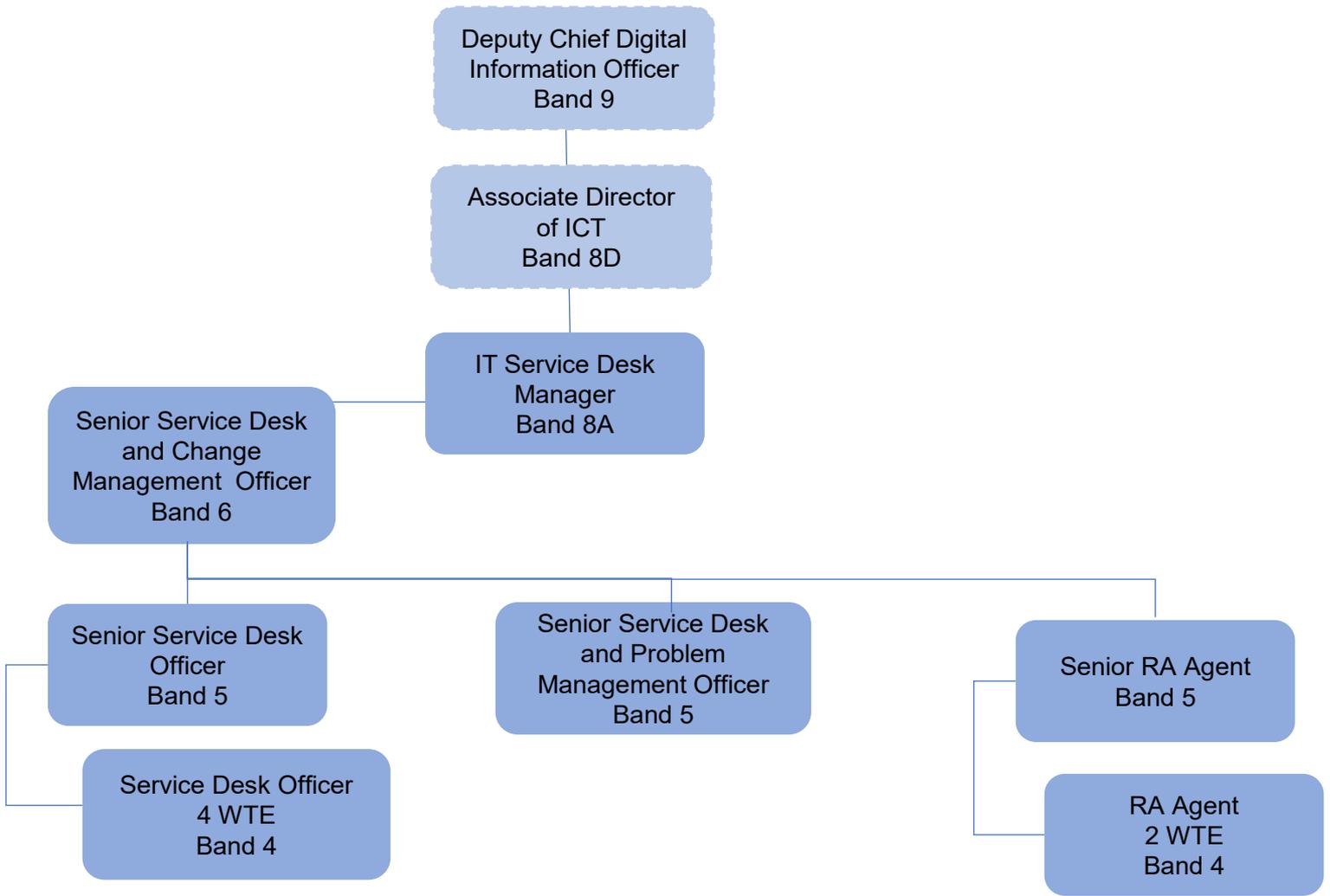
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Key

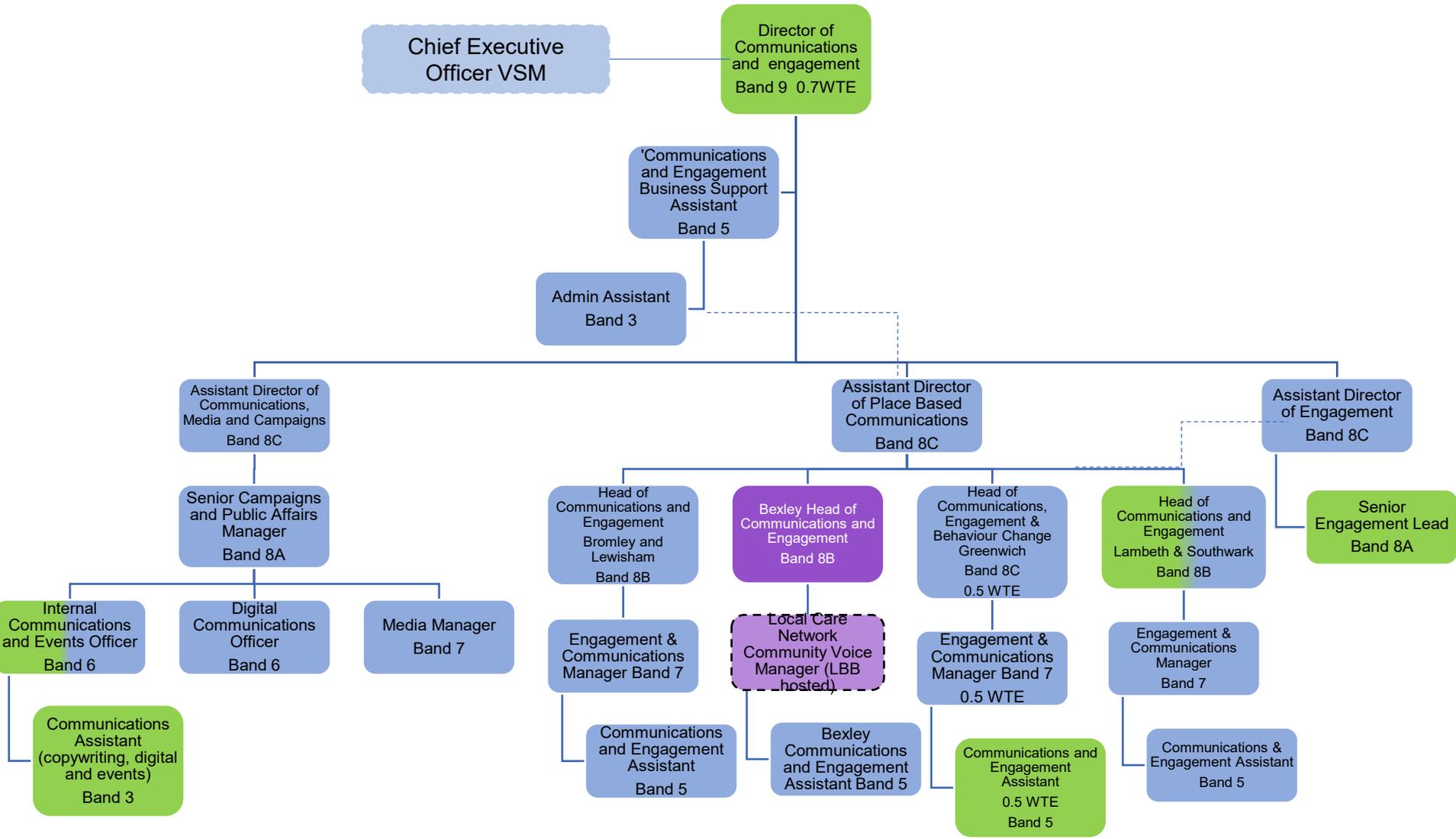
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## Communications & Engagement Team Structure

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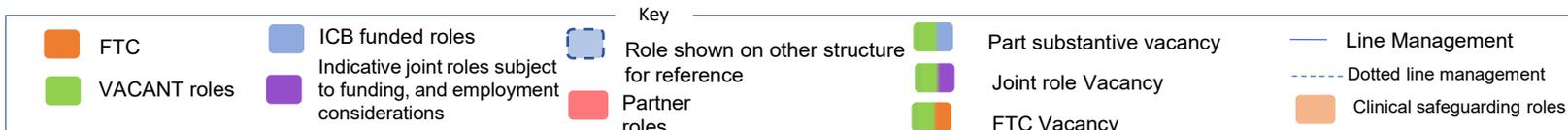
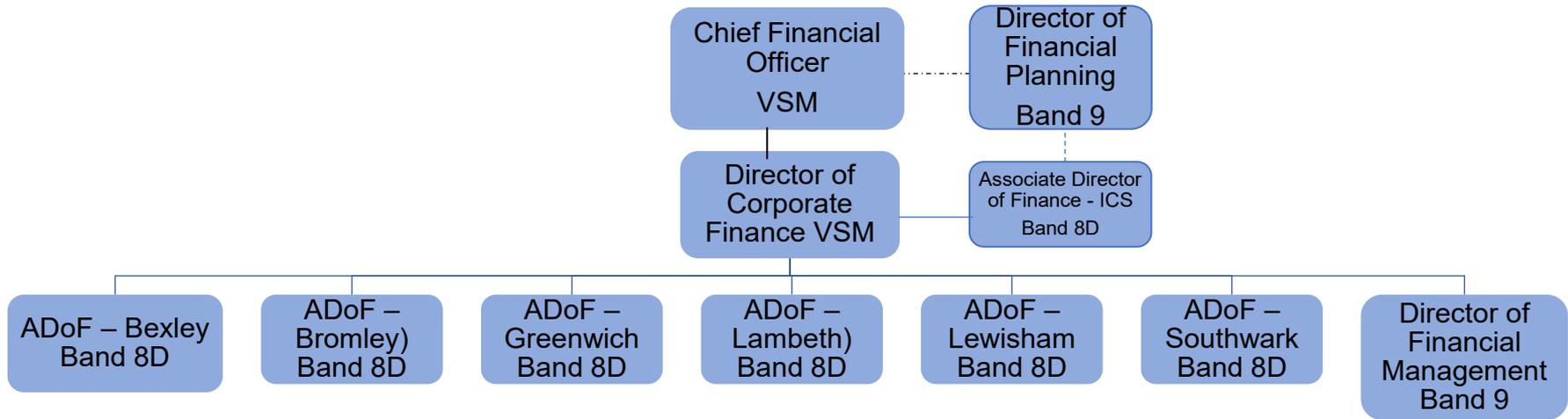


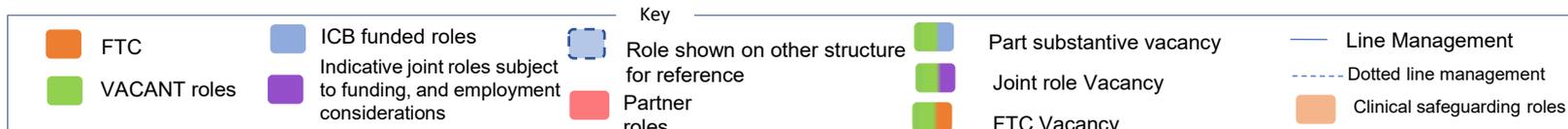
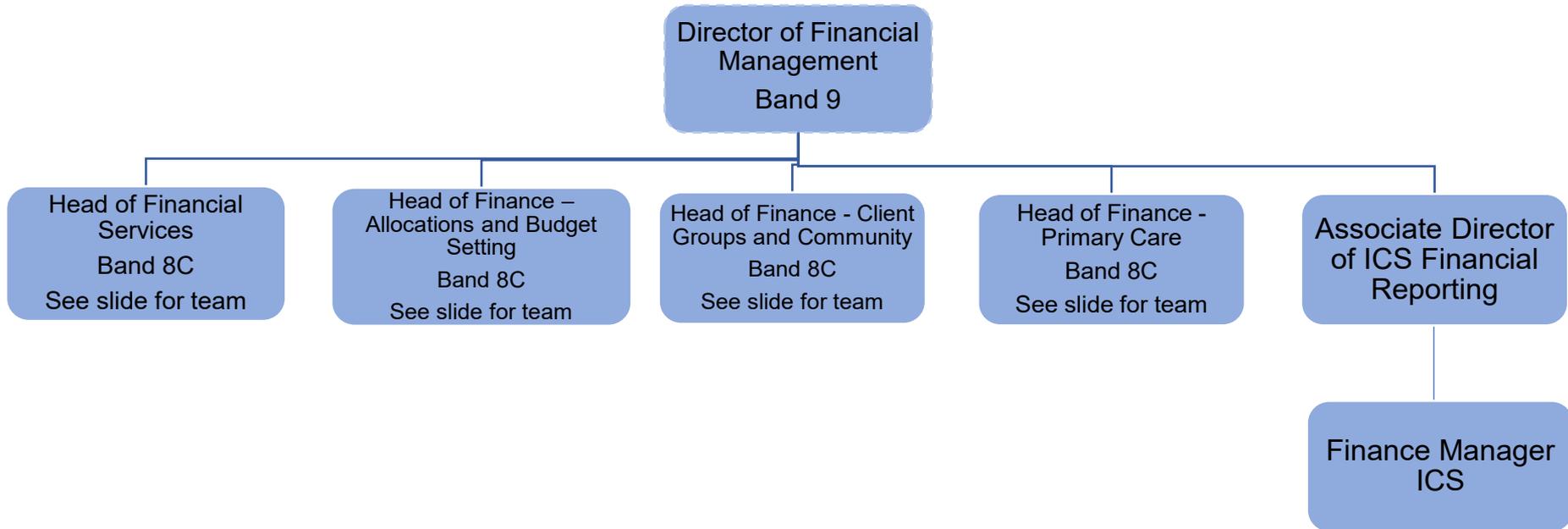
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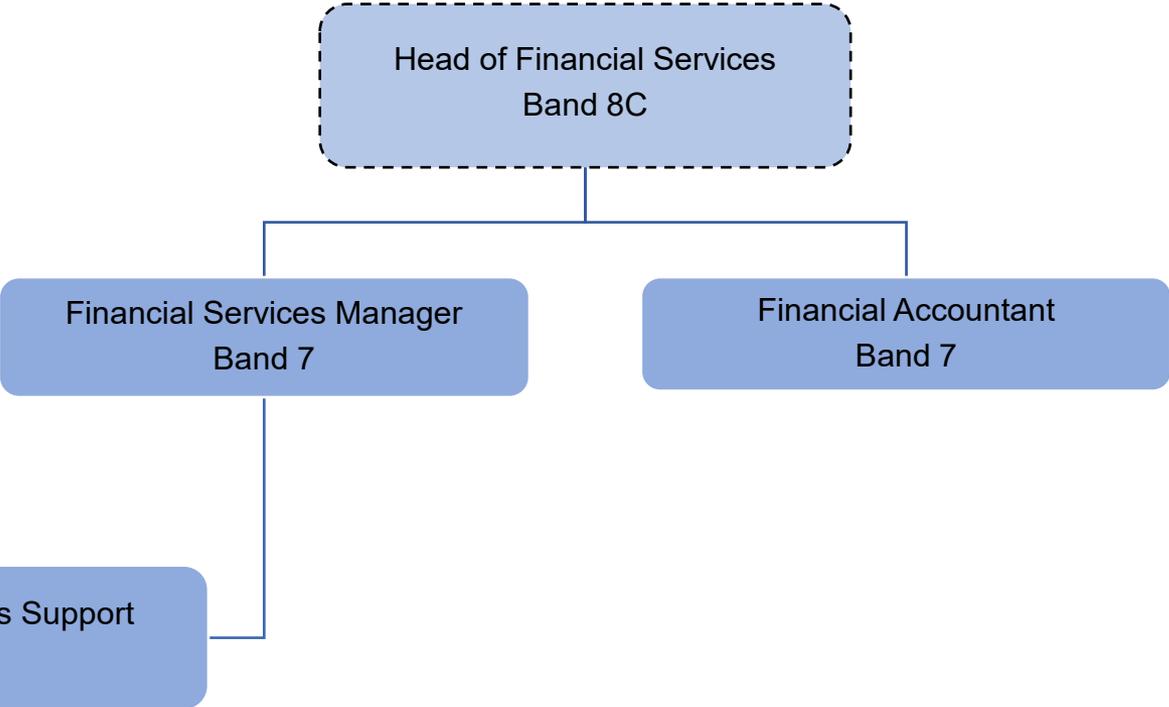
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## Finance Team Structure

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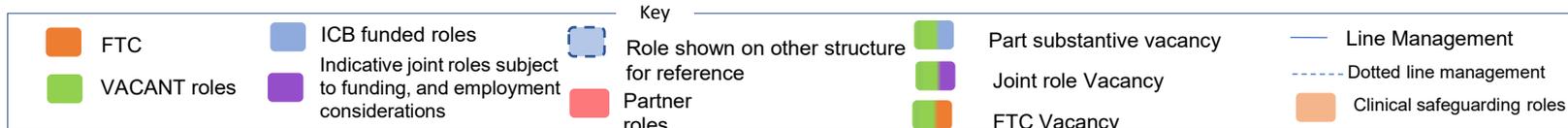
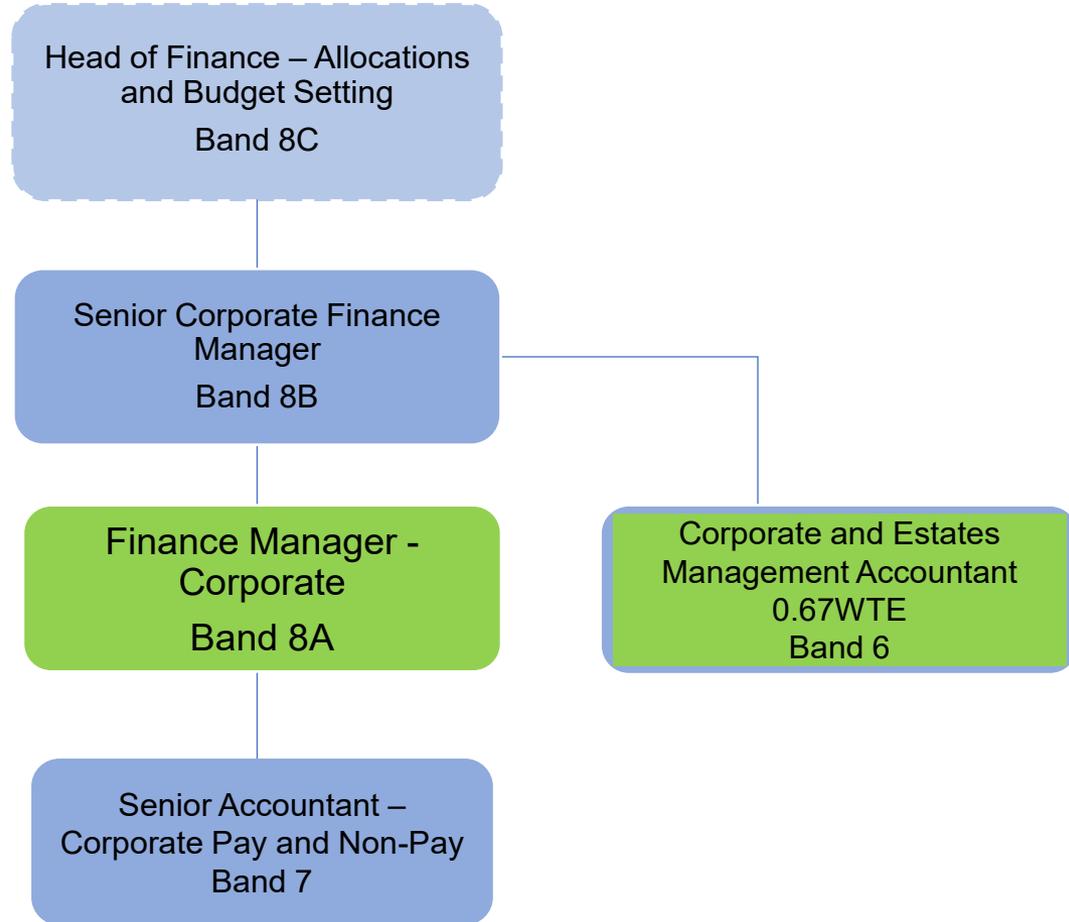


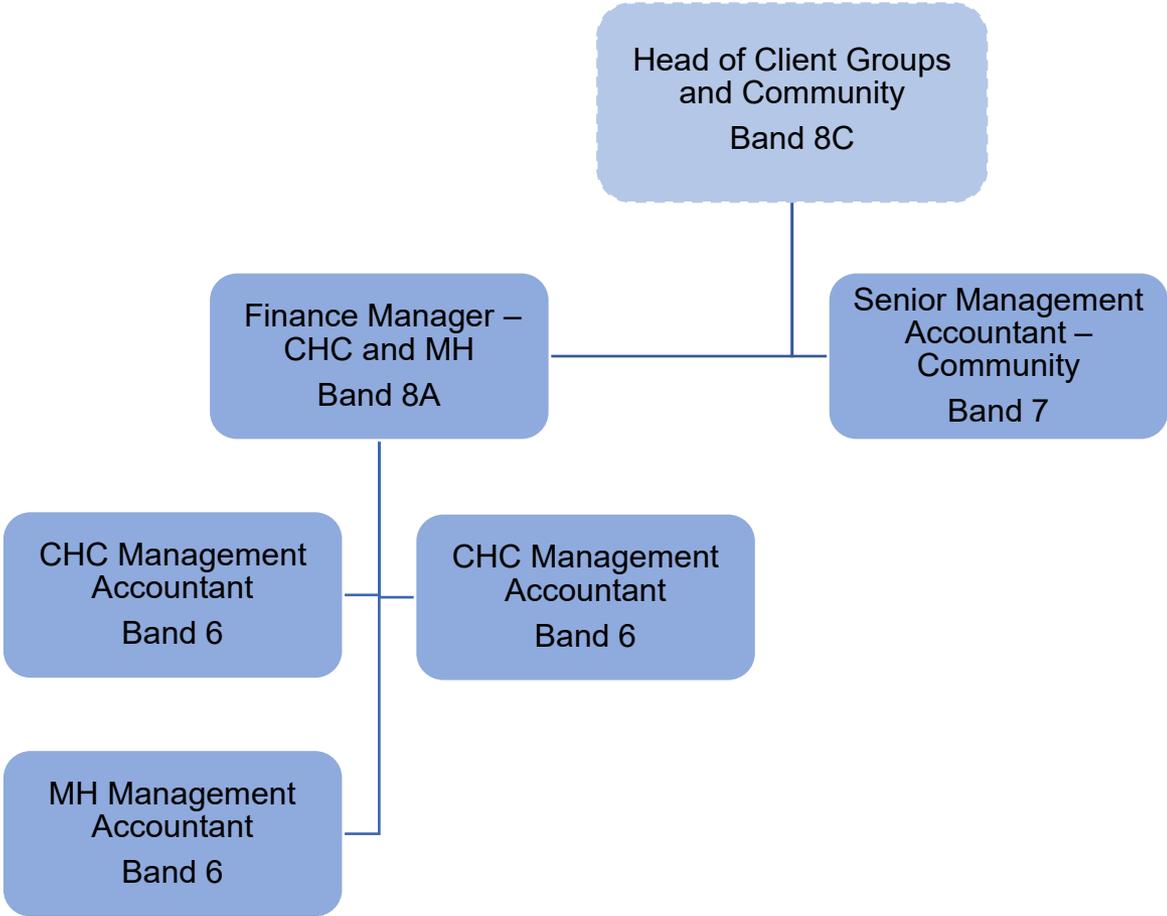




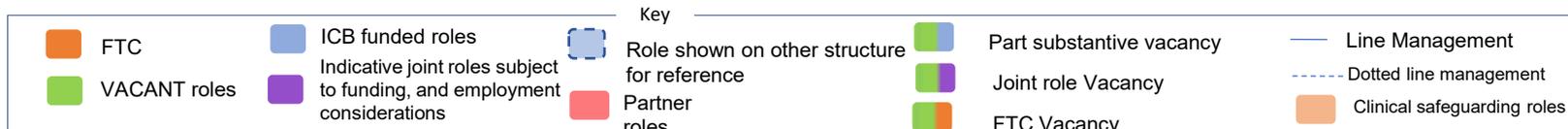
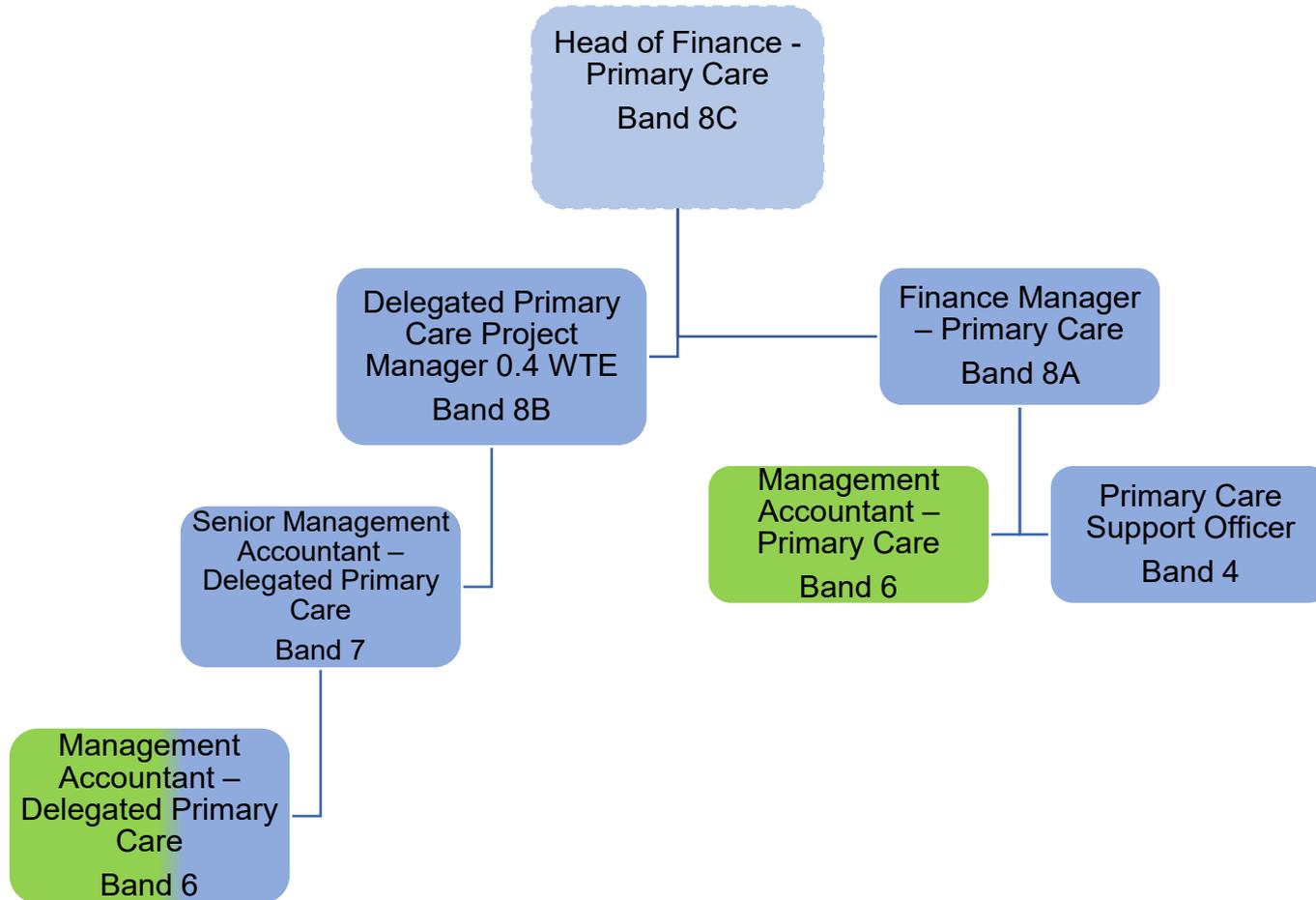
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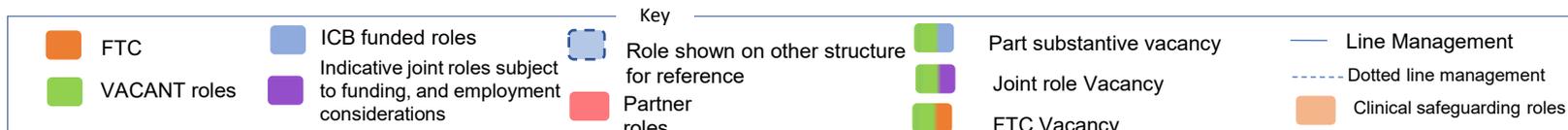
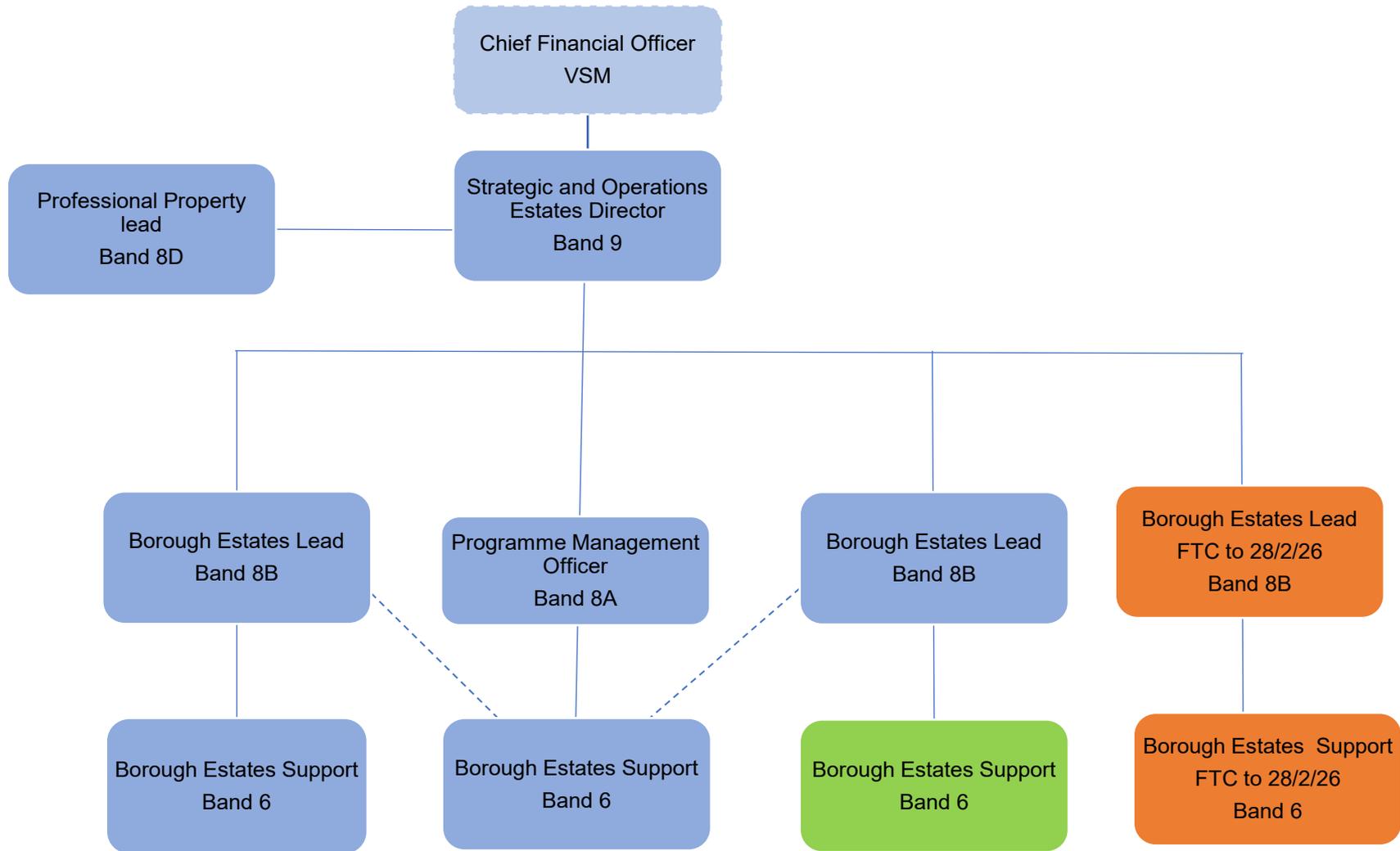


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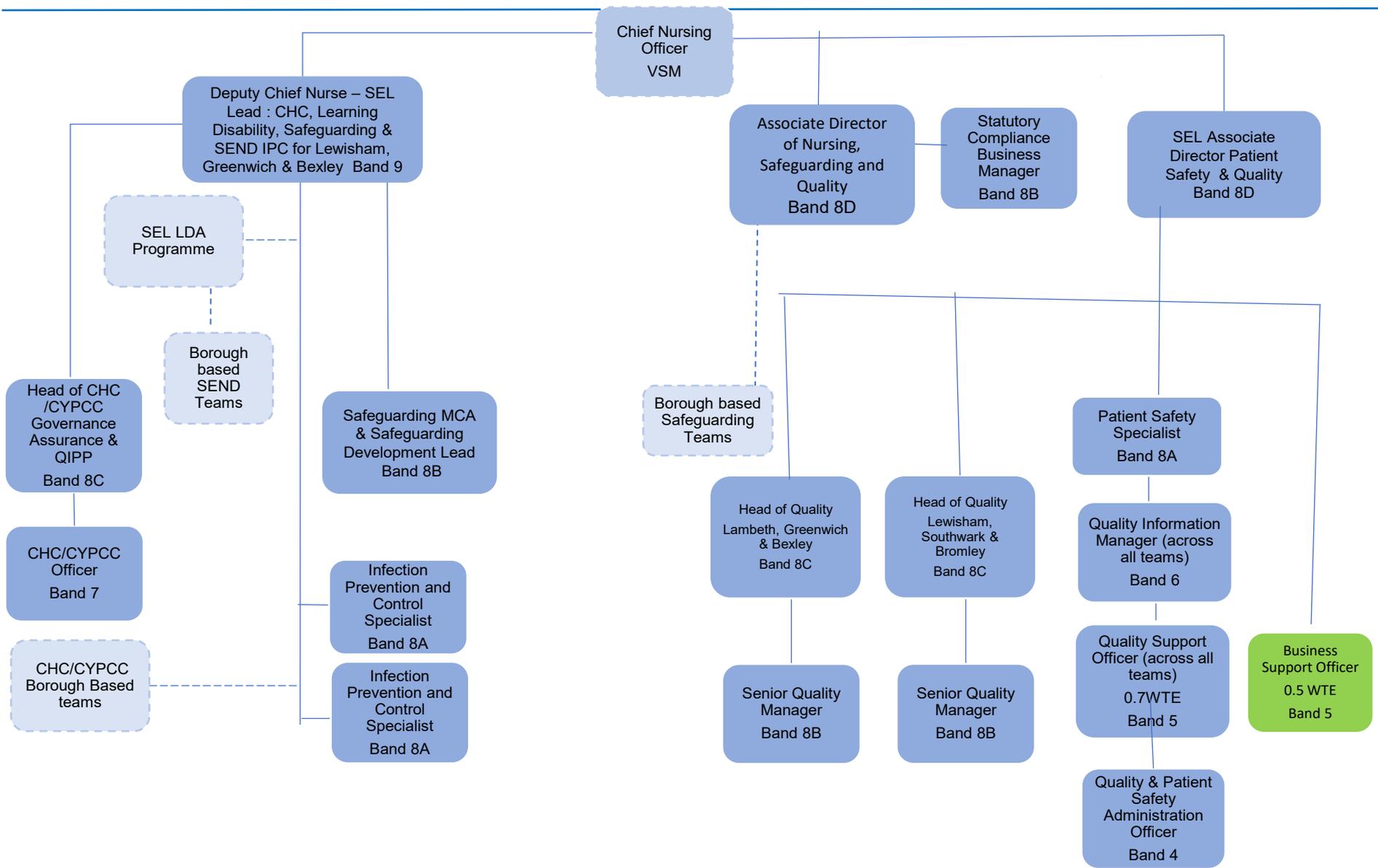
## Estates Team Structure

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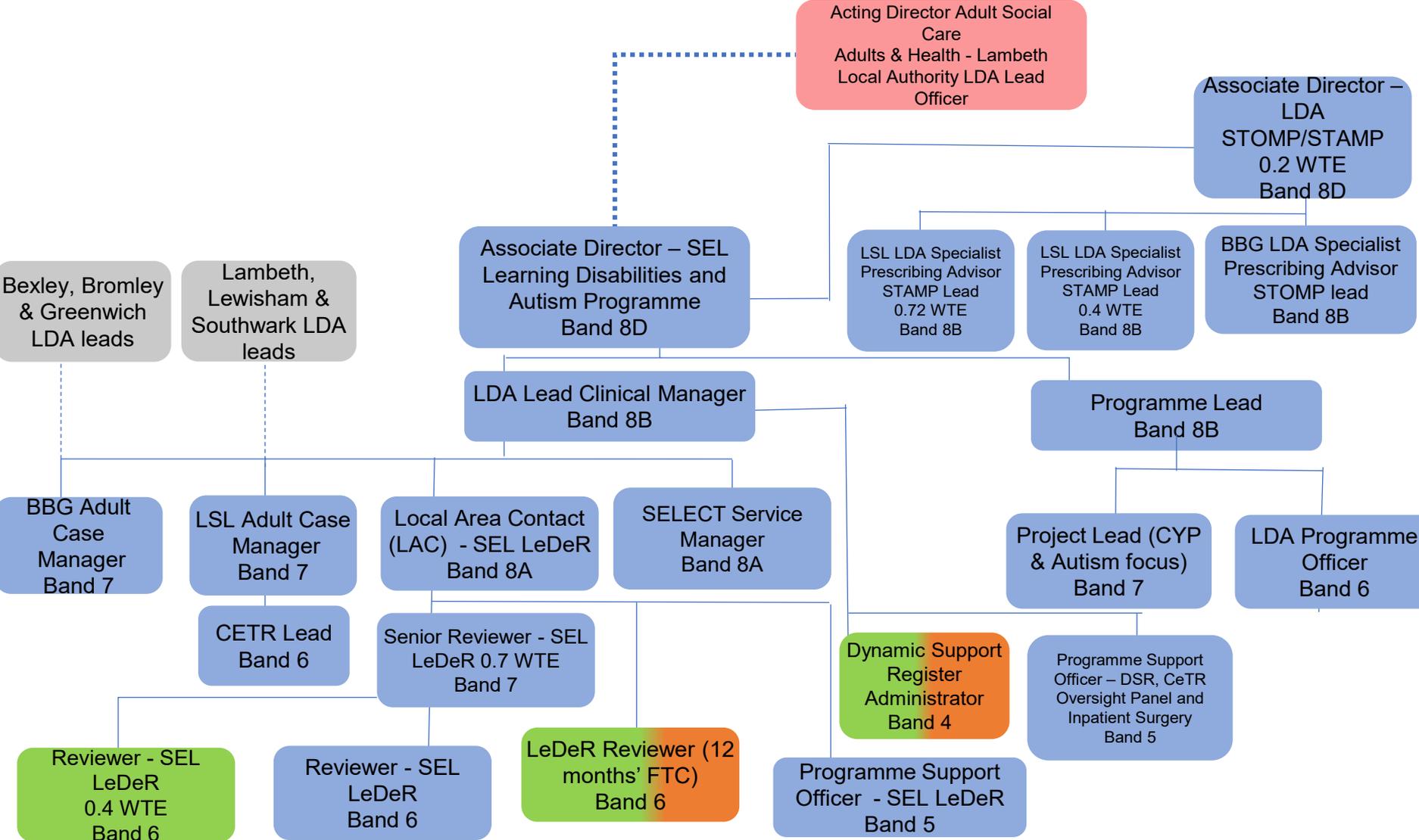
## Quality & Nursing Structure

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Key					
<span style="color: orange;">■</span> FTC	<span style="color: blue;">■</span> ICB funded roles	<span style="border: 1px dashed blue; padding: 2px;"> </span> Role shown on other structure for reference	<span style="color: green;">■</span> Part substantive vacancy	<span style="color: blue;">—</span> Line Management	
<span style="color: green;">■</span> VACANT roles	<span style="color: purple;">■</span> Indicative joint roles subject to funding, and employment considerations	<span style="color: red;">■</span> Partner roles	<span style="color: green;">■</span> Joint role Vacancy	<span style="color: blue;">- - -</span> Dotted line management	<span style="color: orange;">■</span> Clinical safeguarding roles
			<span style="color: orange;">■</span> FTC Vacancy		

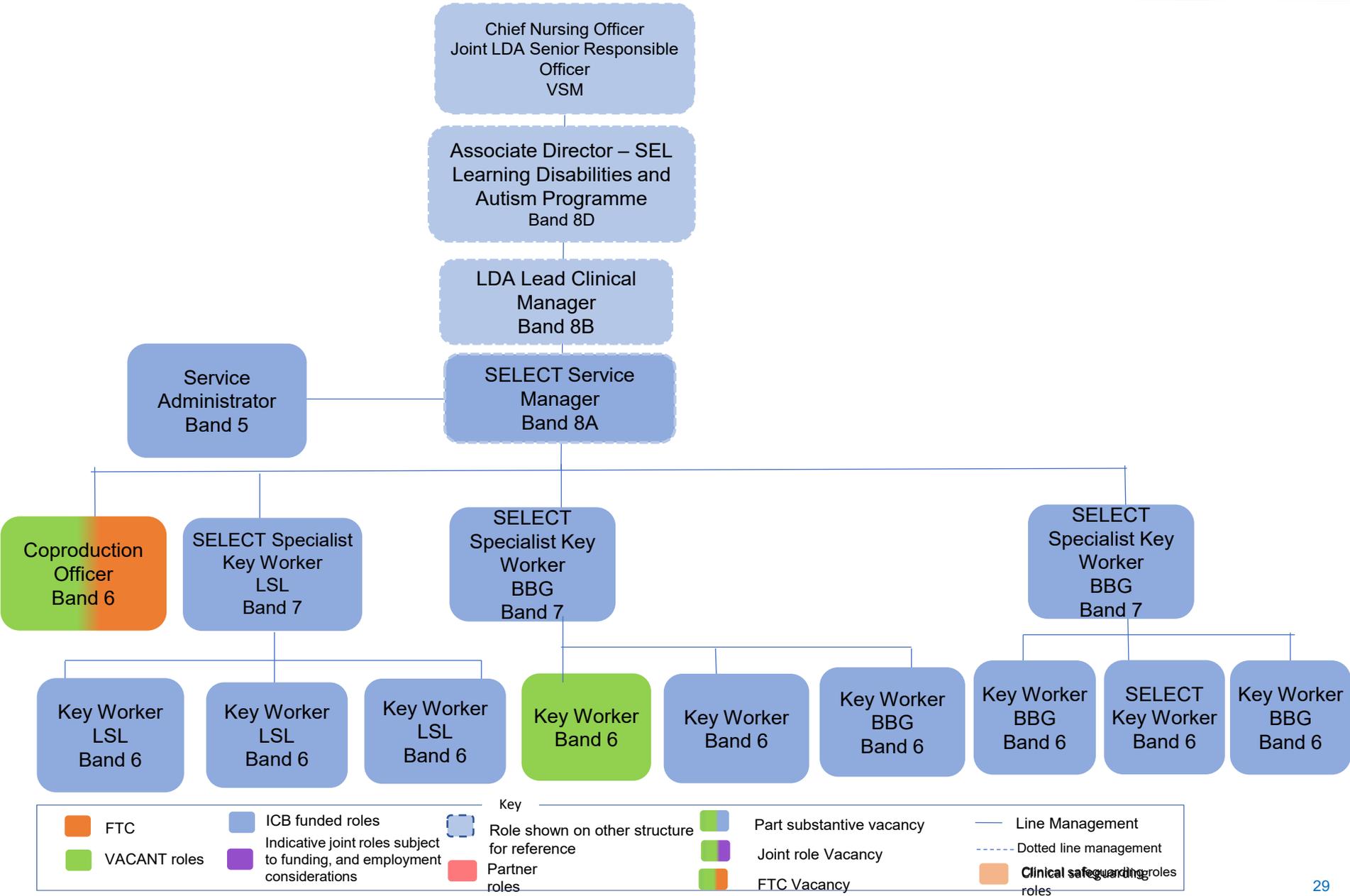
# SEL ICS Learning Disability and Autism Programme including LeDeR & SELECT (SEL but hosted by Quality & Nursing) 1/2



**Key**

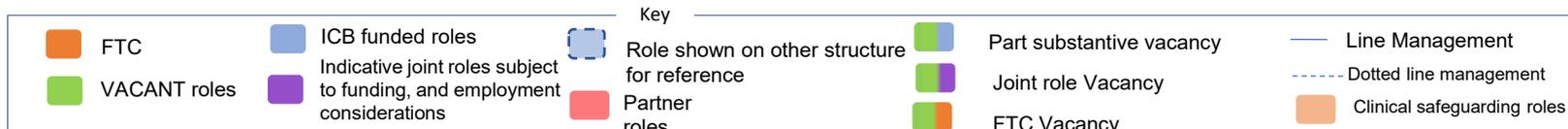
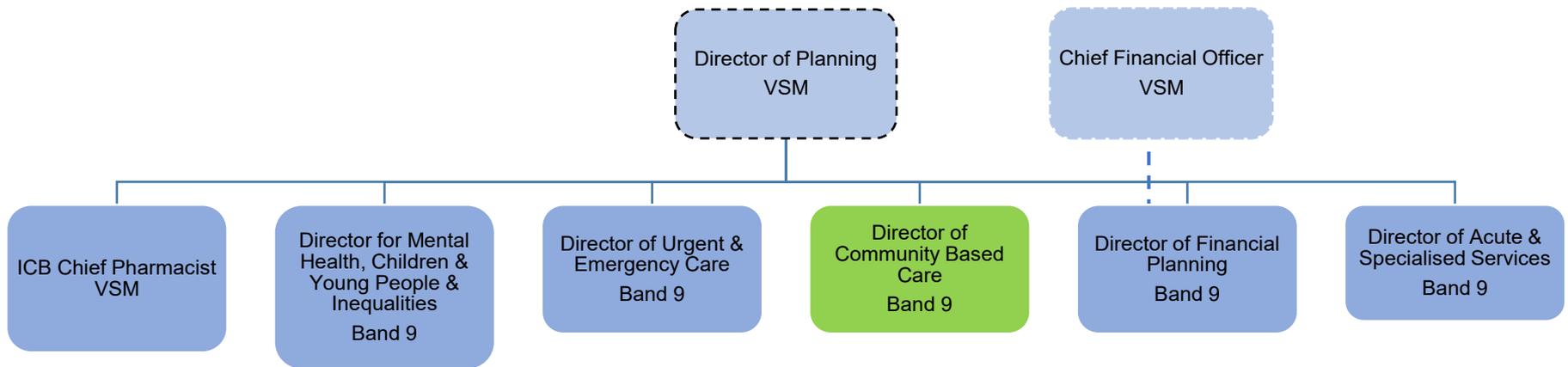
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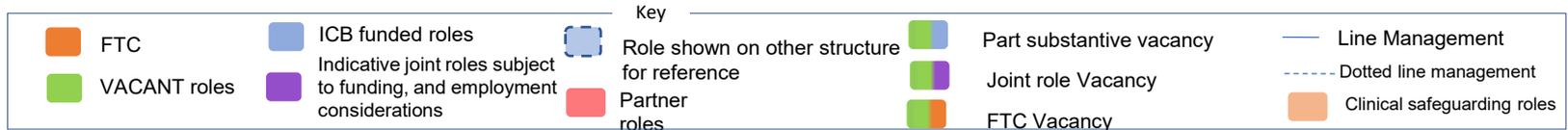
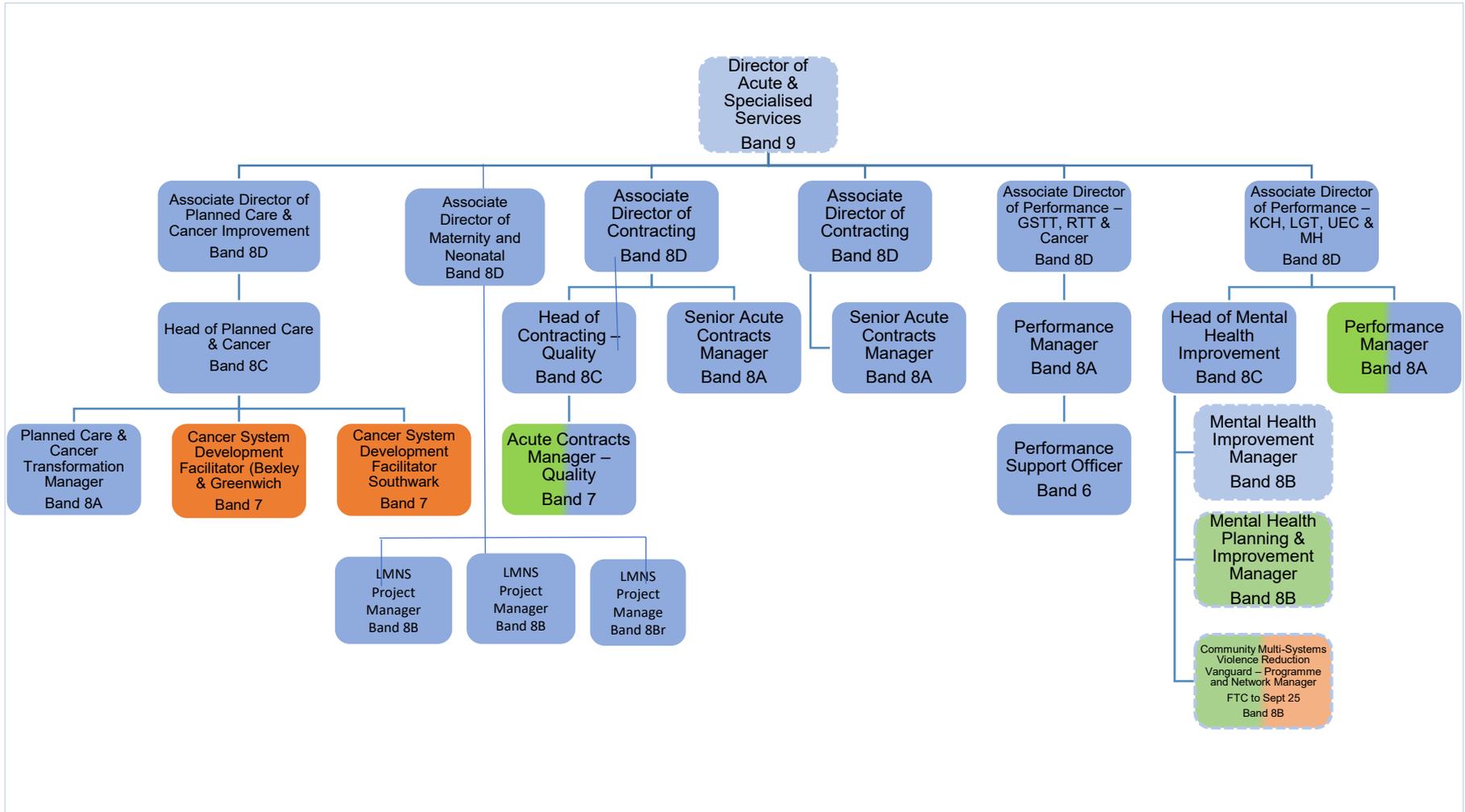
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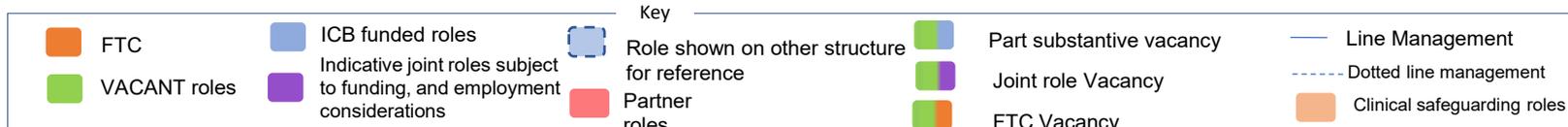
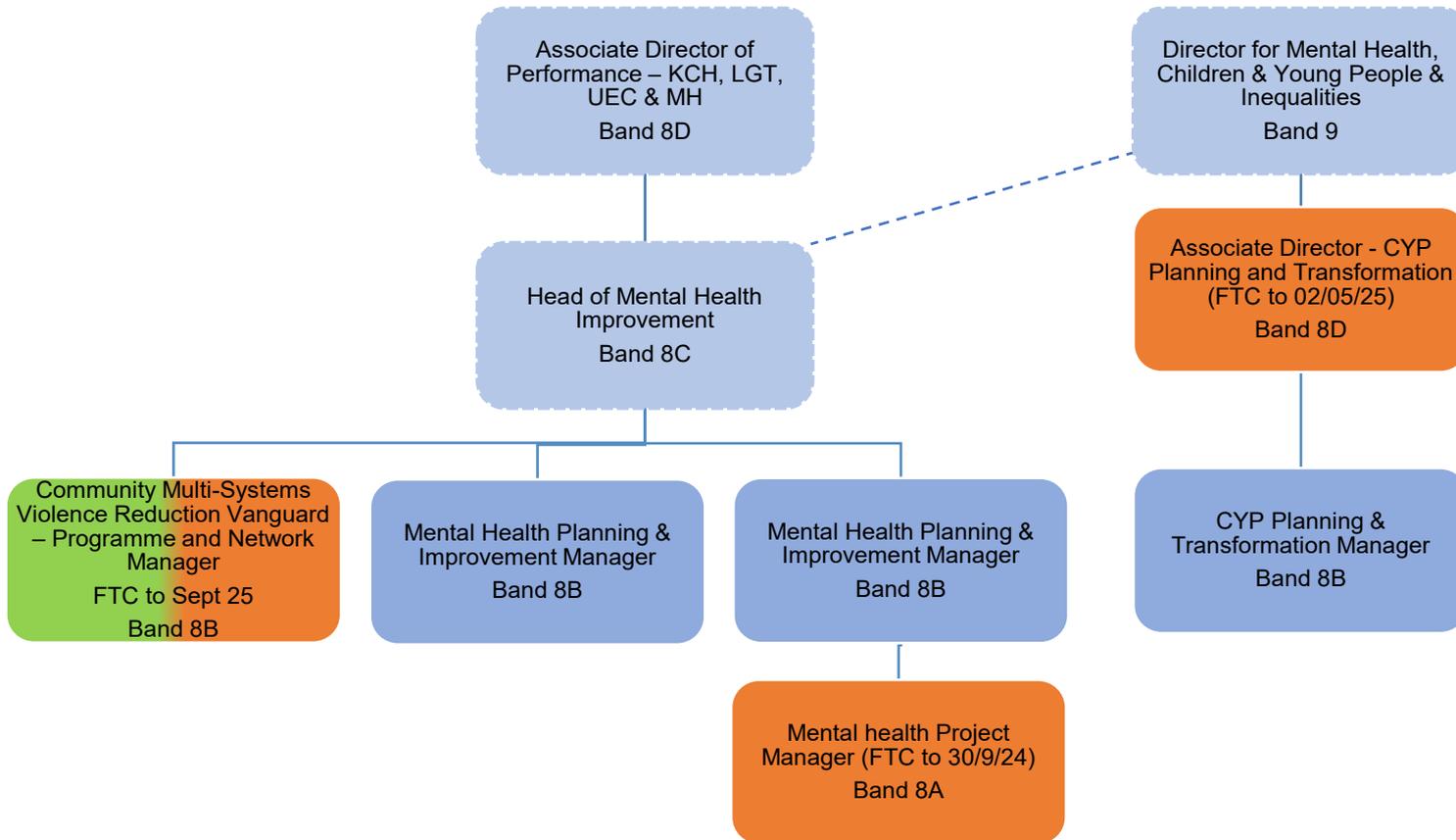
## Planning Team Structure

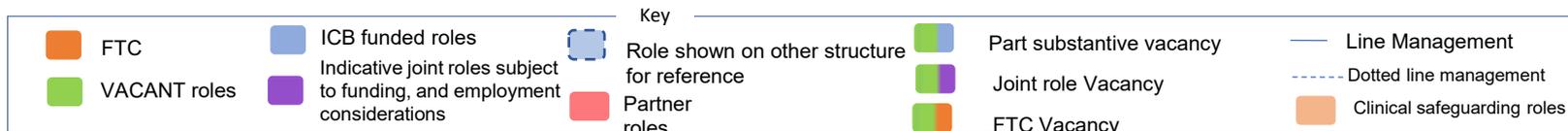
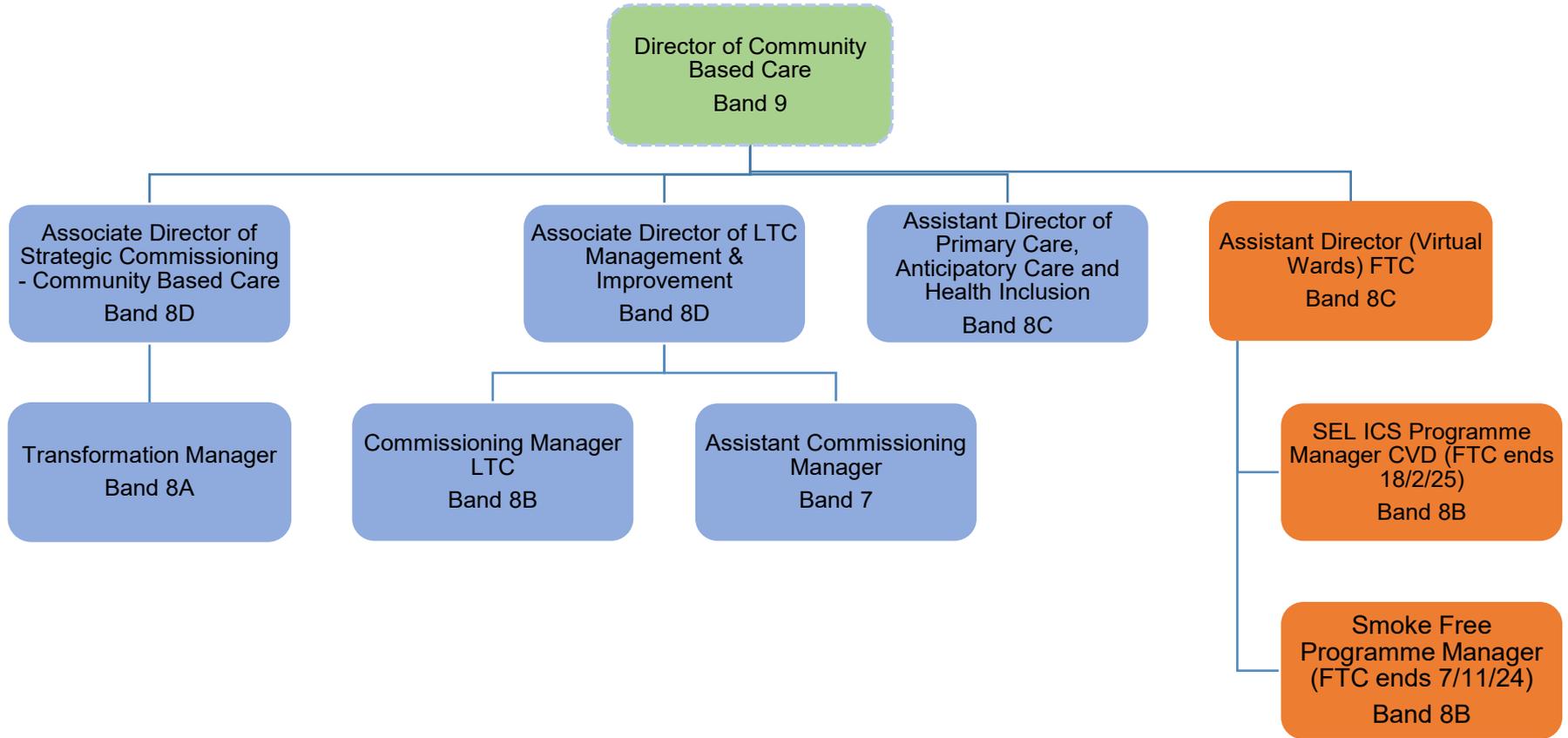
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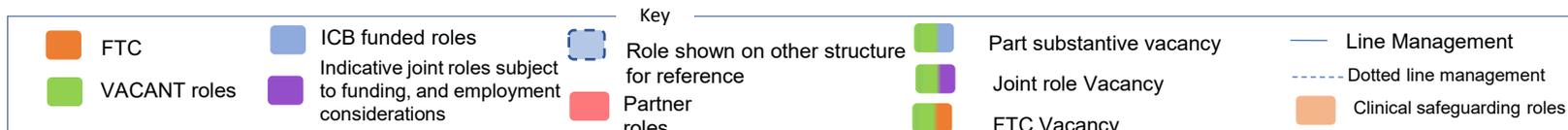
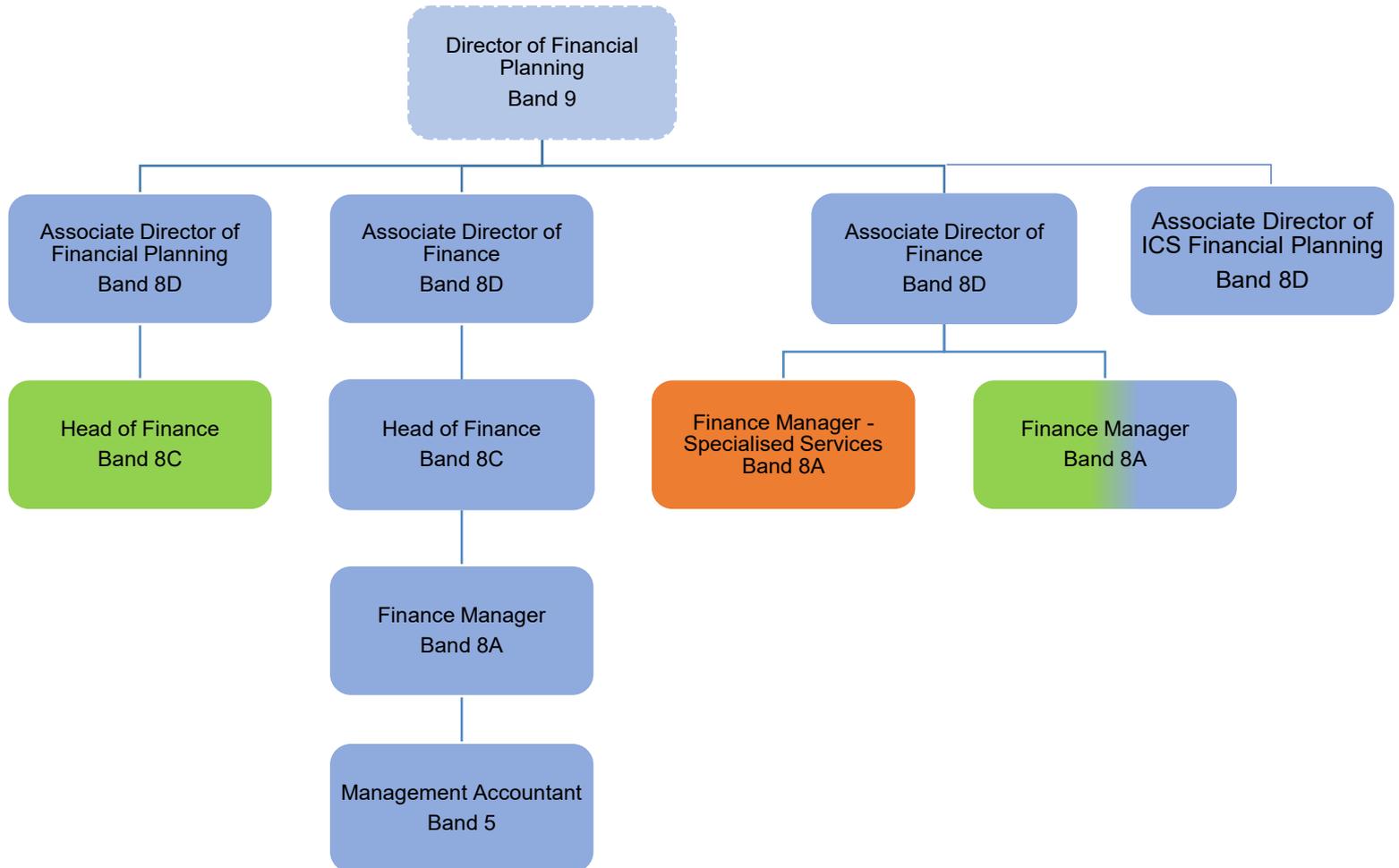


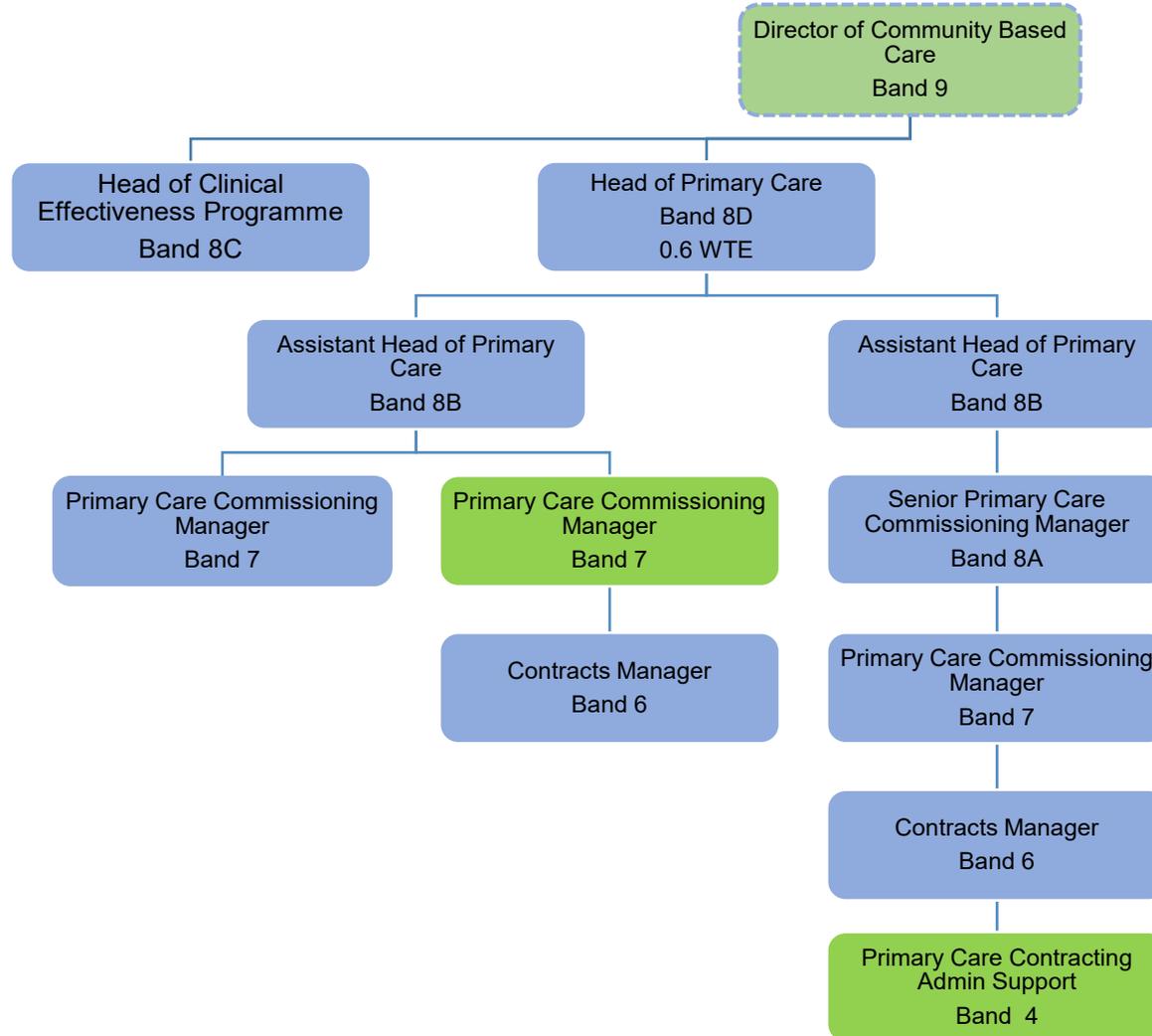




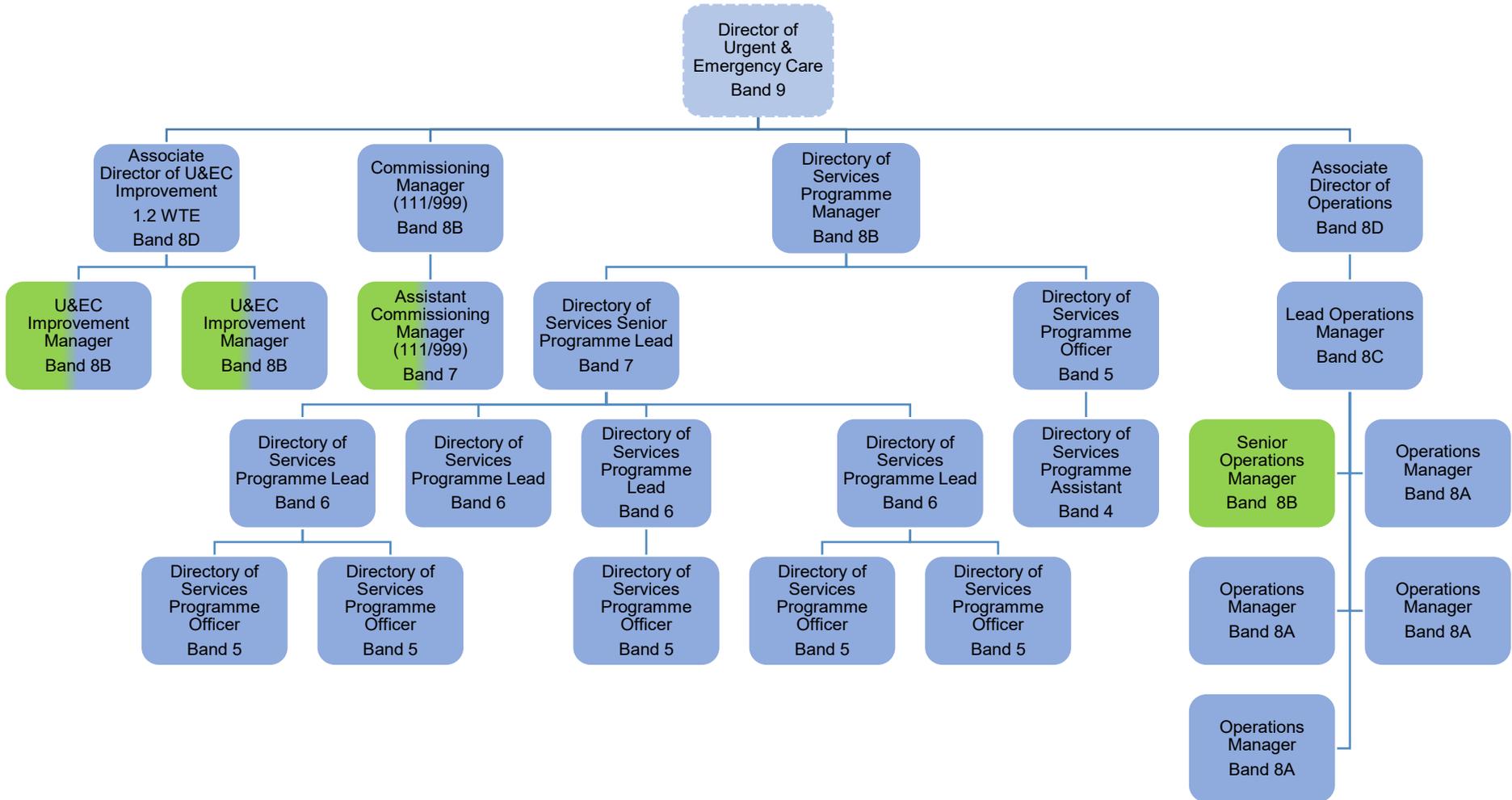




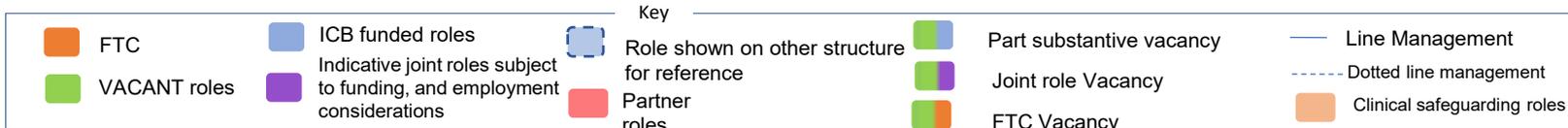




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			FTC Vacancy		



\* Note that the Directory of Services team is a London-wide function hosted by SEL ICB, and 80% funded by other ICBs \*



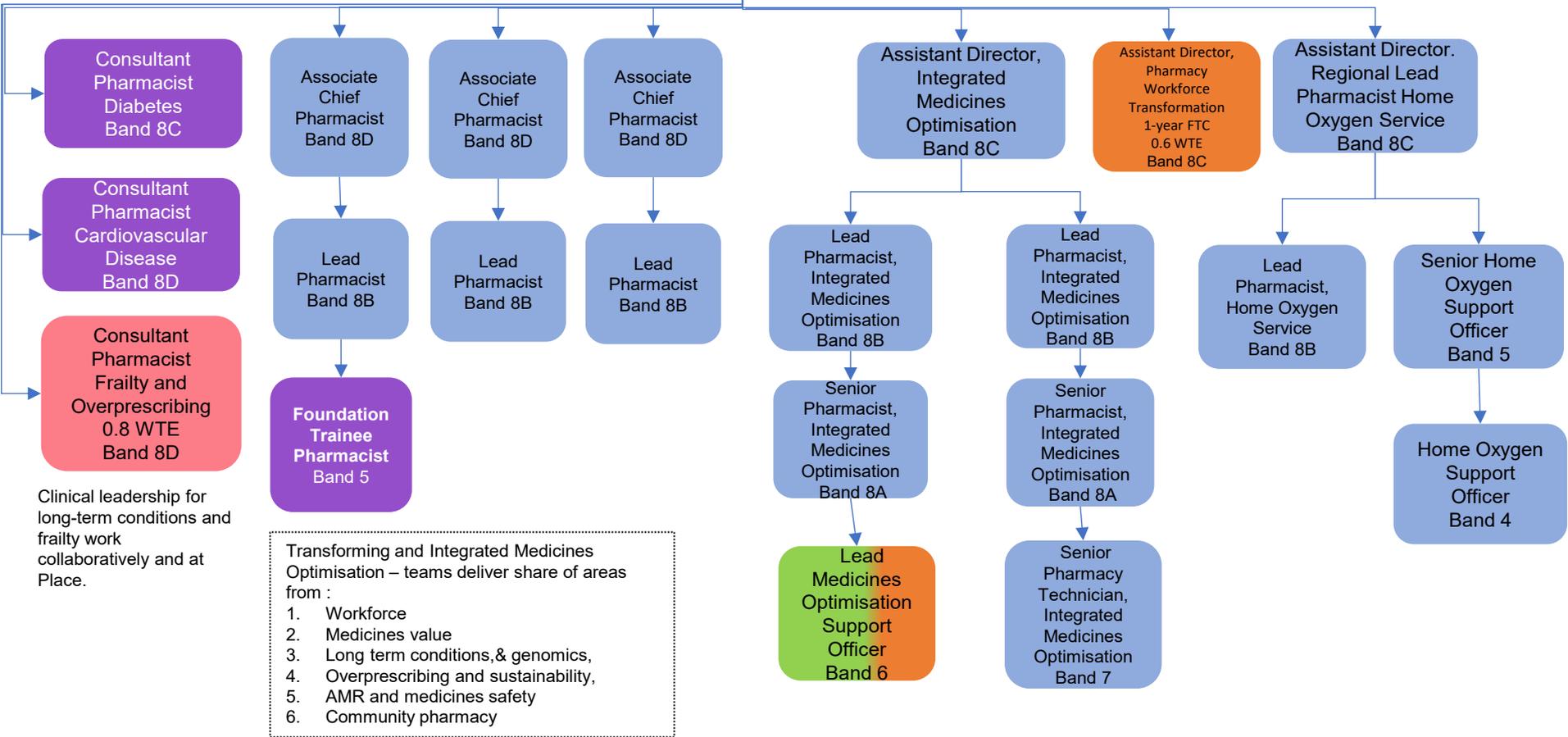
## Medicines Optimisation Team Structure

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# Medicines Optimisation Team (1 of 4)

**ICB Chief Pharmacist VSM**

Works with Place Executive  
Leads for delegated primary care budget elements



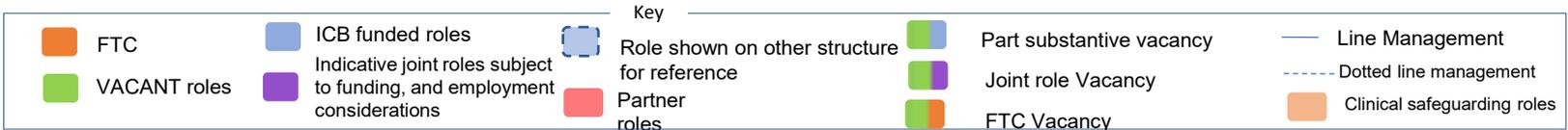
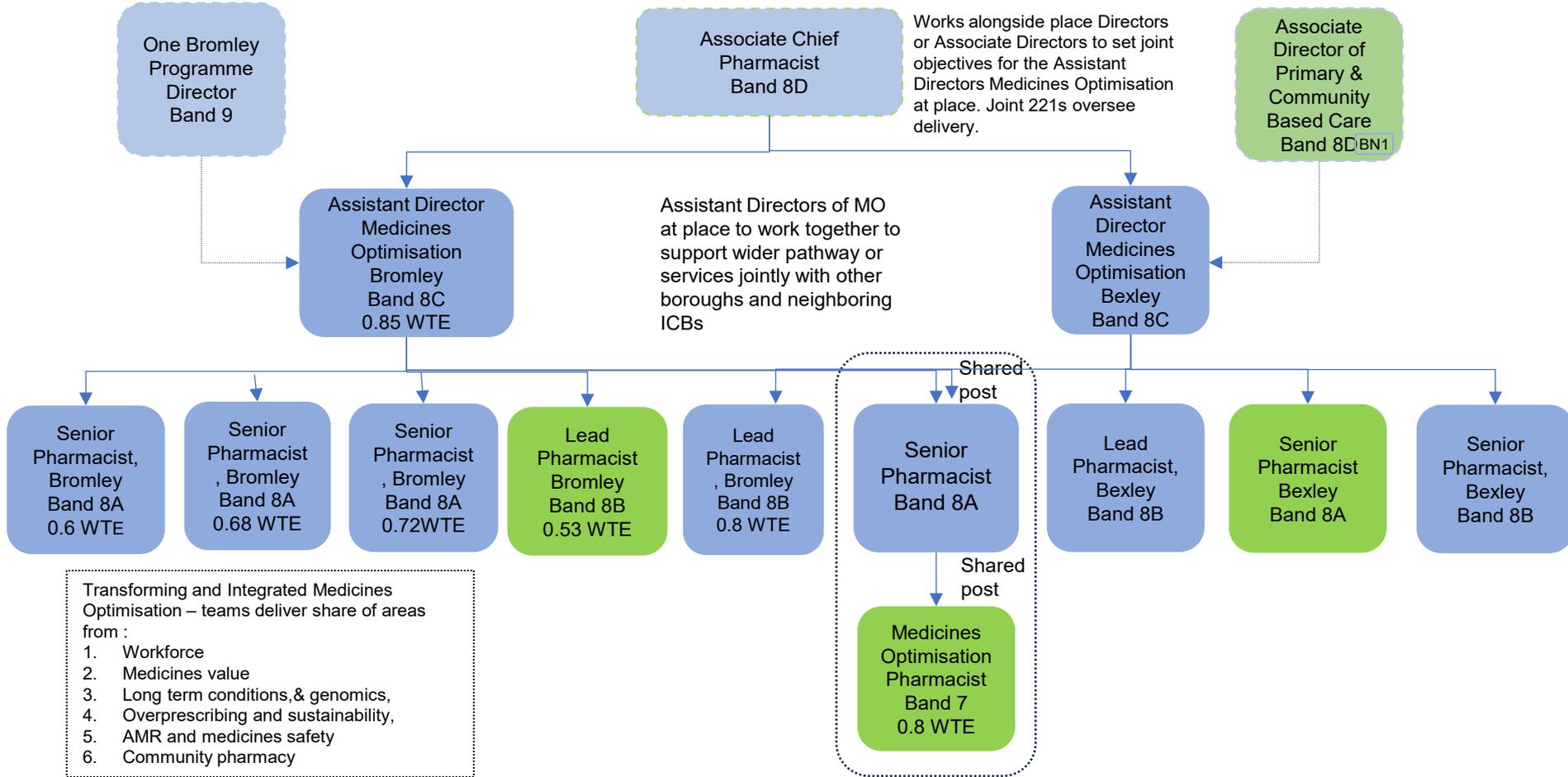
Clinical leadership for long-term conditions and frailty work collaboratively and at Place.

- Transforming and Integrated Medicines Optimisation – teams deliver share of areas from :
1. Workforce
  2. Medicines value
  3. Long term conditions, & genomics,
  4. Overprescribing and sustainability,
  5. AMR and medicines safety
  6. Community pharmacy

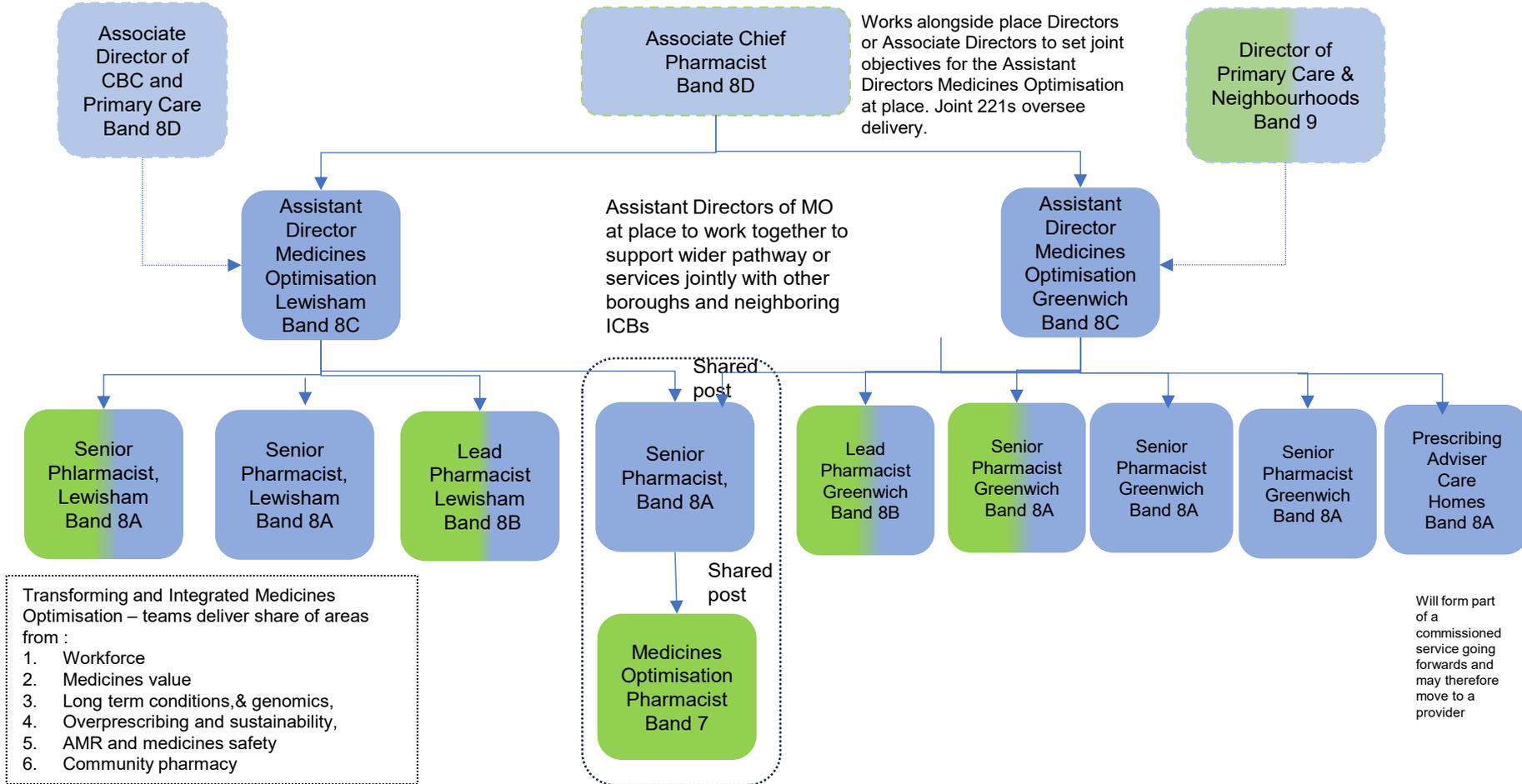
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# Medicines Optimisation Team (2 of 4)



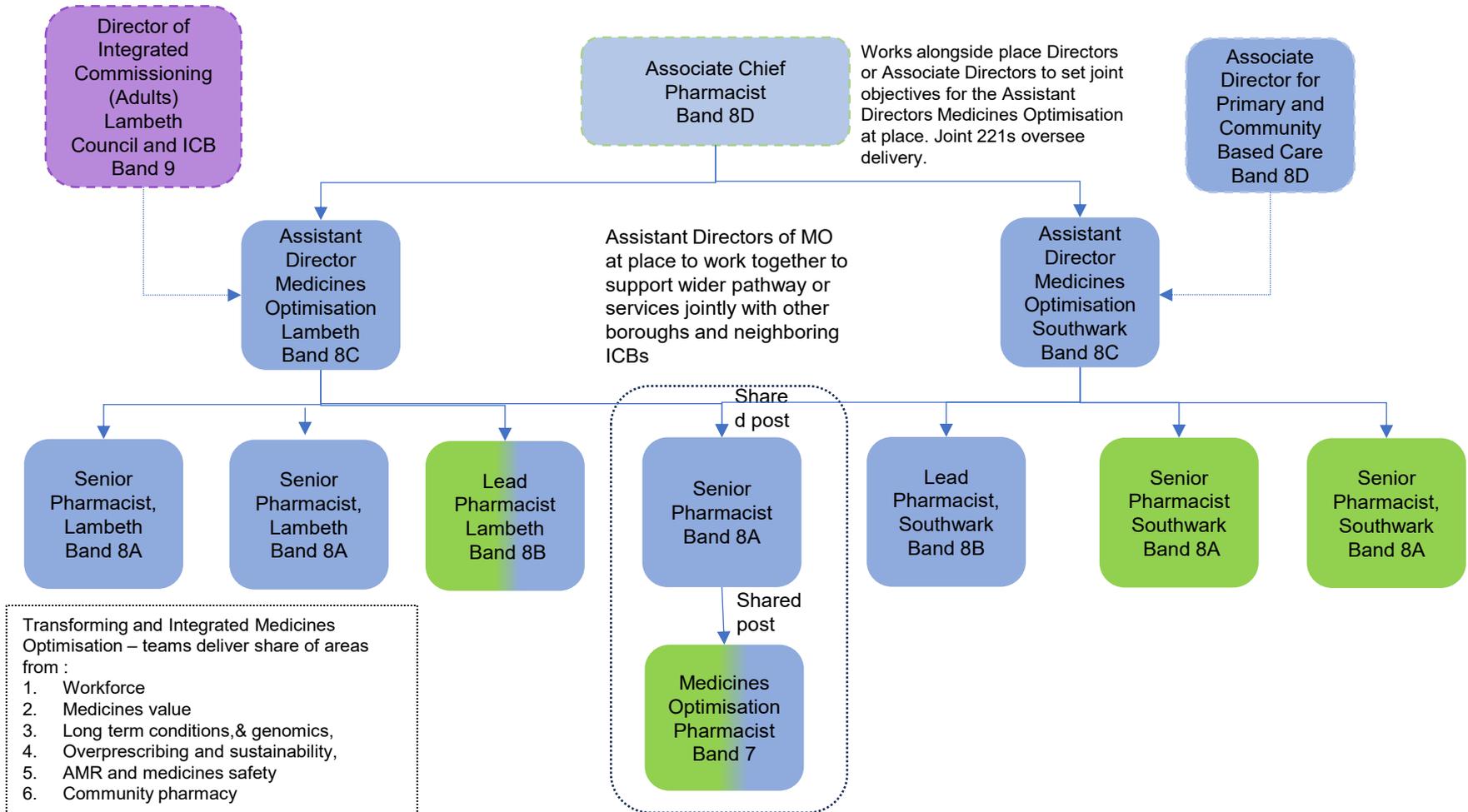
# Medicines Optimisation Team (3 of 4)



Develop integrated pharmacy roles with PCNs and providers.

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# Medicines Optimisation Team (4 of 4)

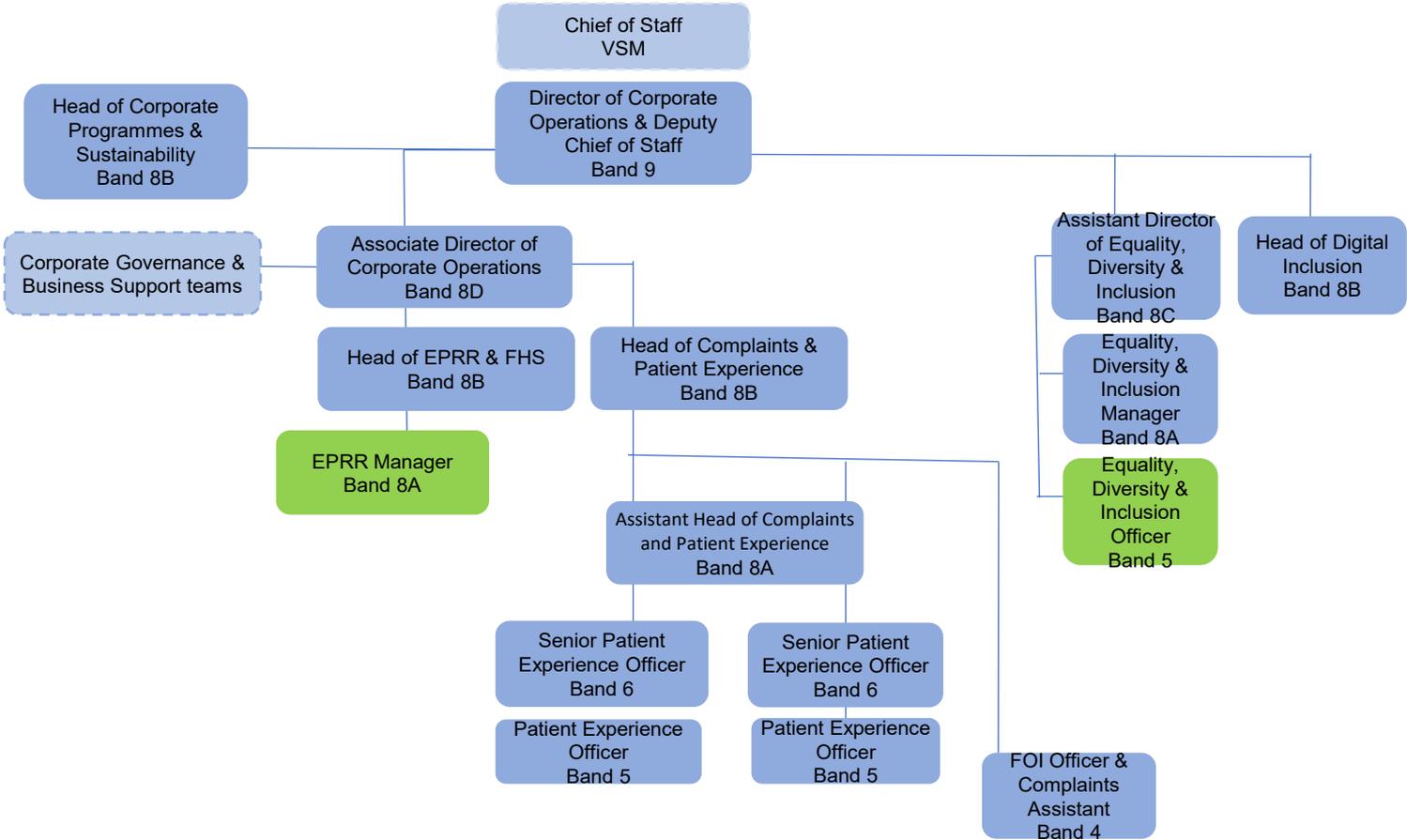


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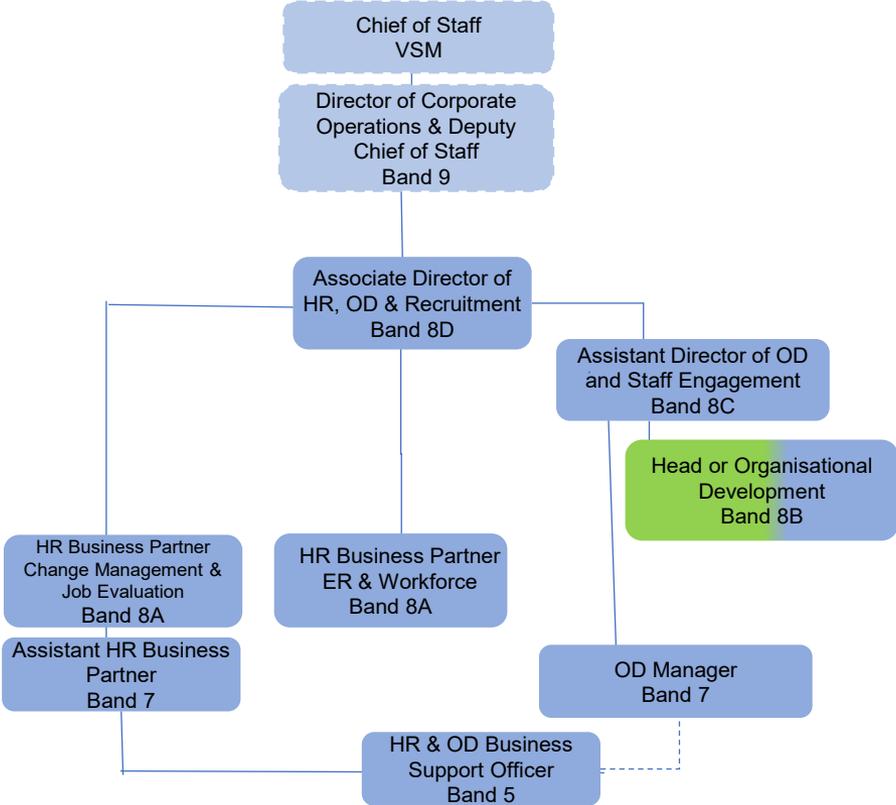
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			FTC Vacancy		

## Corporate Team Structure

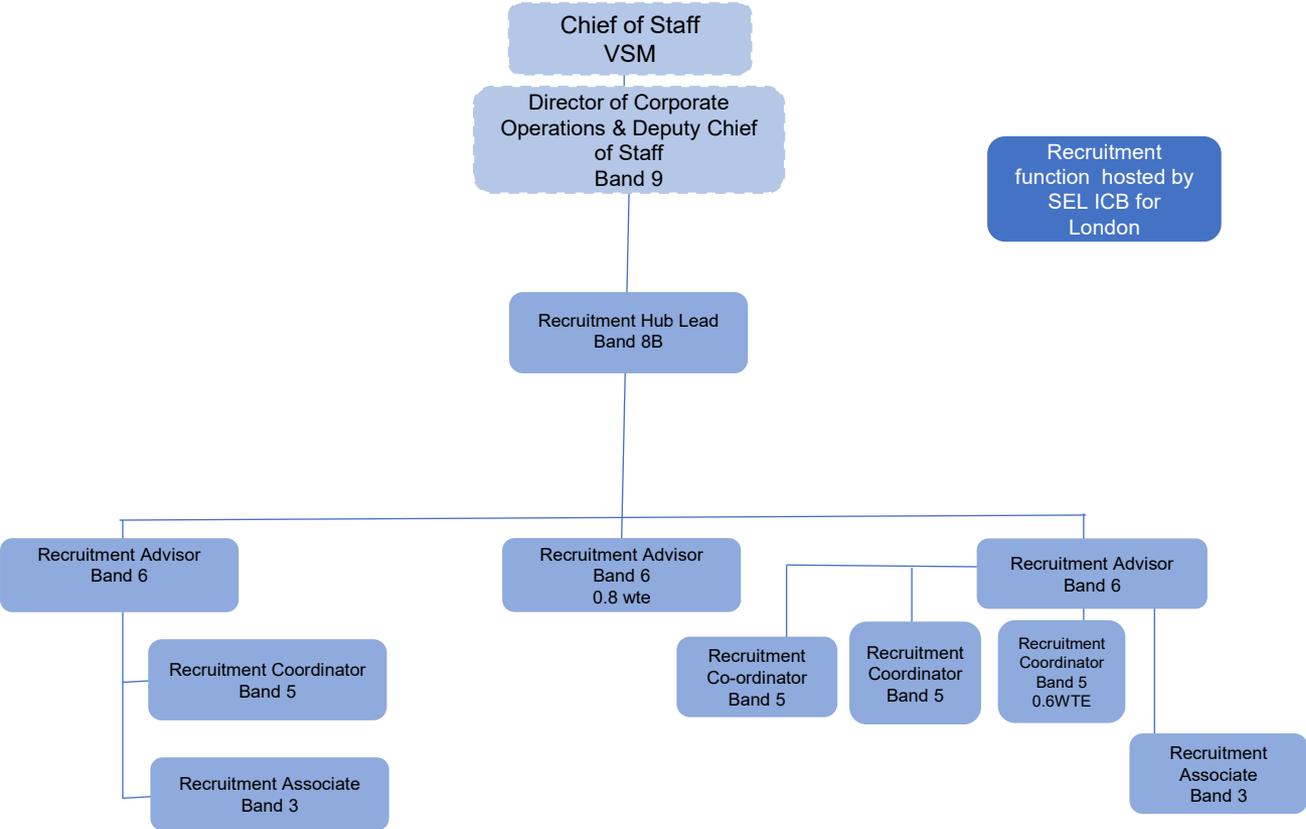
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					Line Management
					Dotted line management
					Clinical safeguarding roles



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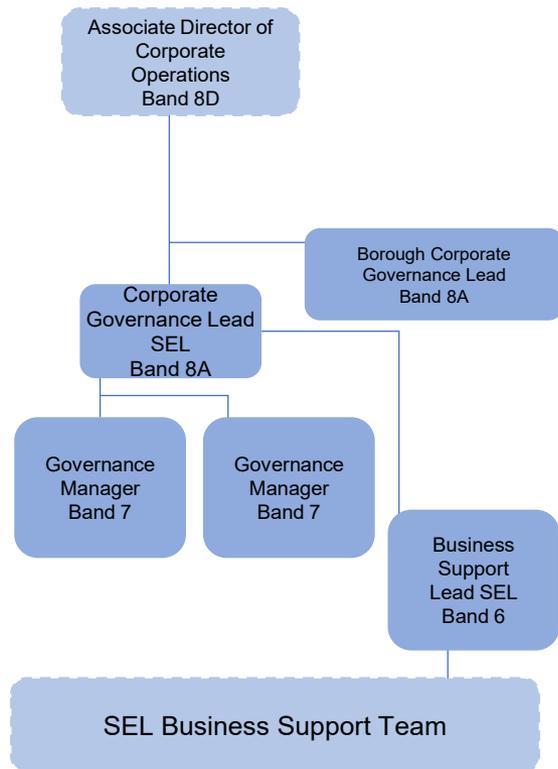


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### Principles – Place Governance Teams

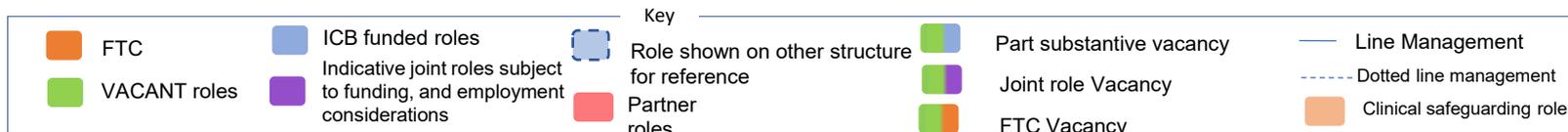
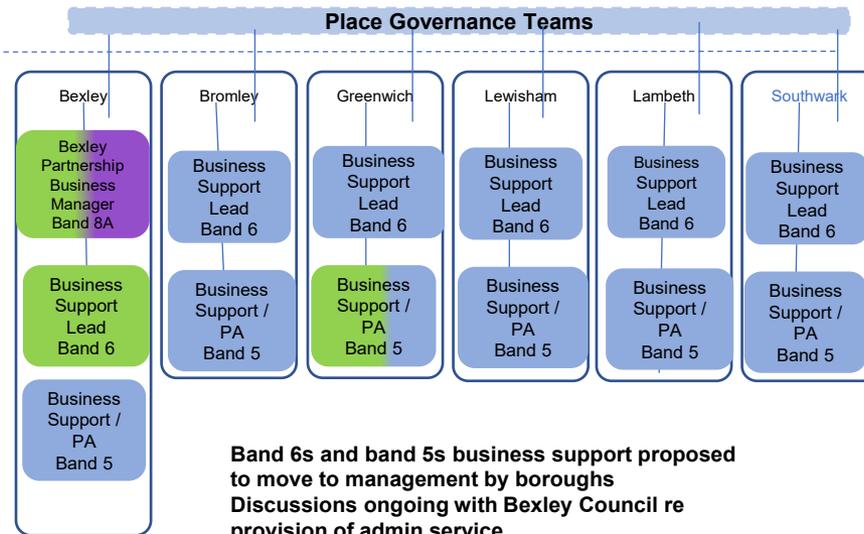
1. Responsibility for LCP committee governance; minutes, papers, arrangements and forward planners
2. Accountability for professional standards, which will be set consistently by the A4C Band 8(a) role in line with SEL ICB Policy across the 6 places
3. Not embedded, A4C Band 5/6 become part of the place budget/line management
4. Provides the opportunity to move to integrated arrangements for business support with Local Authorities, recognising the different starting points for boroughs A4C Band 8(a) for SEL led work – links to place teams:
  - Health & safety
  - EPRR
  - Risk
  - Point of contact for corporate estate
- 5.

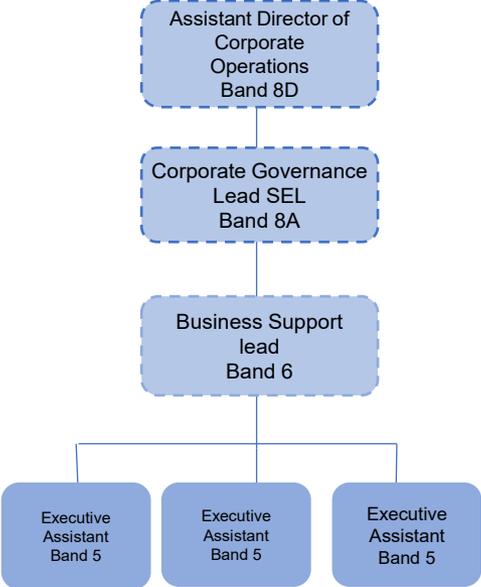


### Functions across the six

Professional governance support is needed:

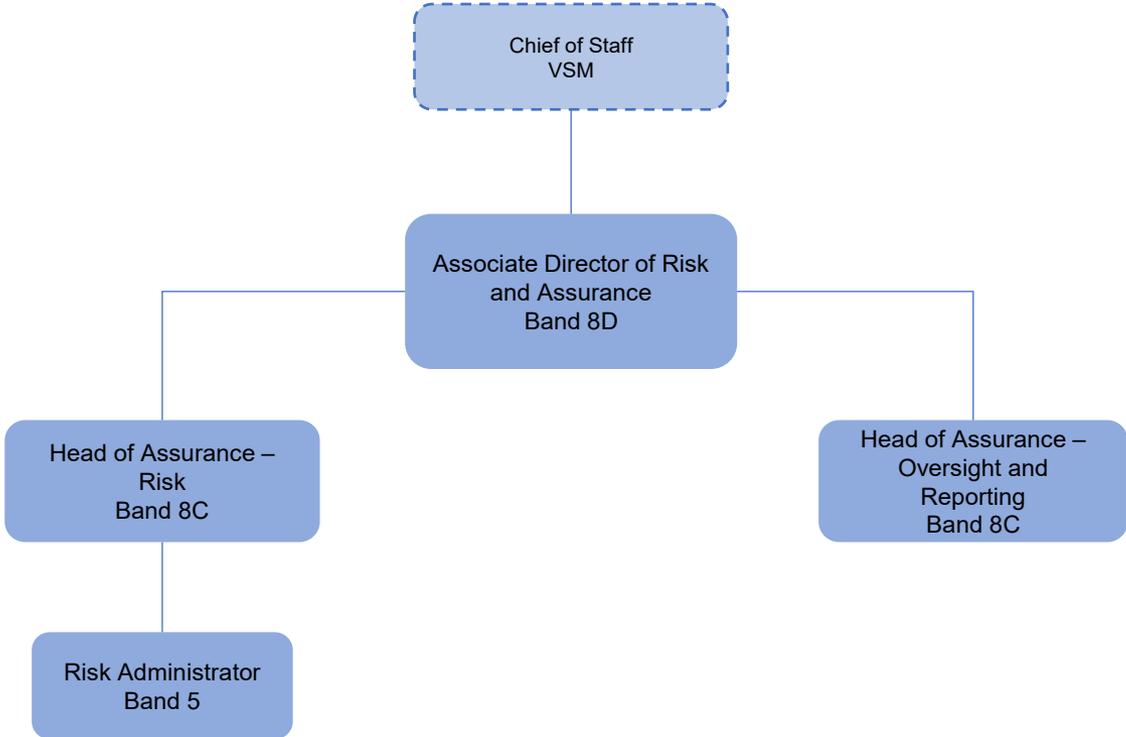
- Coordination and 'do once' across six – **dotted line** to each place governance team
- Ensure professional standards are met – so place teams are accountable for that.
- COI rules are met
- Health service governance, 'fit & proper person test'
- Policy Management, advice
- Quality of minutes, papers etc to good standard
- Training, professional development





Key

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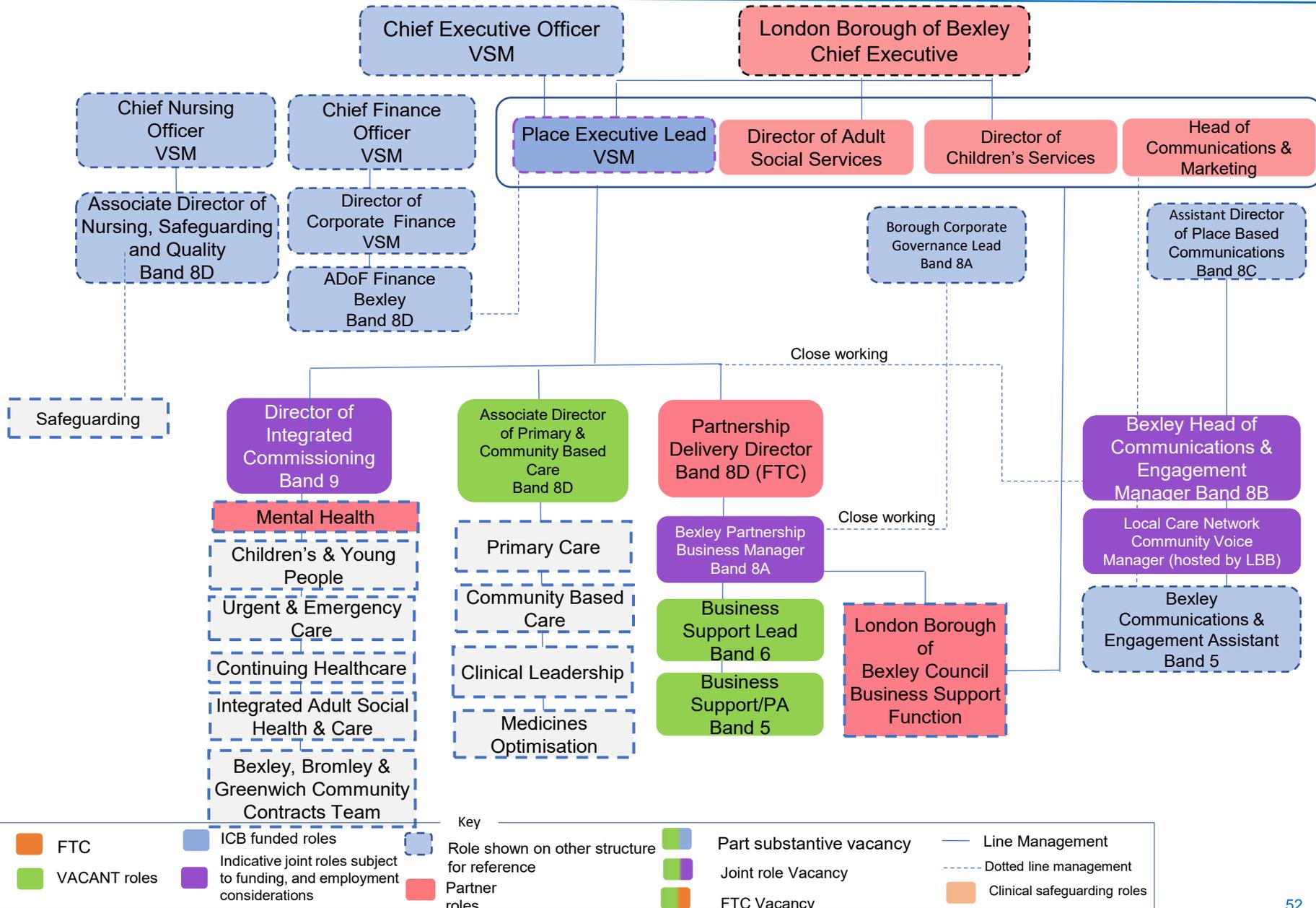


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## Bexley Structure

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# Bexley Overall Structure



FTC

ICB funded roles

Role shown on other structure for reference

Part substantive vacancy

Line Management

VACANT roles

Indicative joint roles subject to funding, and employment considerations

Partner roles

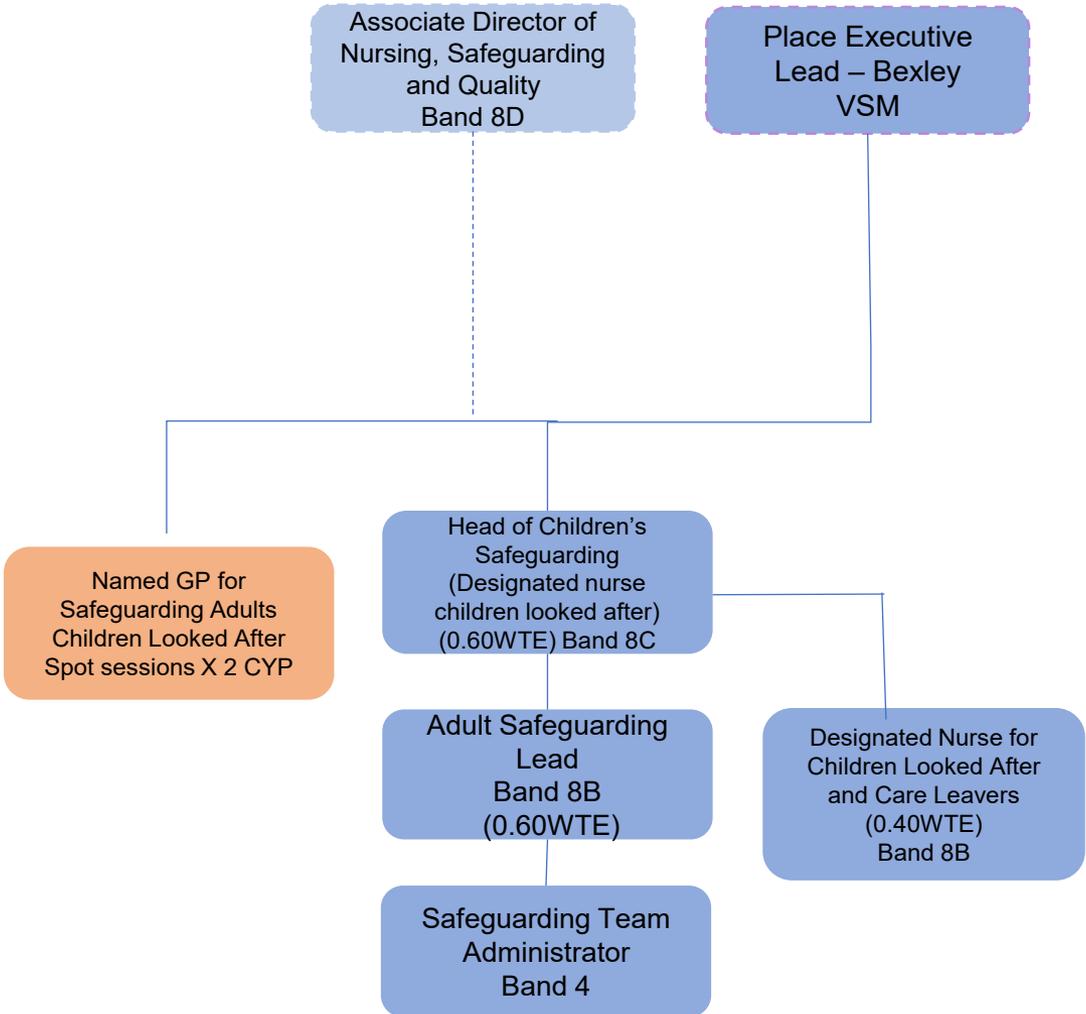
Joint role Vacancy

Dotted line management

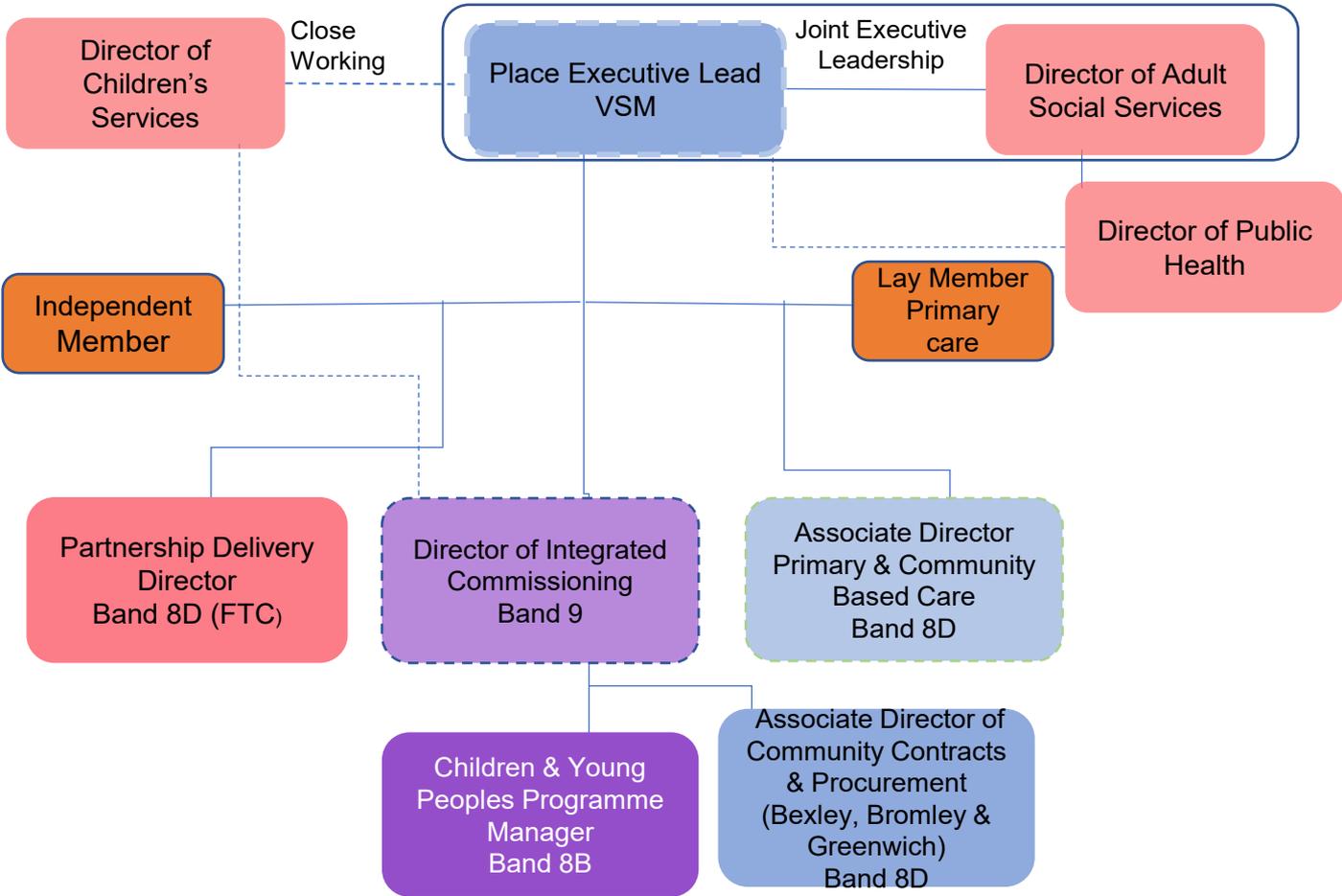
FTC Vacancy

FTC Vacancy

Clinical safeguarding roles

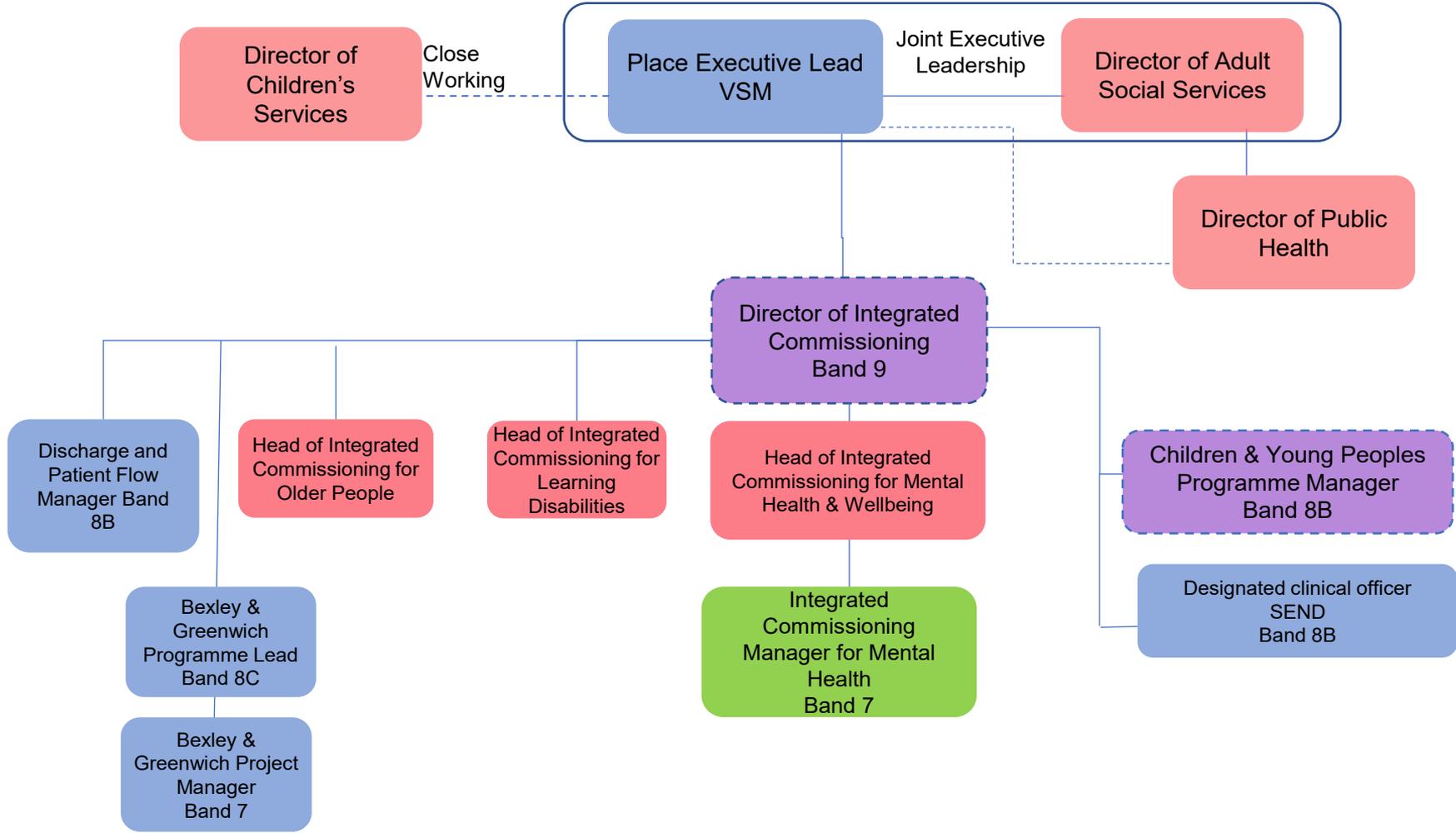


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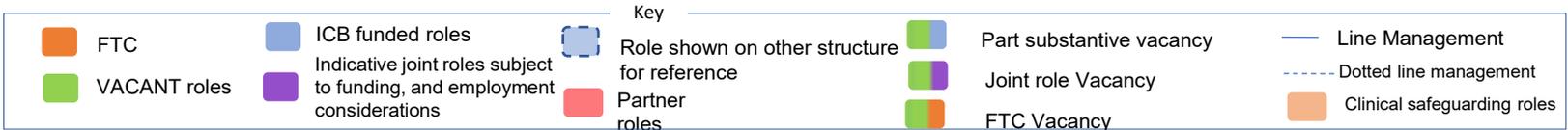
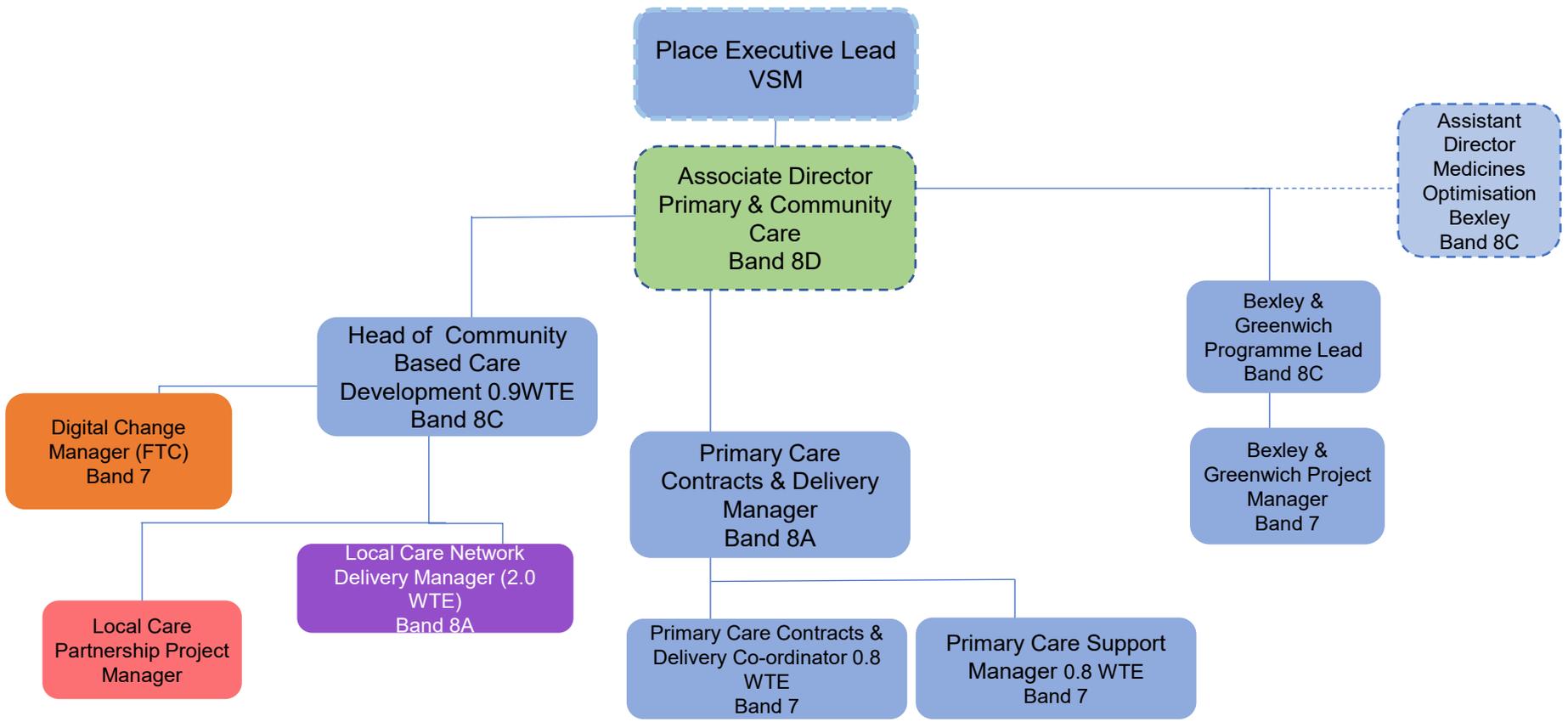


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			FTC Vacancy	Clinical safeguarding roles	

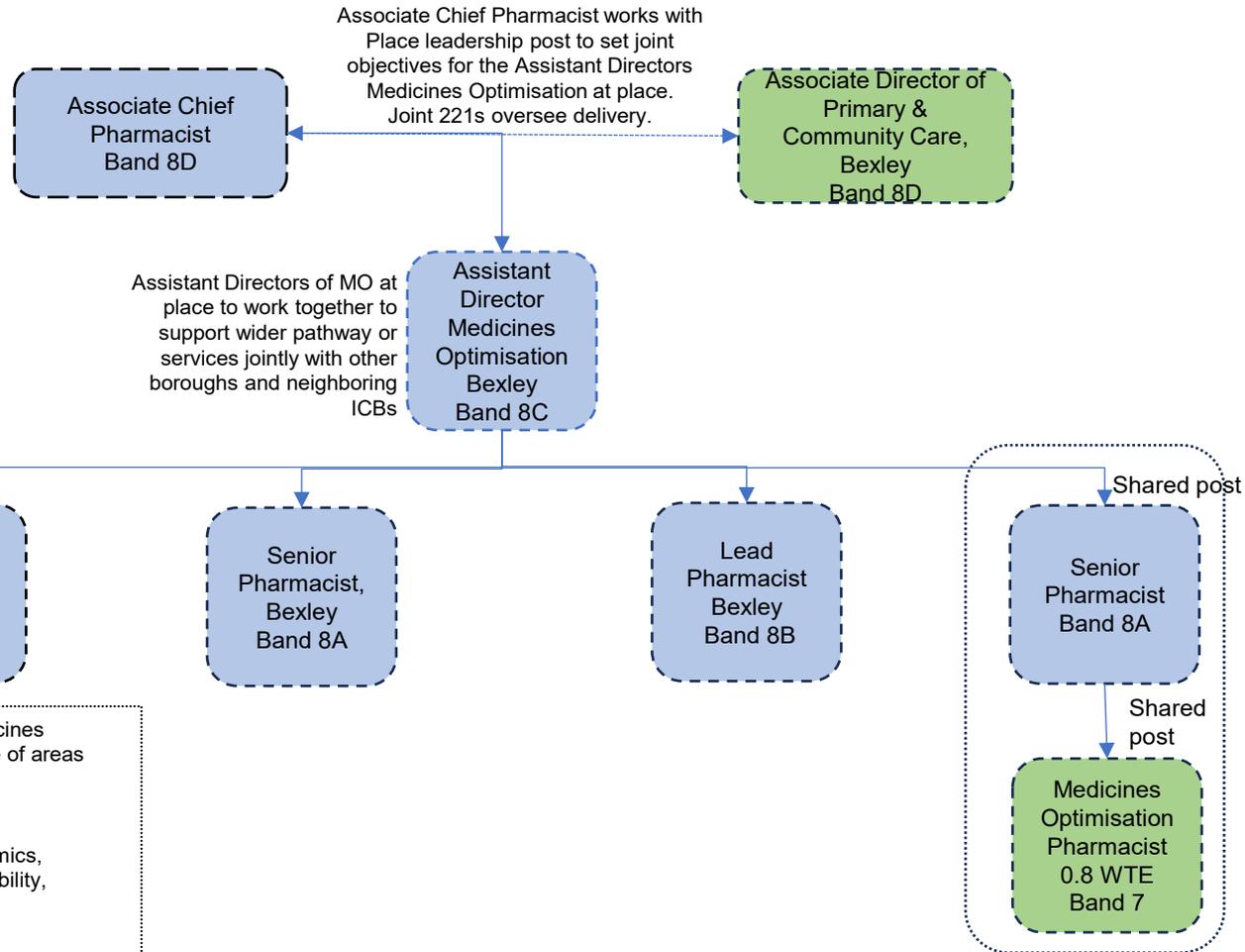
# Bexley Adults & Children's Commissioning Team Structure



Key				
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

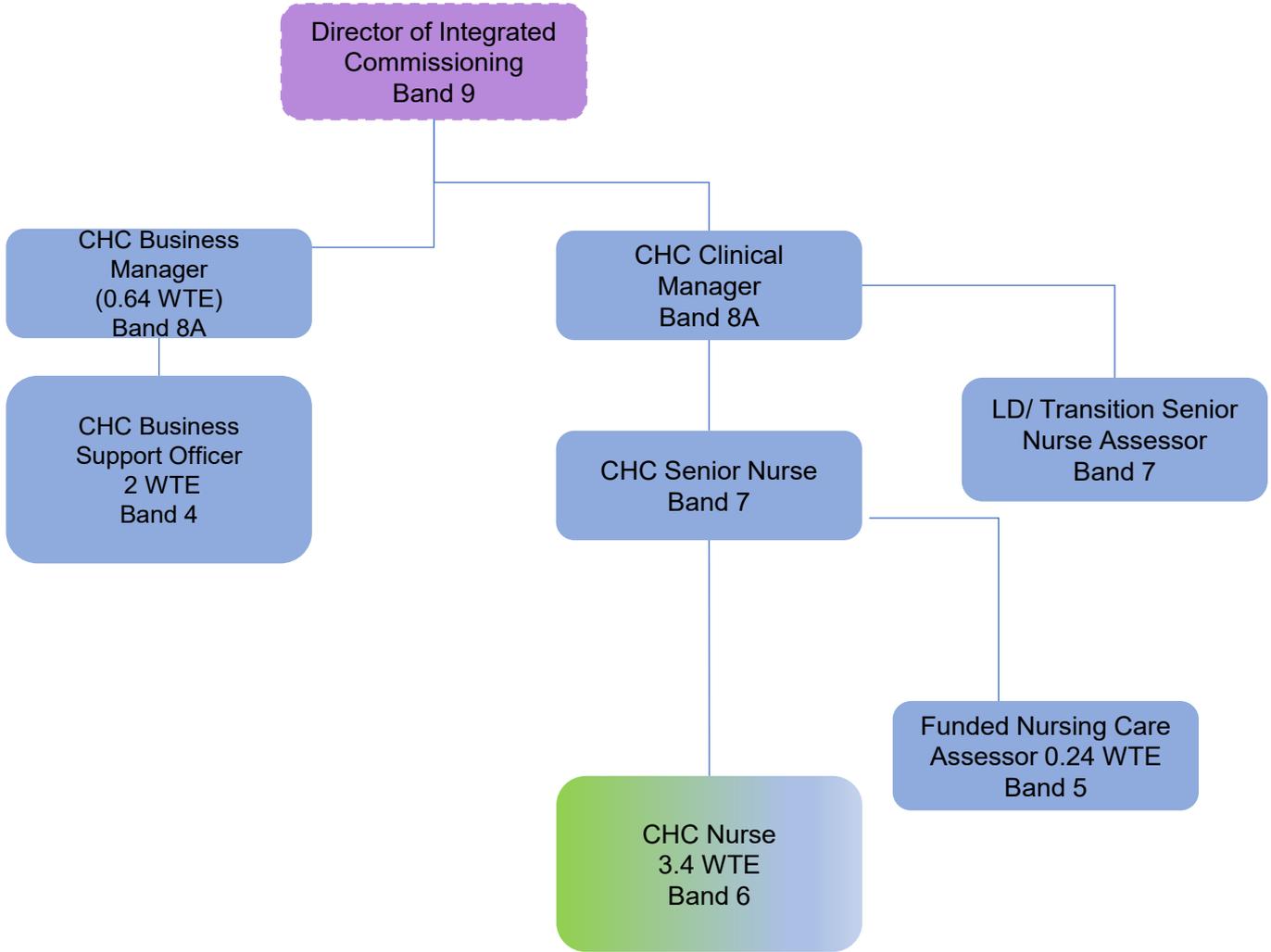


# Bexley Place Structure – Medicines Optimisation Team

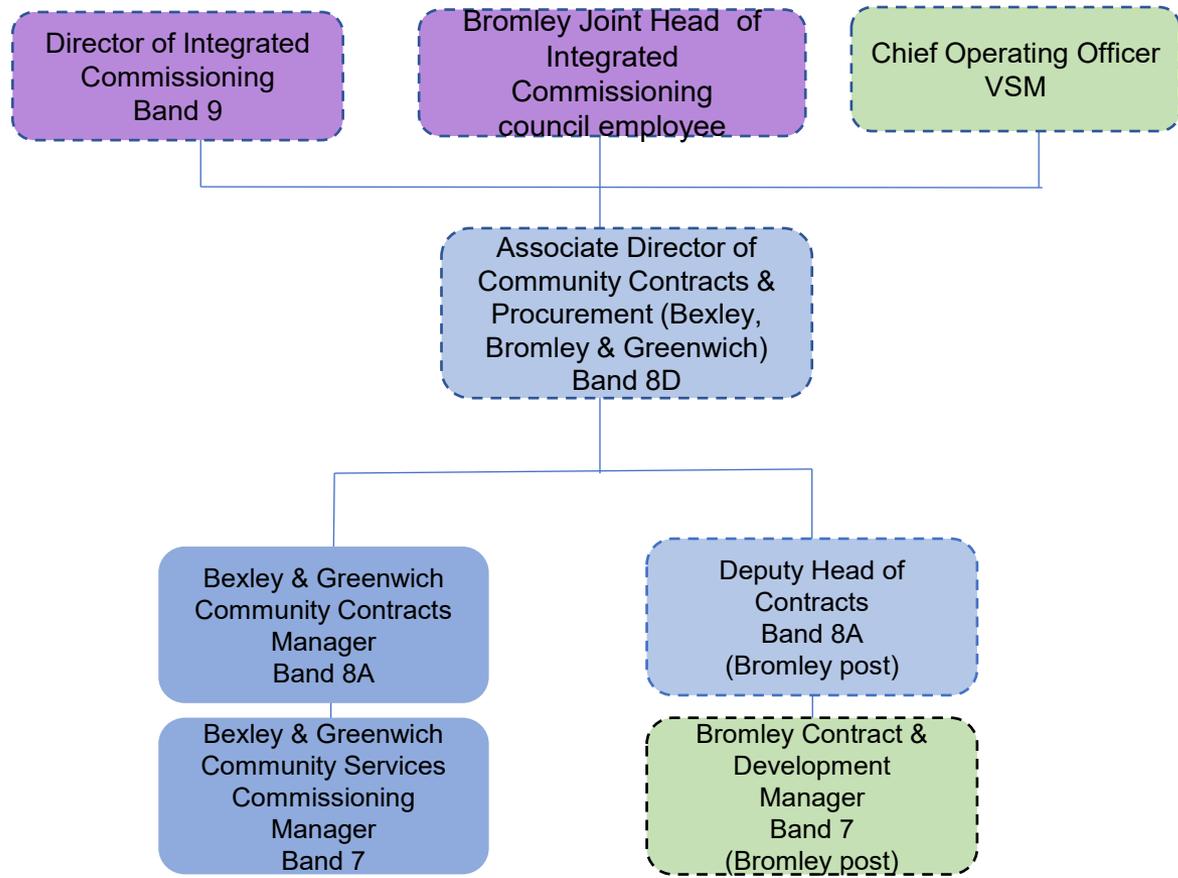


Develop integrated pharmacy roles with PCNs and providers.

Key				
<span style="display: inline-block; width: 15px; height: 15px; background-color: orange; border: 1px solid black;"></span> FTC	<span style="display: inline-block; width: 15px; height: 15px; background-color: lightblue; border: 1px solid black;"></span> ICB funded roles	<span style="display: inline-block; width: 15px; height: 15px; border: 1px dashed black;"></span> Role shown on other structure for reference	<span style="display: inline-block; width: 15px; height: 15px; background-color: lightgreen; border: 1px solid black;"></span> Part substantive vacancy	— Line Management
<span style="display: inline-block; width: 15px; height: 15px; background-color: lightgreen; border: 1px solid black;"></span> VACANT roles	<span style="display: inline-block; width: 15px; height: 15px; background-color: purple; border: 1px solid black;"></span> Indicative joint roles subject to funding, and employment considerations	<span style="display: inline-block; width: 15px; height: 15px; background-color: red; border: 1px solid black;"></span> Partner roles	<span style="display: inline-block; width: 15px; height: 15px; background-color: green; border: 1px solid black;"></span> Joint role Vacancy	- - - Dotted line management
			<span style="display: inline-block; width: 15px; height: 15px; background-color: orange; border: 1px solid black;"></span> FTC Vacancy	<span style="display: inline-block; width: 15px; height: 15px; background-color: orange; border: 1px solid black;"></span> Clinical safeguarding roles



Key					
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	— Line Management	
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	- - - Dotted line management	
			FTC Vacancy	Clinical safeguarding roles	

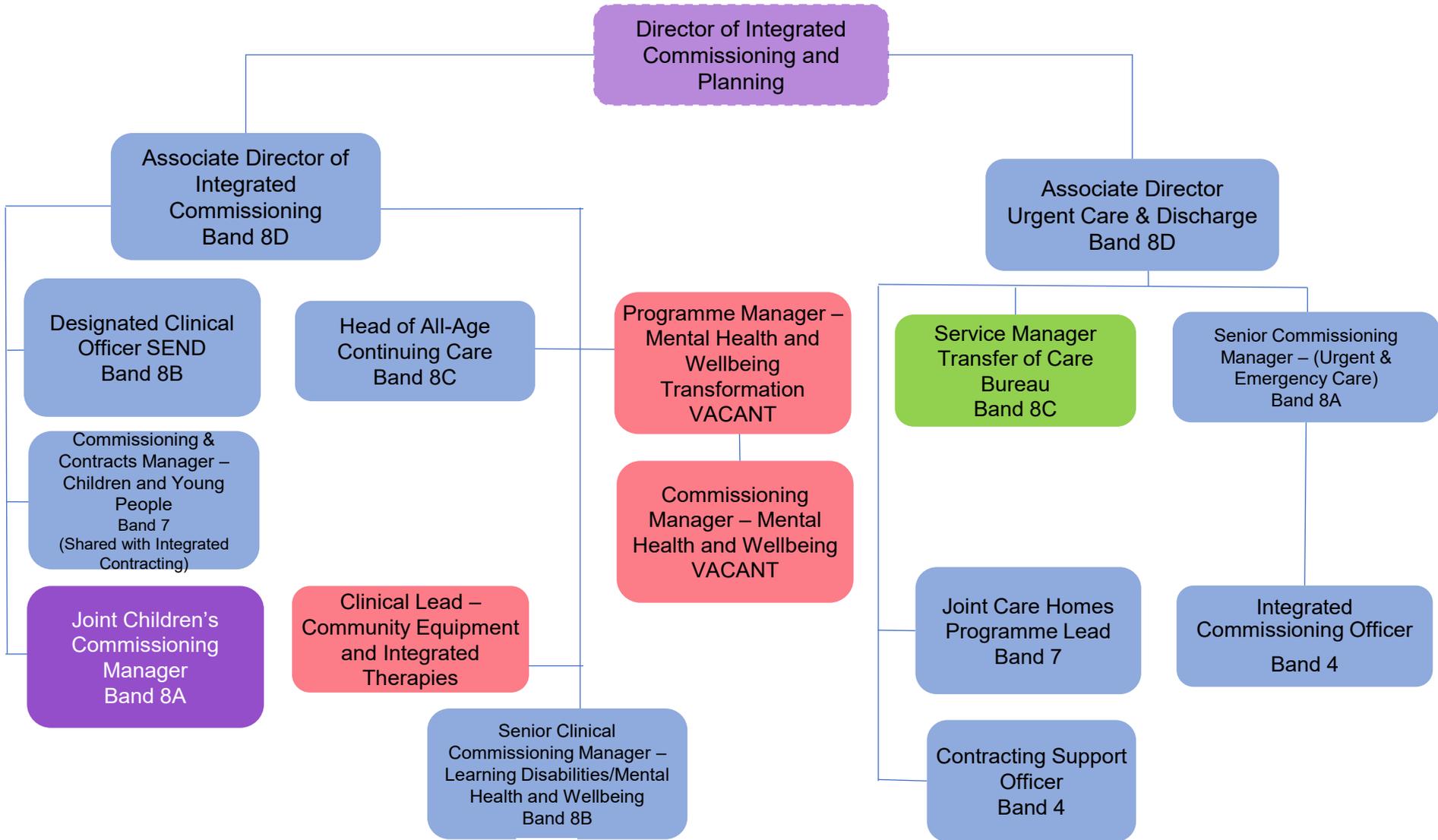


Key					
	FTC		ICB funded roles		Part substantive vacancy
	VACANT roles		Indicative joint roles subject to funding, and employment considerations		Joint role Vacancy
	Partner roles		Role shown on other structure for reference		Dotted line management
	Clinical safeguarding roles		Line Management		Clinical safeguarding roles

## Bromley Structure

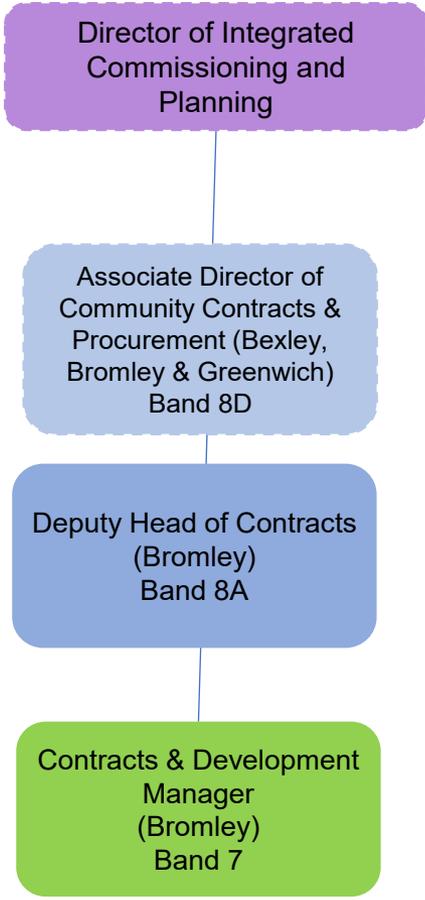
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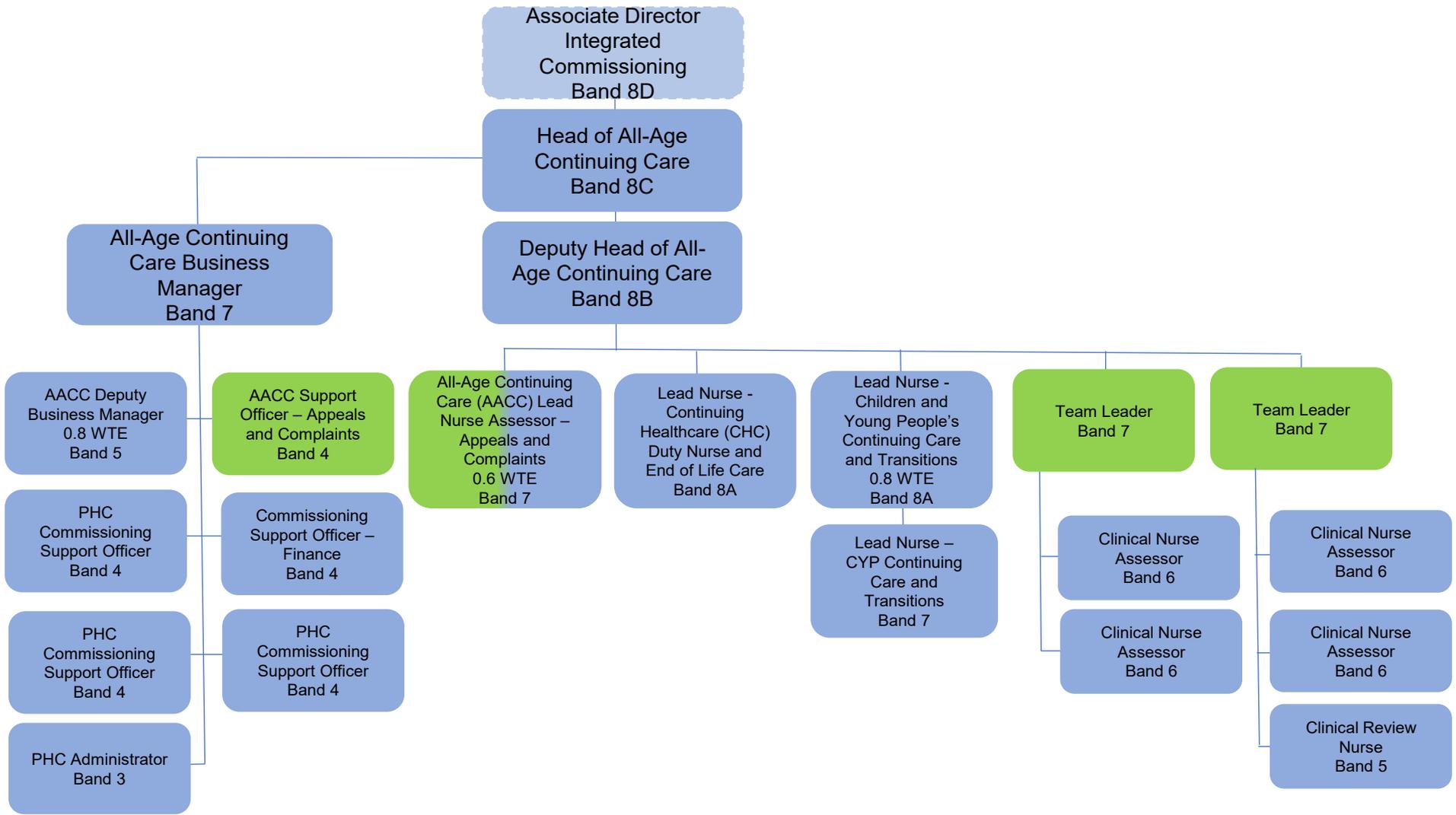


**Key**

FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

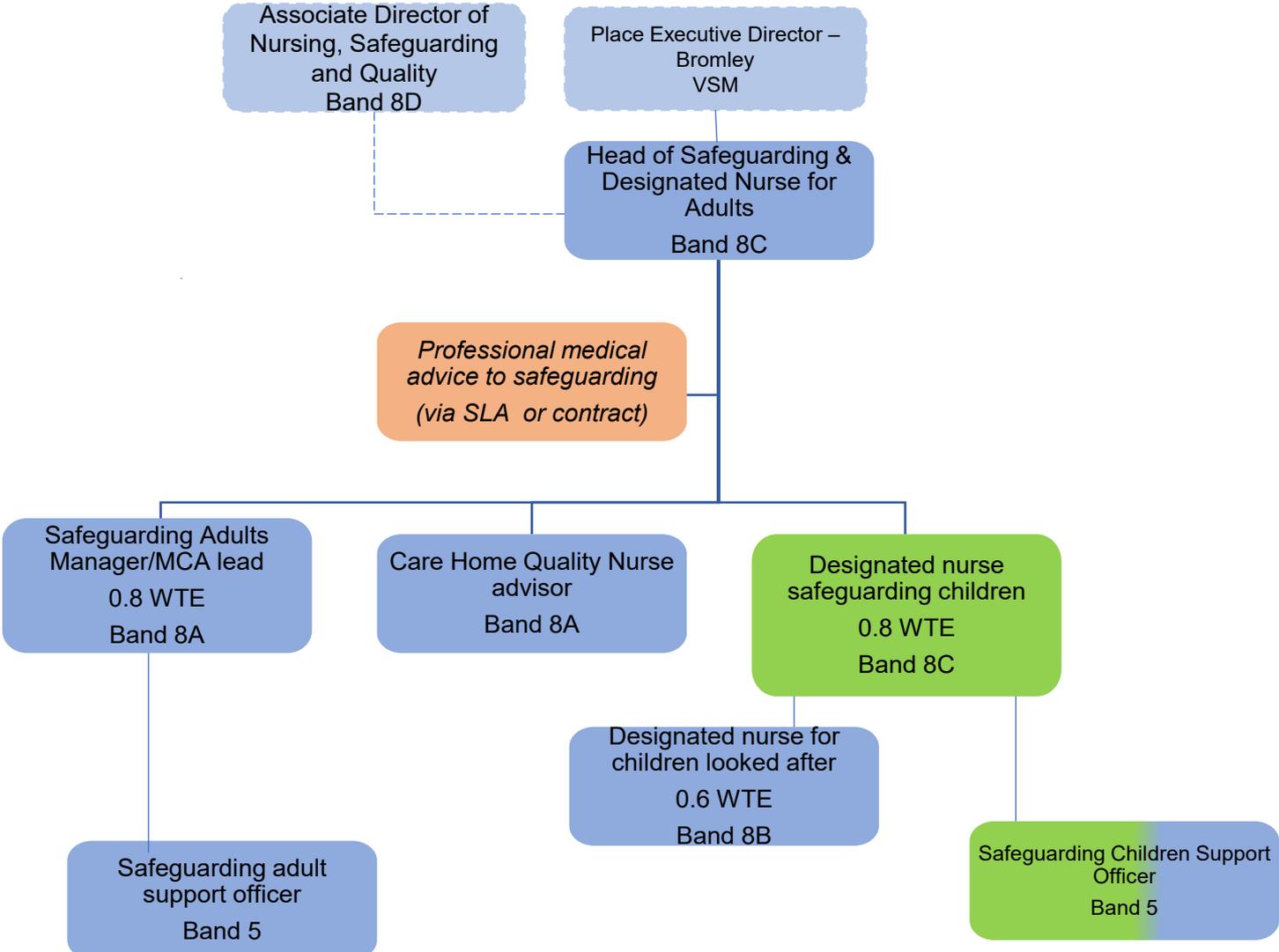


Key					
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management	
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management	Clinical safeguarding roles
			FTC Vacancy		



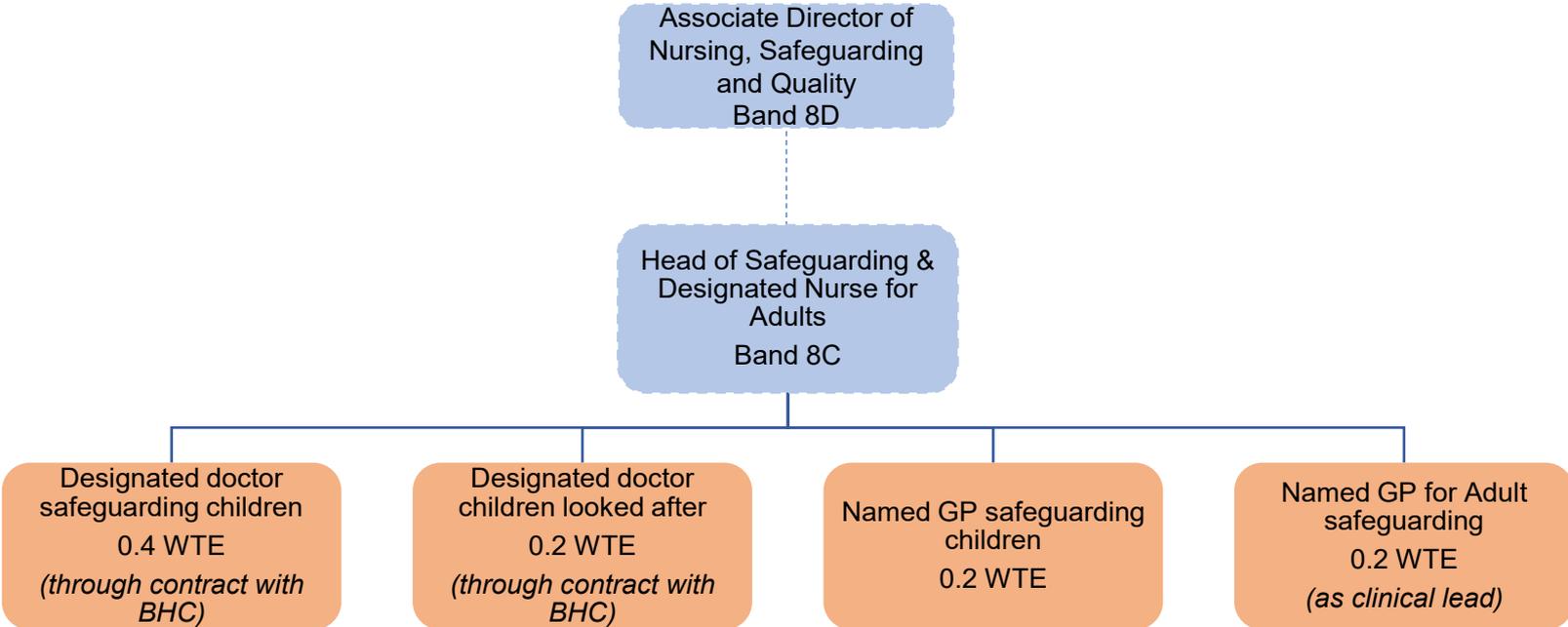
**Key**

- VACANT roles
- ICB funded roles
- Role shown on other structure for reference
- Joint role Vacancy
- Indicative joint roles subject to funding, and employment considerations
- Partner roles
- FTC Vacancy
- Line Management
- Dotted line management
- Clinical safeguarding roles

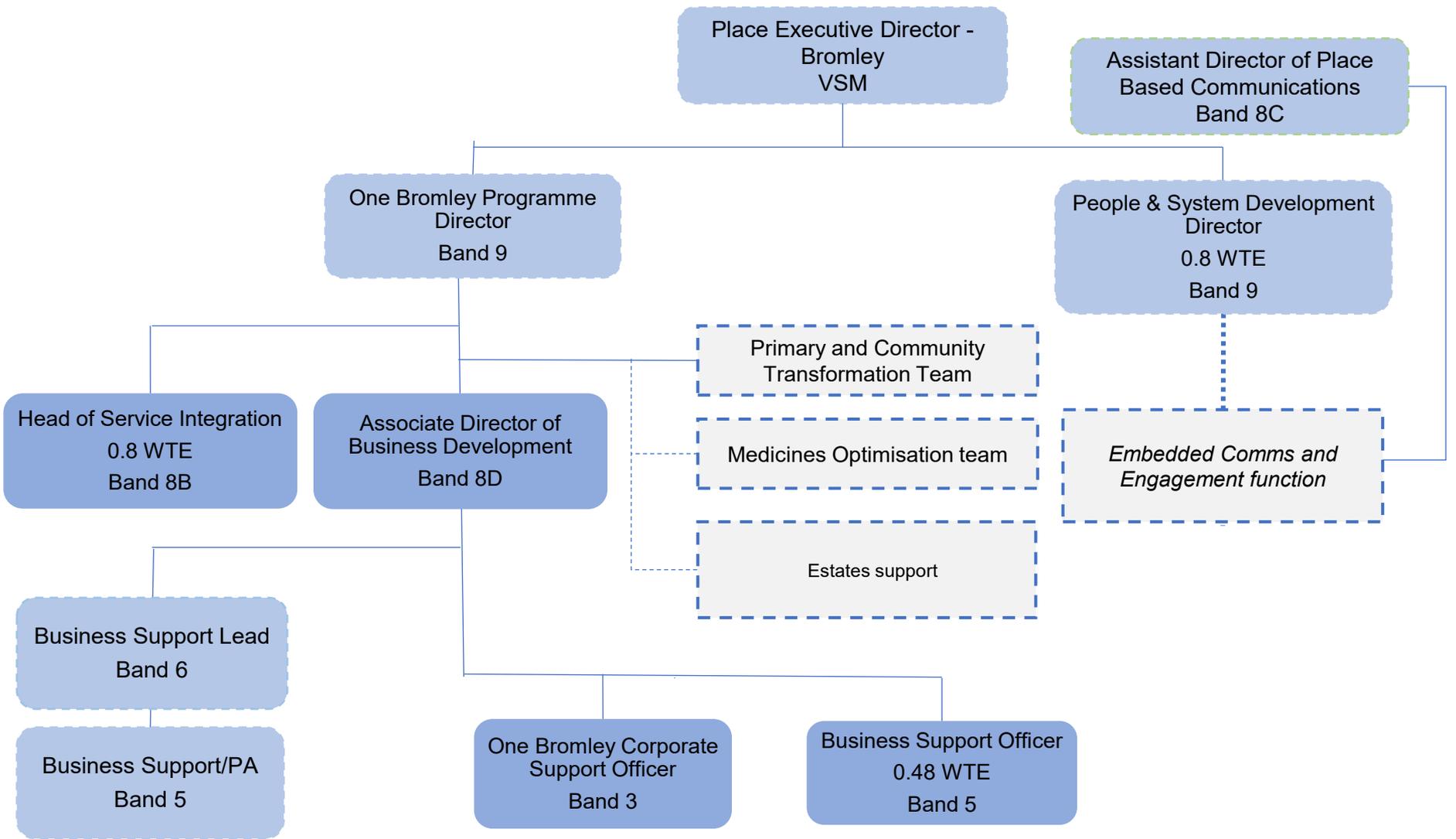


**Key**

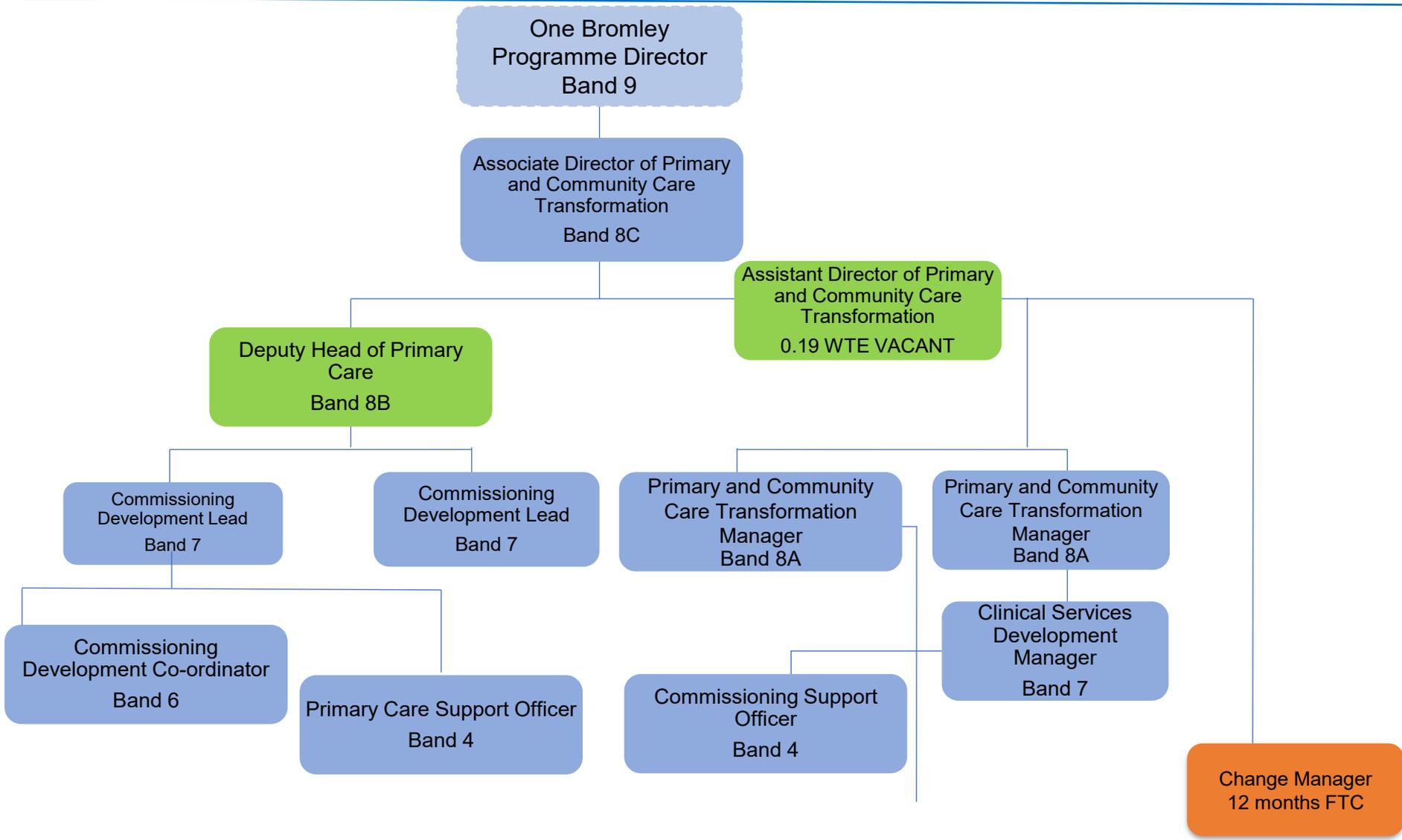
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles



FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles



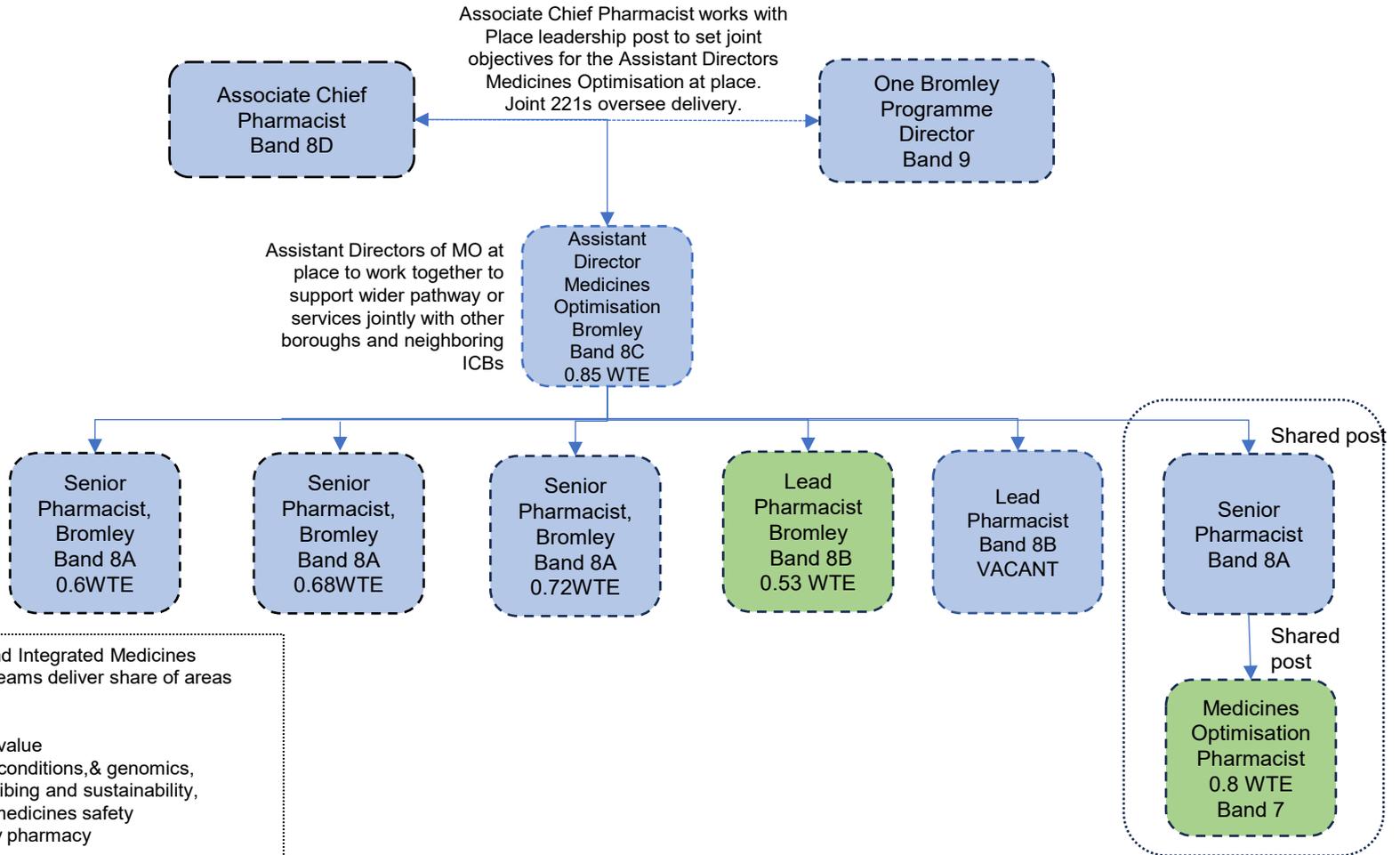
Key					
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management	
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management	
			FTC Vacancy	Clinical safeguarding roles	



**Key**

FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

# Bromley Place Structure – Medicines Optimisation Team



Transforming and Integrated Medicines Optimisation – teams deliver share of areas from :

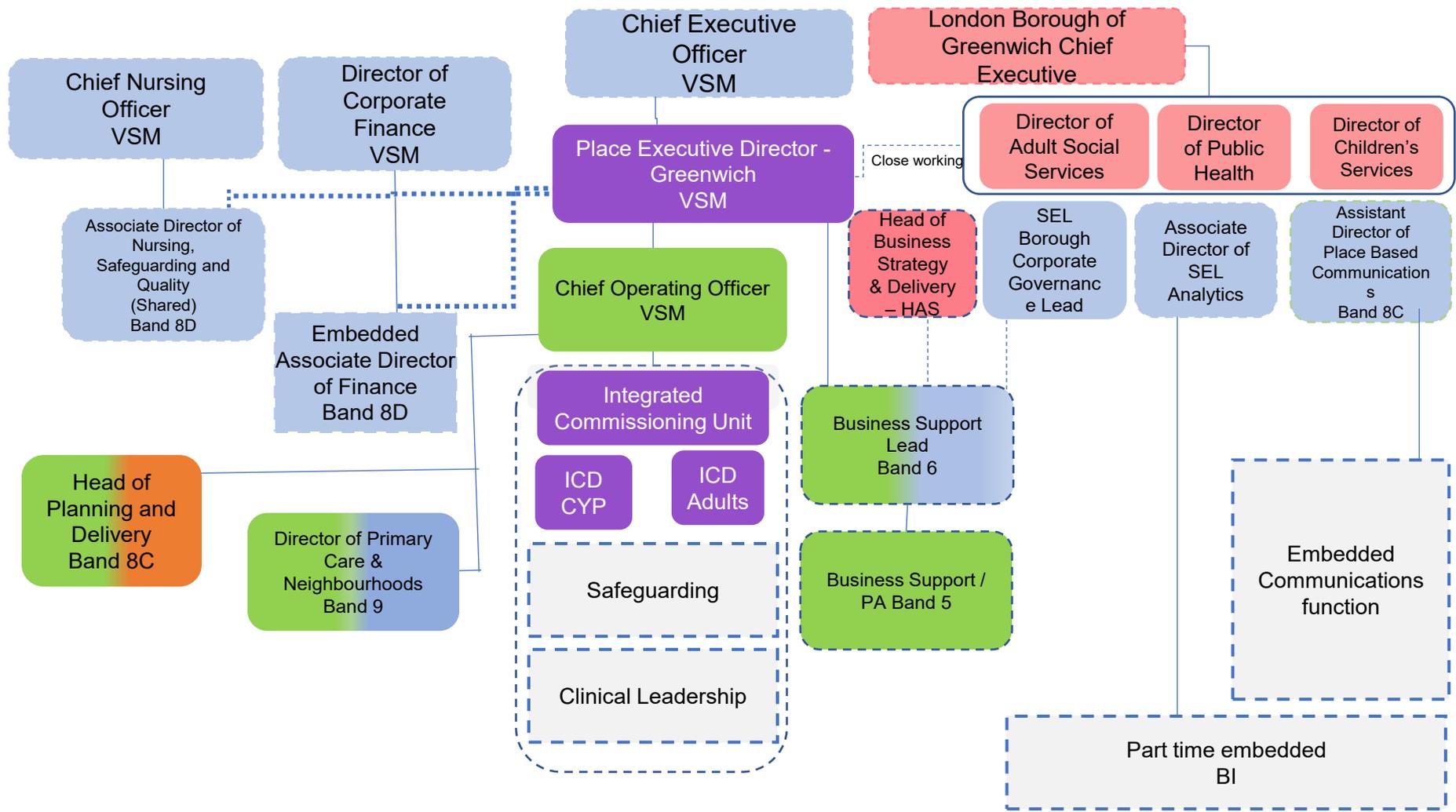
1. Workforce
2. Medicines value
3. Long term conditions, & genomics,
4. Overprescribing and sustainability,
5. AMR and medicines safety
6. Community pharmacy

Develop integrated pharmacy roles with PCNs and providers

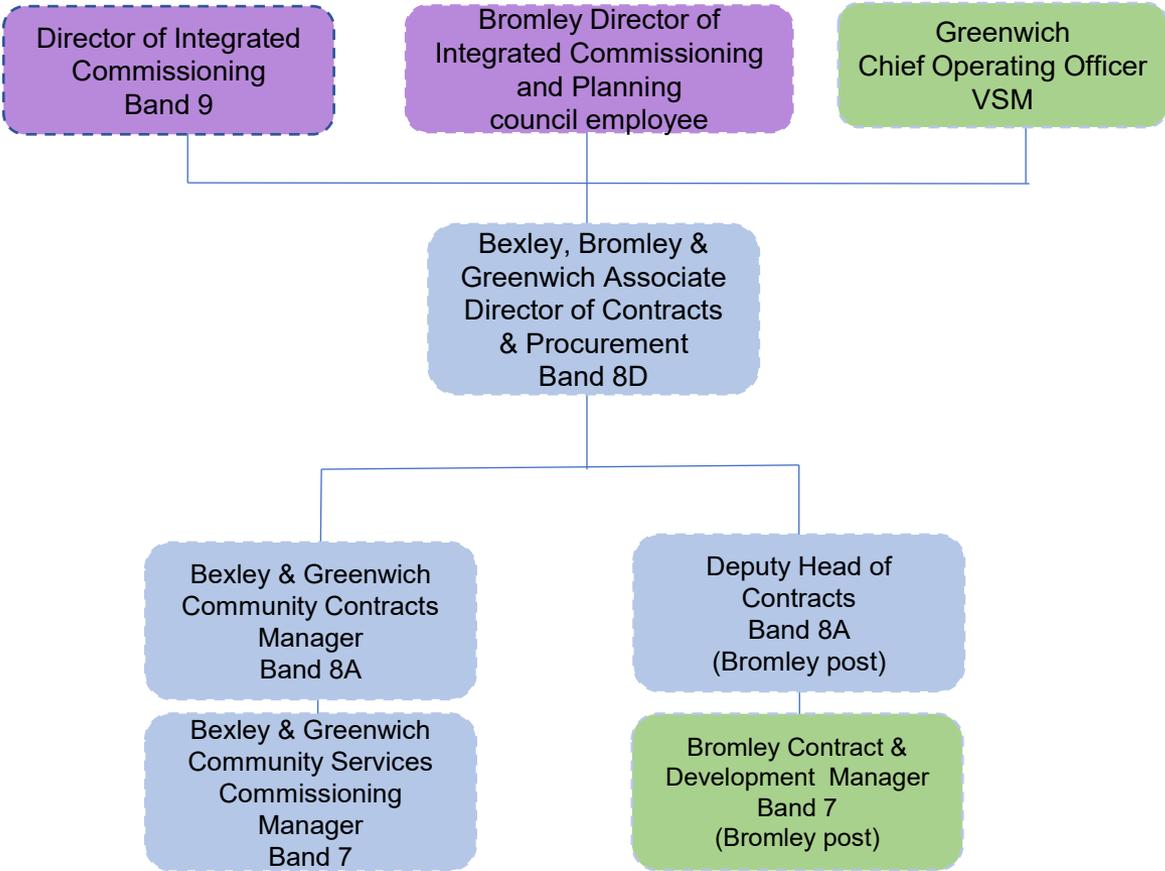
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

## Greenwich Structure

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Key				
<span style="background-color: orange; border: 1px solid black; padding: 2px;"> </span> FTC	<span style="background-color: lightblue; border: 1px solid black; padding: 2px;"> </span> ICB funded roles	<span style="border: 1px dashed blue; padding: 2px;"> </span> Role shown on other structure for reference	<span style="background-color: lightgreen; border: 1px solid black; padding: 2px;"> </span> Part substantive vacancy	<span style="border-bottom: 1px solid blue; width: 20px; display: inline-block;"></span> Line Management
<span style="background-color: lightgreen; border: 1px solid black; padding: 2px;"> </span> VACANT roles	<span style="background-color: purple; border: 1px solid black; padding: 2px;"> </span> Indicative joint roles subject to funding, and employment considerations	<span style="background-color: red; border: 1px solid black; padding: 2px;"> </span> Partner roles	<span style="background-color: lightgreen; border: 1px solid black; padding: 2px;"> </span> Joint role Vacancy	<span style="border-bottom: 1px dashed blue; width: 20px; display: inline-block;"></span> Dotted line management
			<span style="background-color: orange; border: 1px solid black; padding: 2px;"> </span> FTC Vacancy	<span style="background-color: lightgrey; border: 1px dashed blue; padding: 2px;"> </span> Clinical safeguarding roles



Key					
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management	
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management	
			FTC Vacancy	Clinical safeguarding roles	

# Integrated Commissioning - Adults

Note - all posts are new with exception of ICD Adults, and all jointly funded with the exception of Strategic Change Programme Lead

Chief Operating Officer

Integrated Commissioning Director, Adults

Associate Director of Integrated Commissioning & System Development  
(Aging Well, Home First, Early Help)

Associate Director of Integrated Commissioning & System Development  
(Disabilities and Mental Health)

Head of Market Quality and Sustainability  
(Cross Cutting across all portfolios)

Head of Integrated Commissioning & System Development  
(Ageing Well, Home First, Early Help)

Discharge Flow Lead  
Band 8B  
VACANT

Head of Integrated Commissioning & System Development  
(Working Age Adults with Disabilities and Complex Care / MH / Autism)

System Lead  
(Quality Assurance)

System Lead  
(Partnerships and Resilience)

Strategic Commissioning & System Development Lead  
(Home First incl Home Care)

Strategic Commissioning & System Development Lead  
(Ageing Well, incl Accommodation Based Care)

08 Strategic Commissioning & System Development Lead  
(Early Help, incl ICES, ATEC, Carers & voluntary sector)

11 Strategic Change Programme Lead  
(Community/MSK/ Physical Health and Wellbeing)

15 Strategic Commissioning & System Development Lead  
(Learning Disability Partnerships)

19 Strategic Commissioning & System Development Lead  
(Mental Health & Complex Care inc PD Partnerships)

23 Strategic Commissioning & System Development Lead  
(Transitions & Autism) across Children's & Adults

Quality Assurance Lead Officer  
(Learning Disabilities)

33 Joint Funding Delivery Lead

Quality Assurance Lead Officer  
(Mental Health)

34 Data and Insight Officer  
-Market Sustainability & Development

Quality Assurance Lead Officer  
(Ageing Well/Older People)

35 Community Enterprise/Assets Development Lead

30 Quality Assurance Lead Officer  
(Early Help (ICES/ATEC))

04 Lead Commissioning Officer  
(Co-production and Inclusion (LE))

Quality Assurance Lead Officer  
(Homefirst/ Homecare)

Lead Commissioning Officer  
(Co-production and Inclusion (LE)) 0.5WTE

Lead Commissioning Officer  
(Co-production and Inclusion (LE)) 0.5 WTE

Senior Commissioning Development Officer  
(Home First inc Homecare, Extra care, ICES, ATEC)

07 Senior Commissioning Development Officer

Senior Commissioning Development Officer  
(Early help, Carers, Voluntary sector, Homecare)

12 Programme Lead  
(External Funding)  
In establishment flexible funding x 2

16 Lead Commissioning Officer  
(LD operational commissioning, LD/Complex Care)

20 Lead Commissioning Officer  
(MH Operational Commissioning, incl s117)

24 Senior Commissioning Development Officer

Project Officer  
(System change)

Senior Commissioning Development Officer

21 Senior Commissioning Development Officer

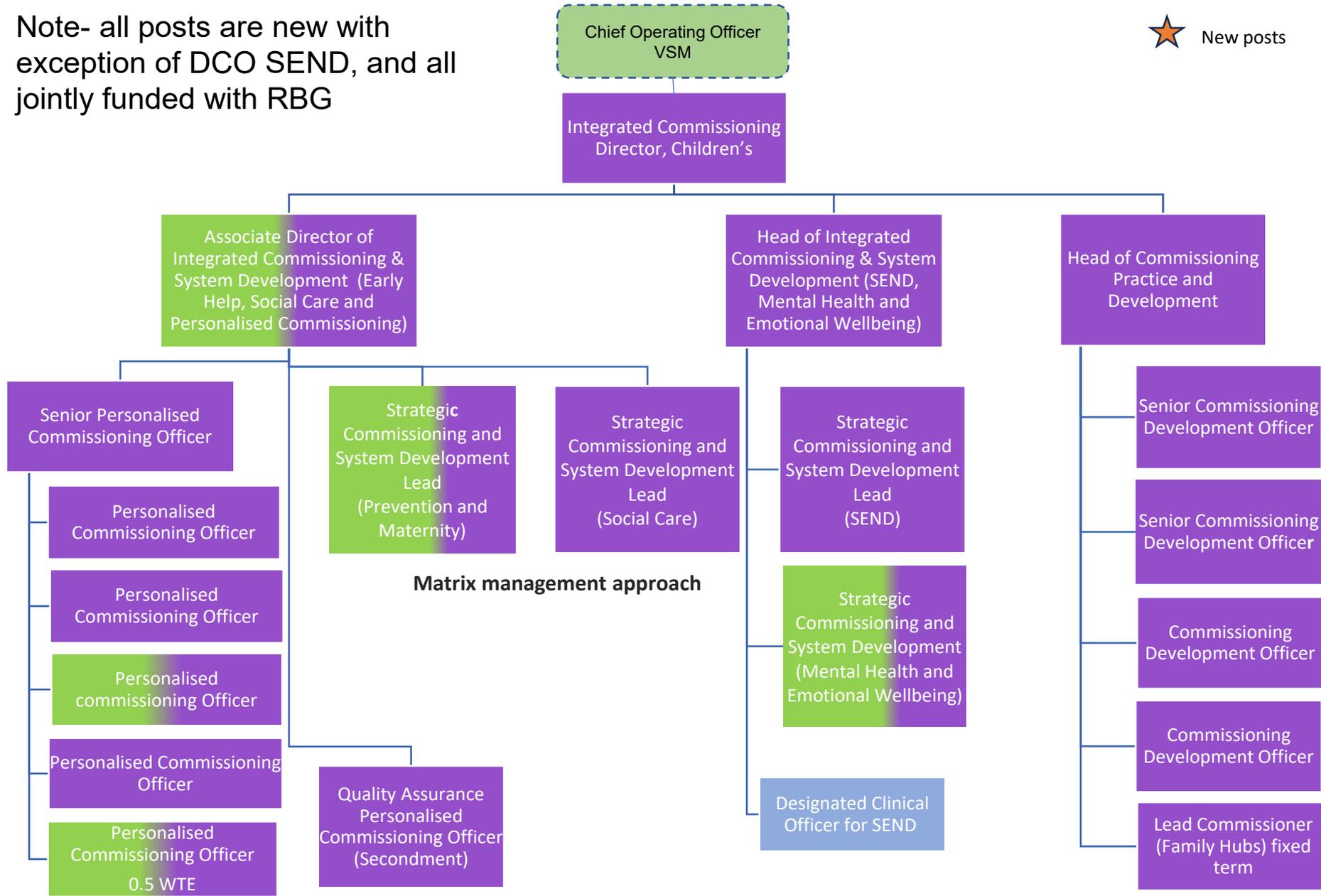
Matrix management approach

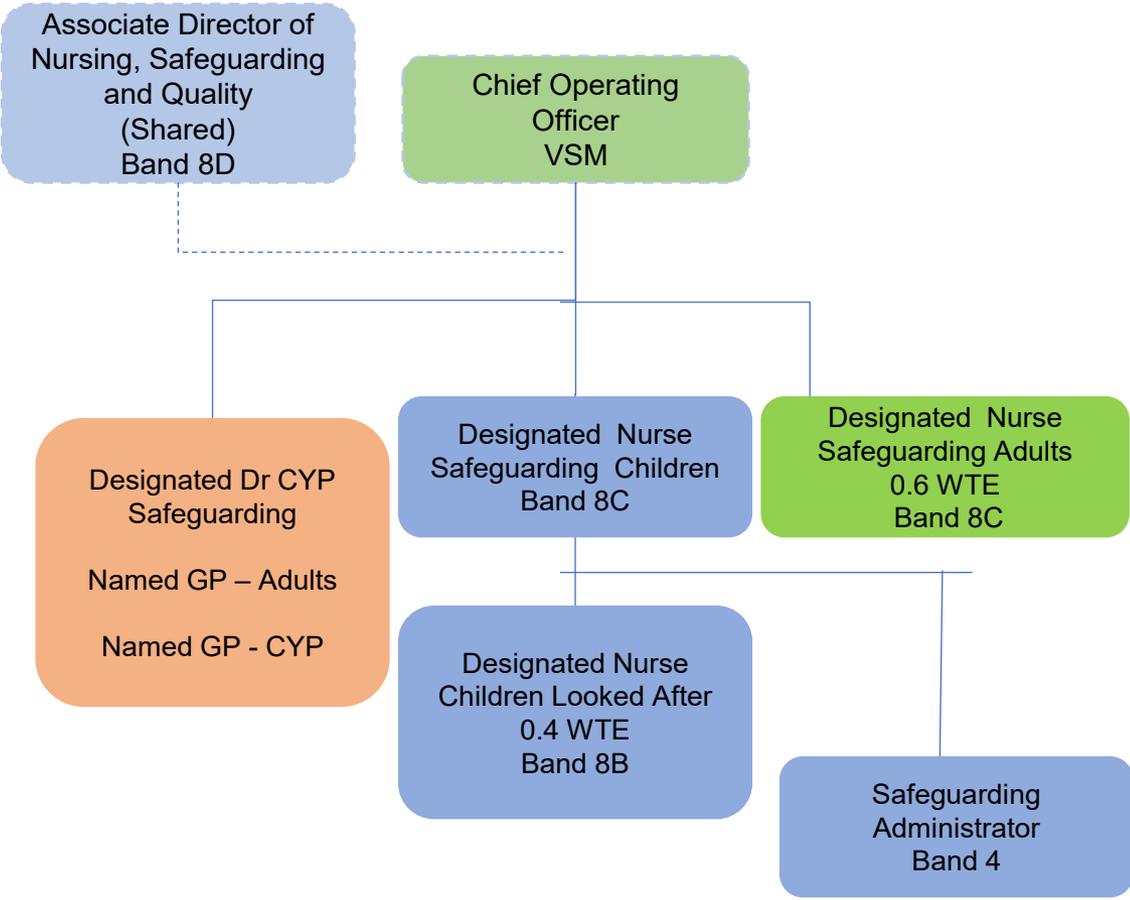
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

# Integrated Commissioning - Children

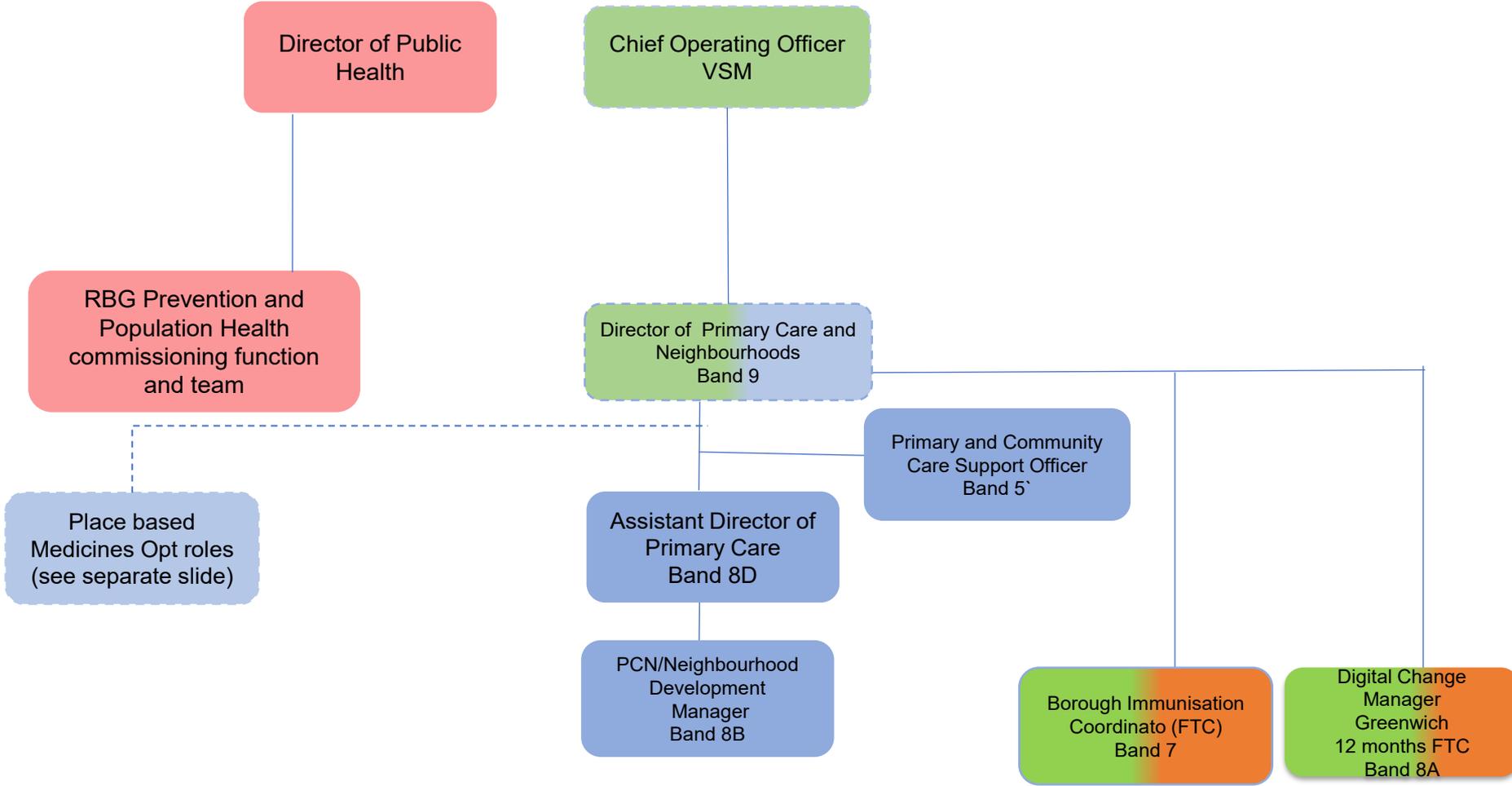
Note- all posts are new with exception of DCO SEND, and all jointly funded with RBG

★ New posts

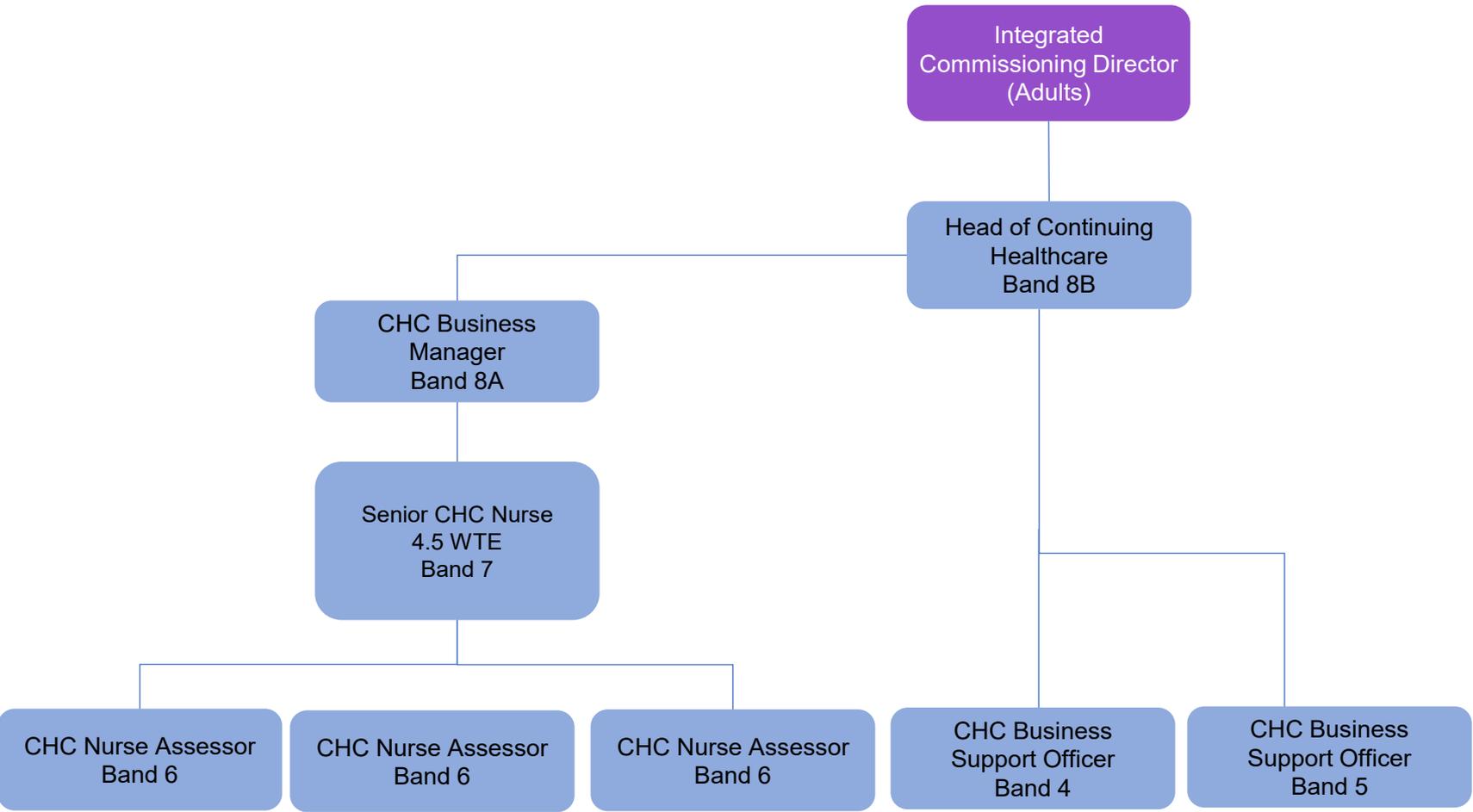




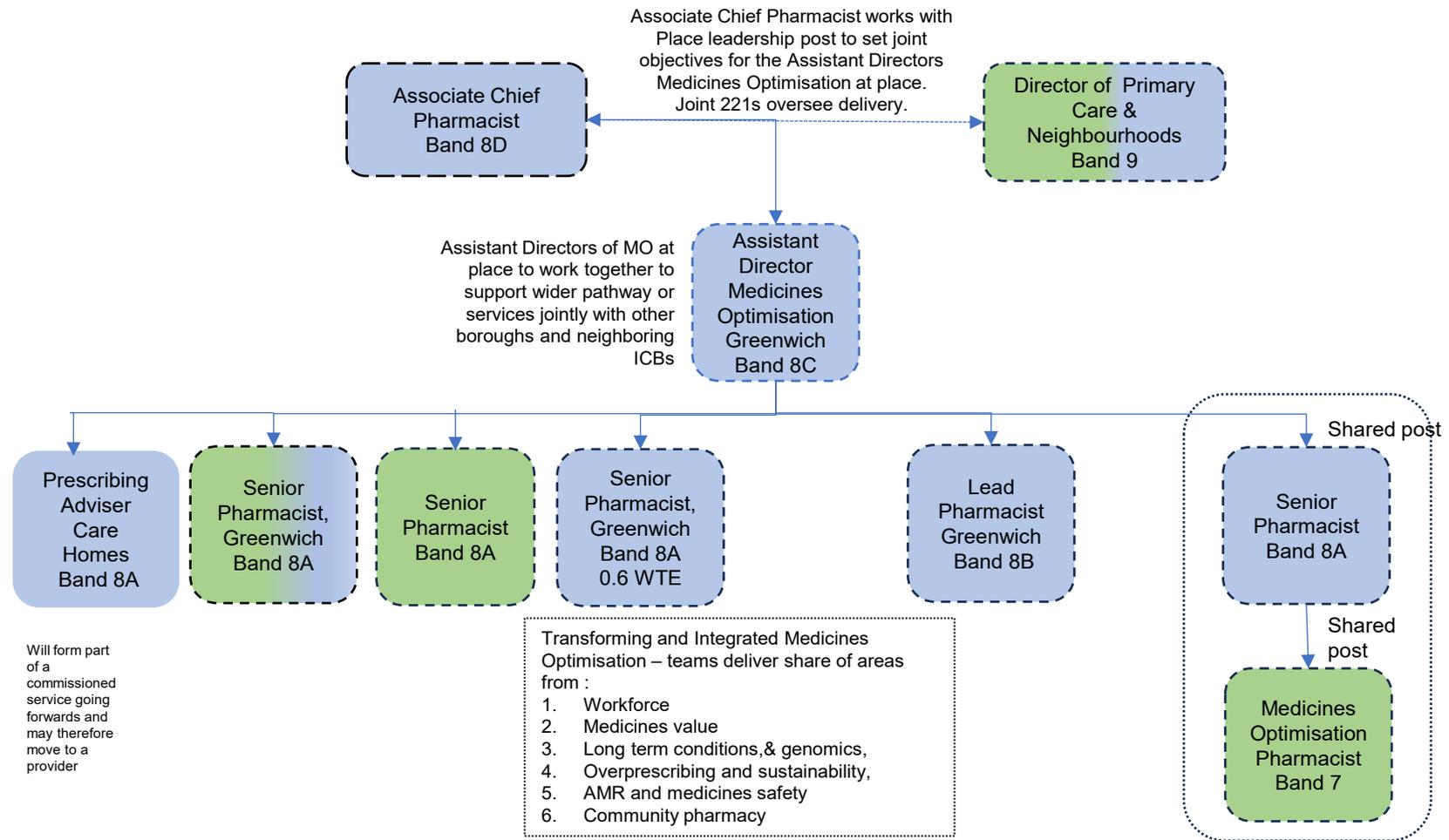
Key					
	FTC		ICB funded roles		Part substantive vacancy
	VACANT roles		Role shown on other structure for reference		Joint role Vacancy
	Indicative joint roles subject to funding, and employment considerations		Partner roles		FTC Vacancy
					Line Management
					Dotted line management
					Clinical safeguarding roles



Key				
FTC	ICB funded roles	Role shown on other structure for reference	VACANT roles	Part substantive vacancy
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Line Management
			FTC Vacancy	Dotted line management
				Clinical safeguarding roles



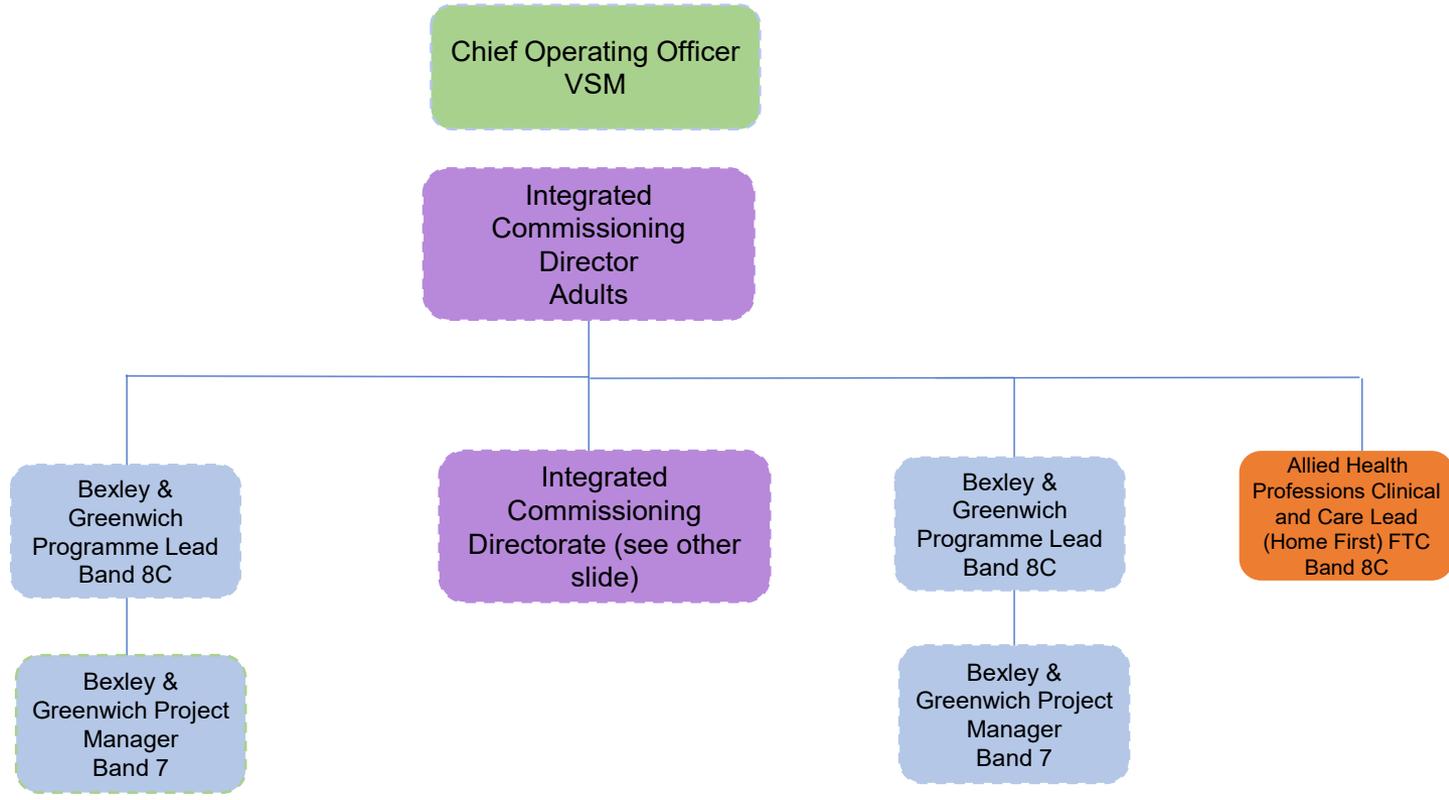
Key				
<span style="color: orange;">■</span> FTC	<span style="color: blue;">■</span> ICB funded roles	<span style="border: 1px dashed blue; padding: 2px;"> </span> Role shown on other structure for reference	<span style="background-color: lightgreen; border: 1px solid green; padding: 2px;"> </span> Part substantive vacancy	<span style="color: blue;">—</span> Line Management
<span style="background-color: lightgreen; padding: 2px;"> </span> VACANT roles	<span style="background-color: purple; padding: 2px;"> </span> Indicative joint roles subject to funding, and employment considerations	<span style="background-color: red; padding: 2px;"> </span> Partner roles	<span style="background-color: lightgreen; border: 1px solid purple; padding: 2px;"> </span> Joint role Vacancy	<span style="color: blue;">- - -</span> Dotted line management
			<span style="background-color: lightgreen; border: 1px solid orange; padding: 2px;"> </span> FTC Vacancy	<span style="background-color: orange; padding: 2px;"> </span> Clinical safeguarding roles



Develop integrated pharmacy roles with PCNs and providers.

FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC/Vacancy	Clinical safeguarding roles

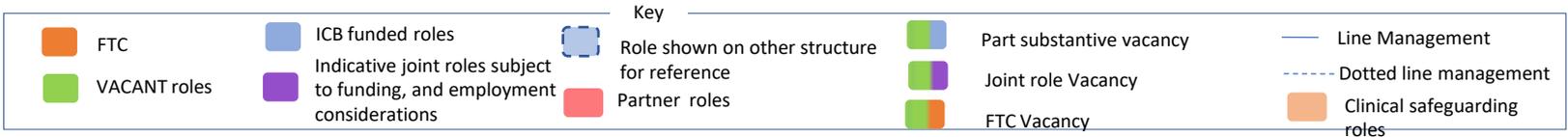
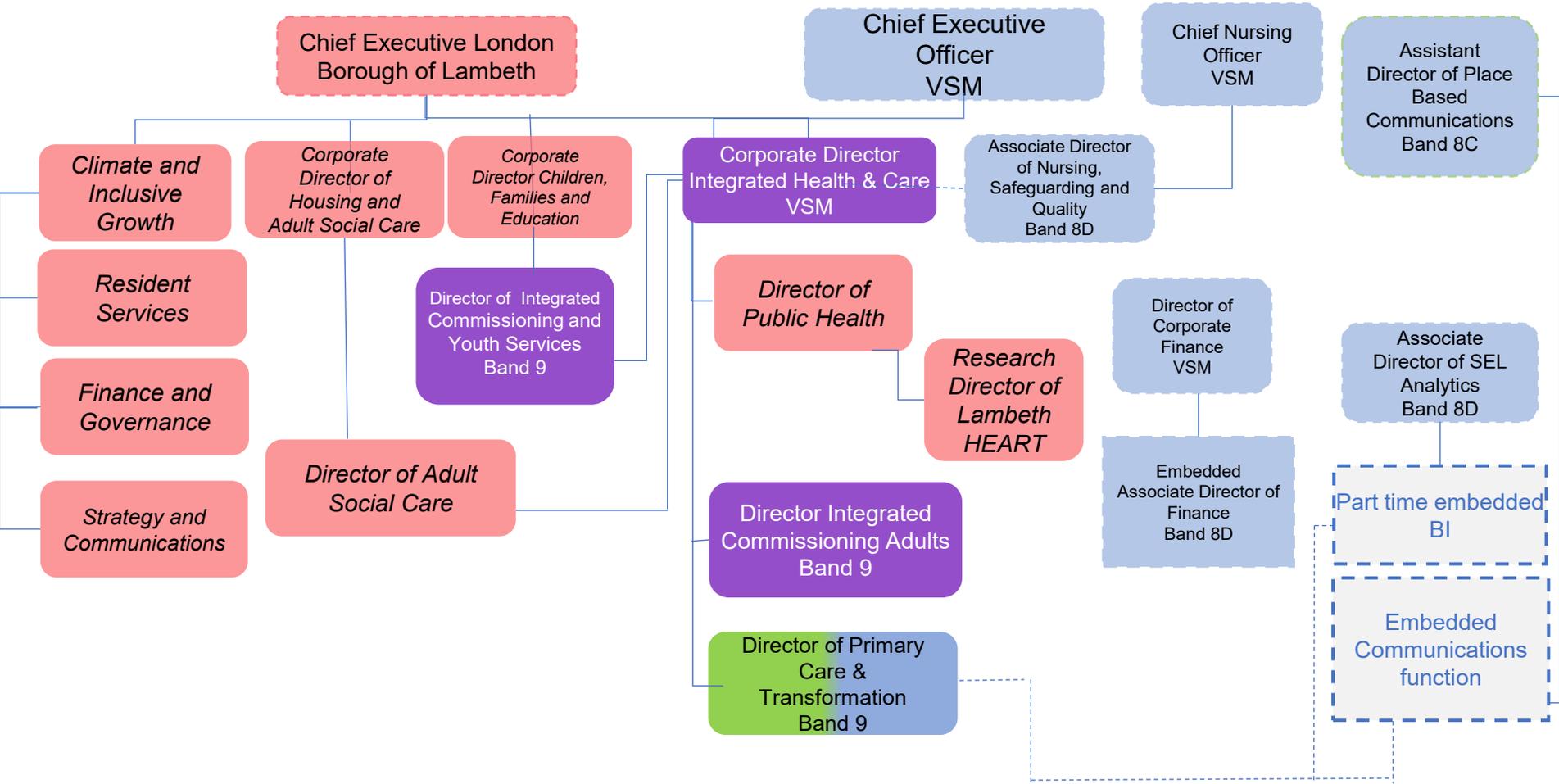
These are hosted roles, with accountability back to place

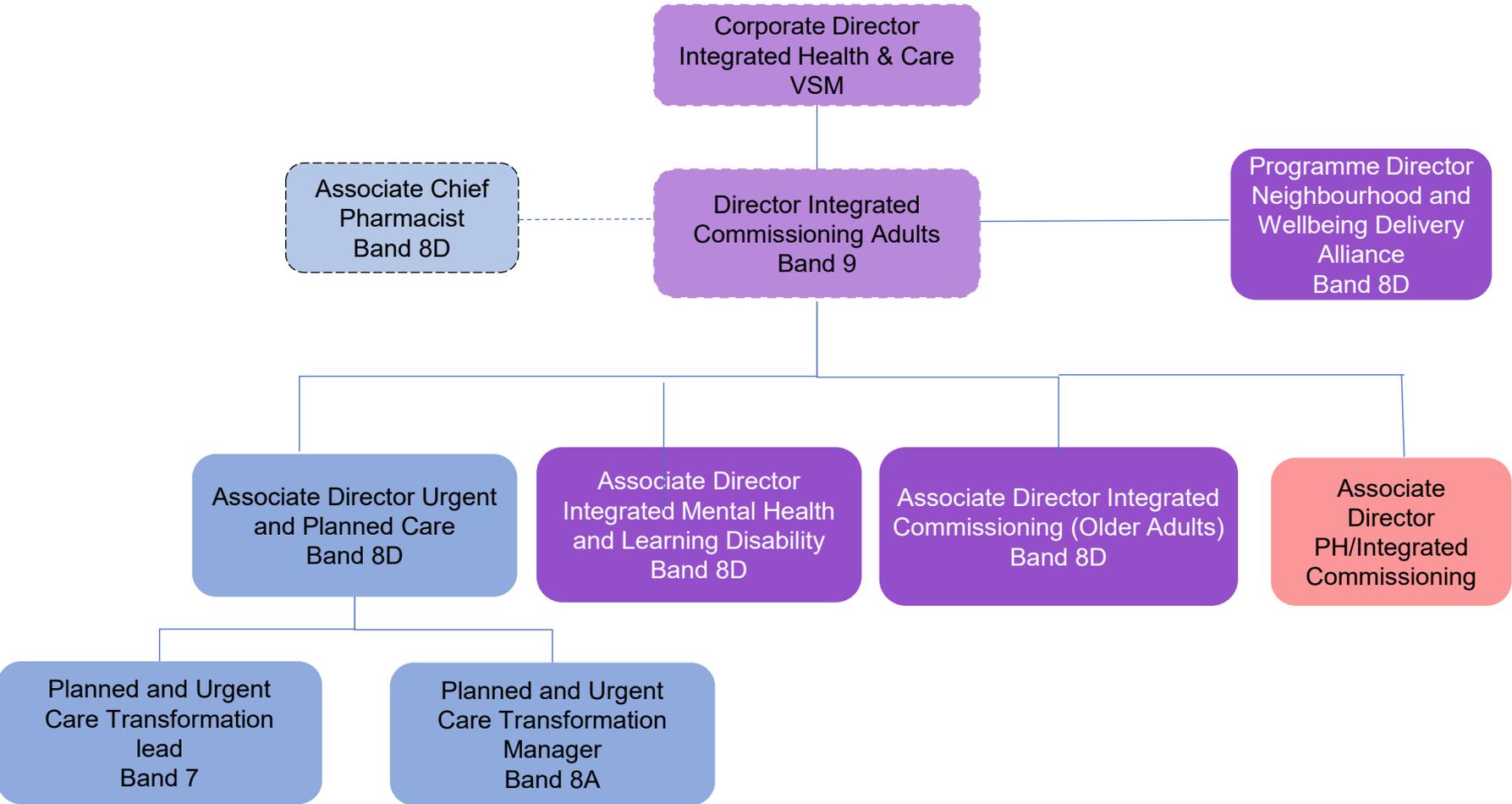


FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

## Lambeth Structure

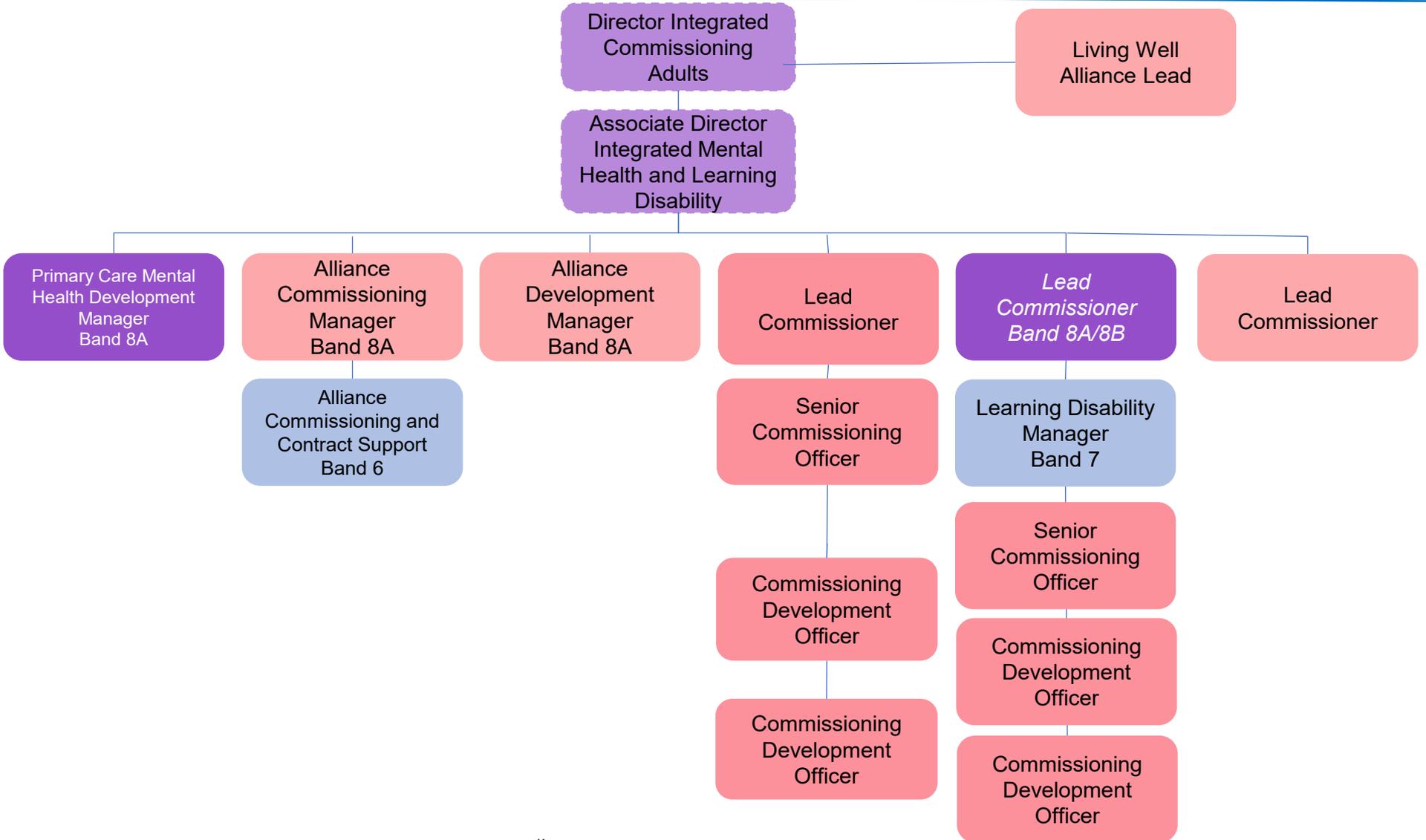
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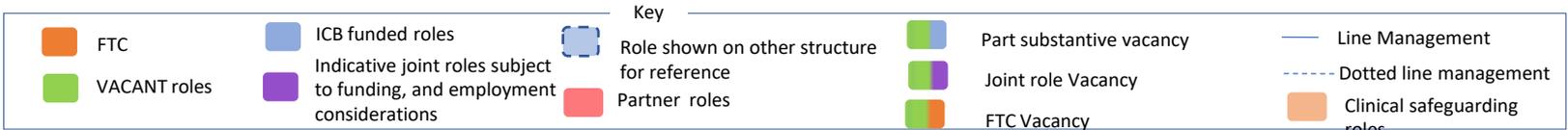
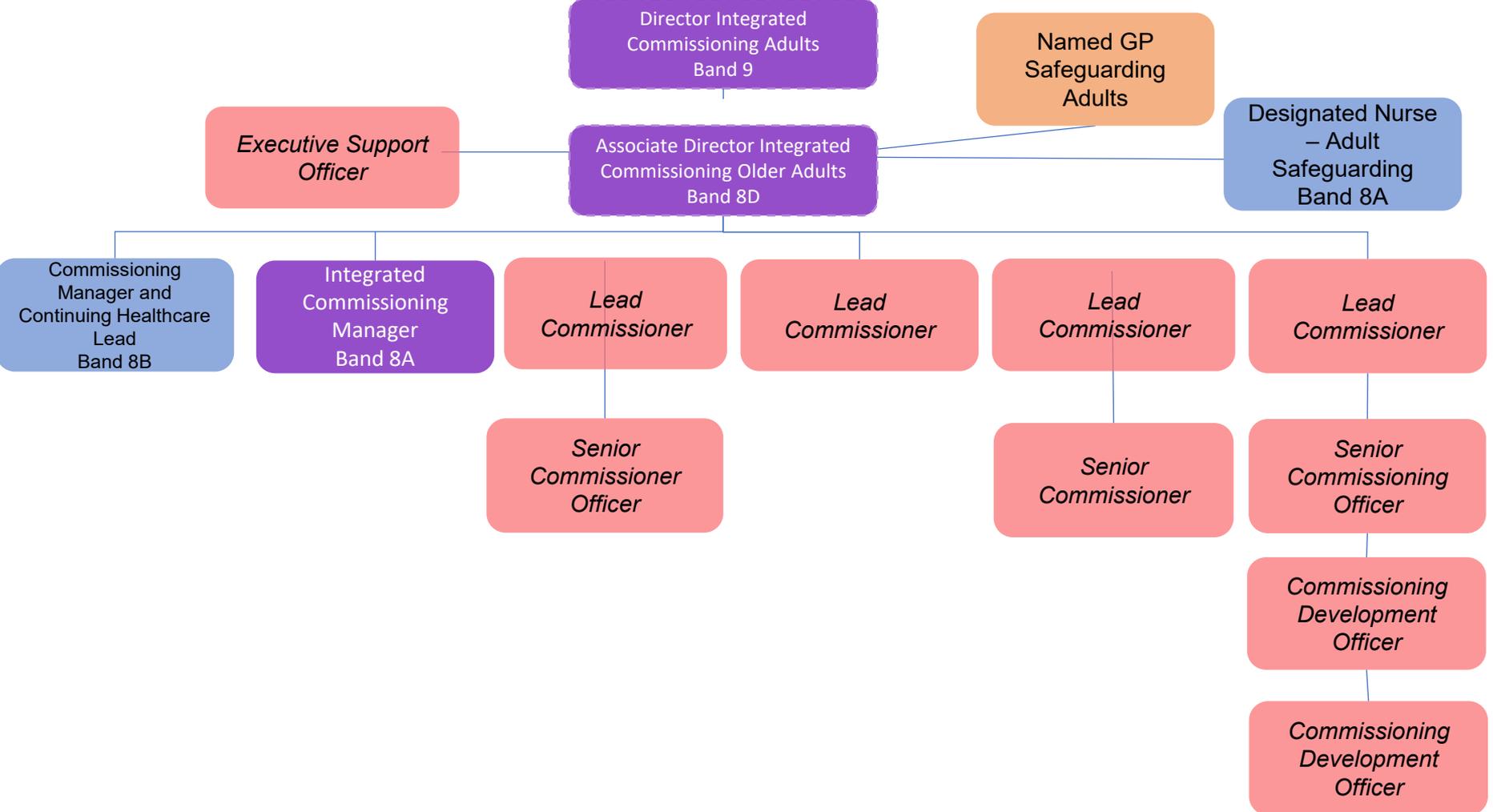
Roles LB23, LB24 & LB25 are joint with Southwark

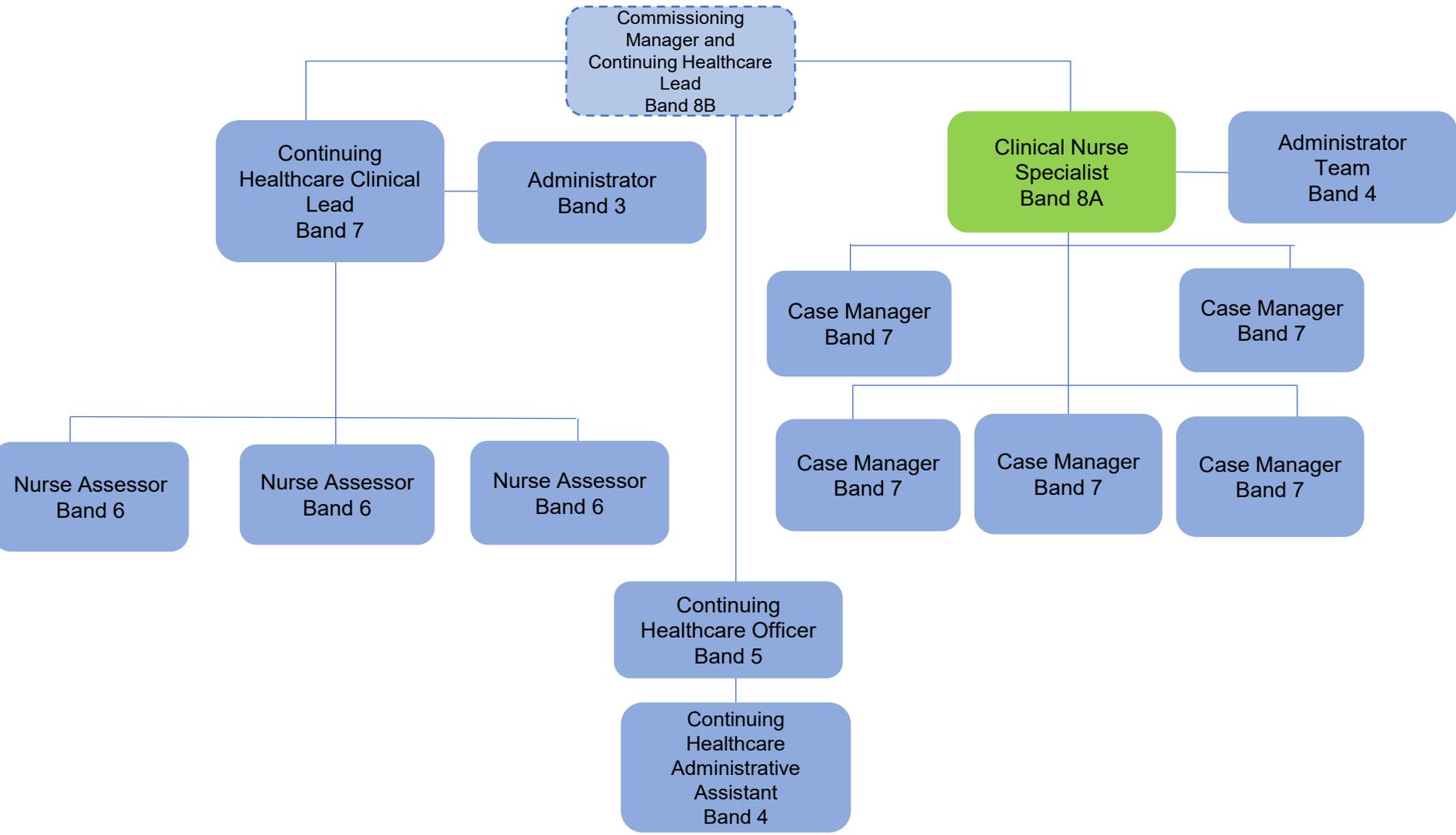
Key				
<span style="background-color: orange; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> FTC	<span style="background-color: lightblue; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> ICB funded roles	<span style="border: 1px dashed black; display: inline-block; width: 15px; height: 10px;"></span> Role shown on other structure for reference	<span style="background-color: lightgreen; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Part substantive vacancy	<span style="border-bottom: 1px solid blue; width: 20px; display: inline-block;"></span> Line Management
<span style="background-color: lightgreen; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> VACANT roles	<span style="background-color: purple; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Indicative joint roles subject to funding, and employment considerations	<span style="background-color: lightcoral; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Partner roles	<span style="background-color: lightgreen; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Joint role Vacancy	<span style="border-bottom: 1px dashed blue; width: 20px; display: inline-block;"></span> Dotted line management
			<span style="background-color: orange; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> FTC Vacancy	<span style="background-color: lightcoral; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Clinical safeguarding roles



**Key**

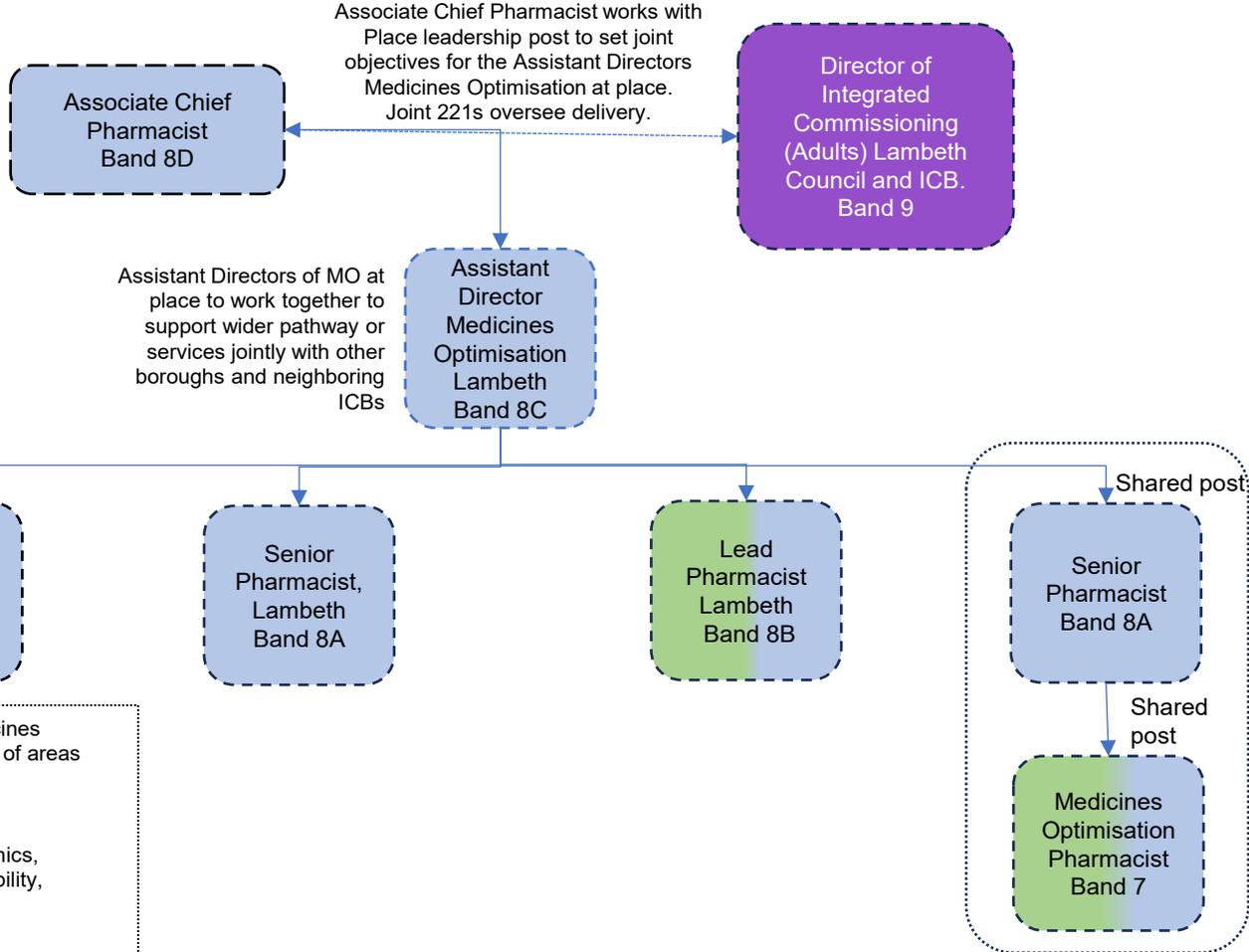
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	





**Key**

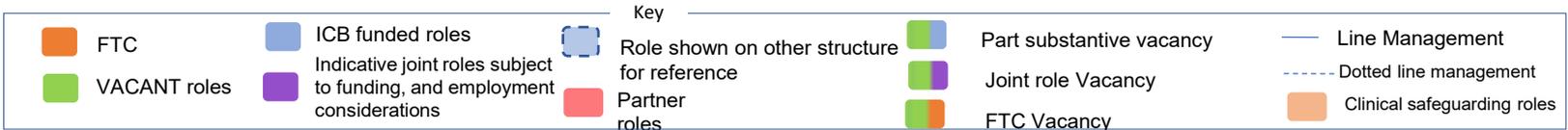
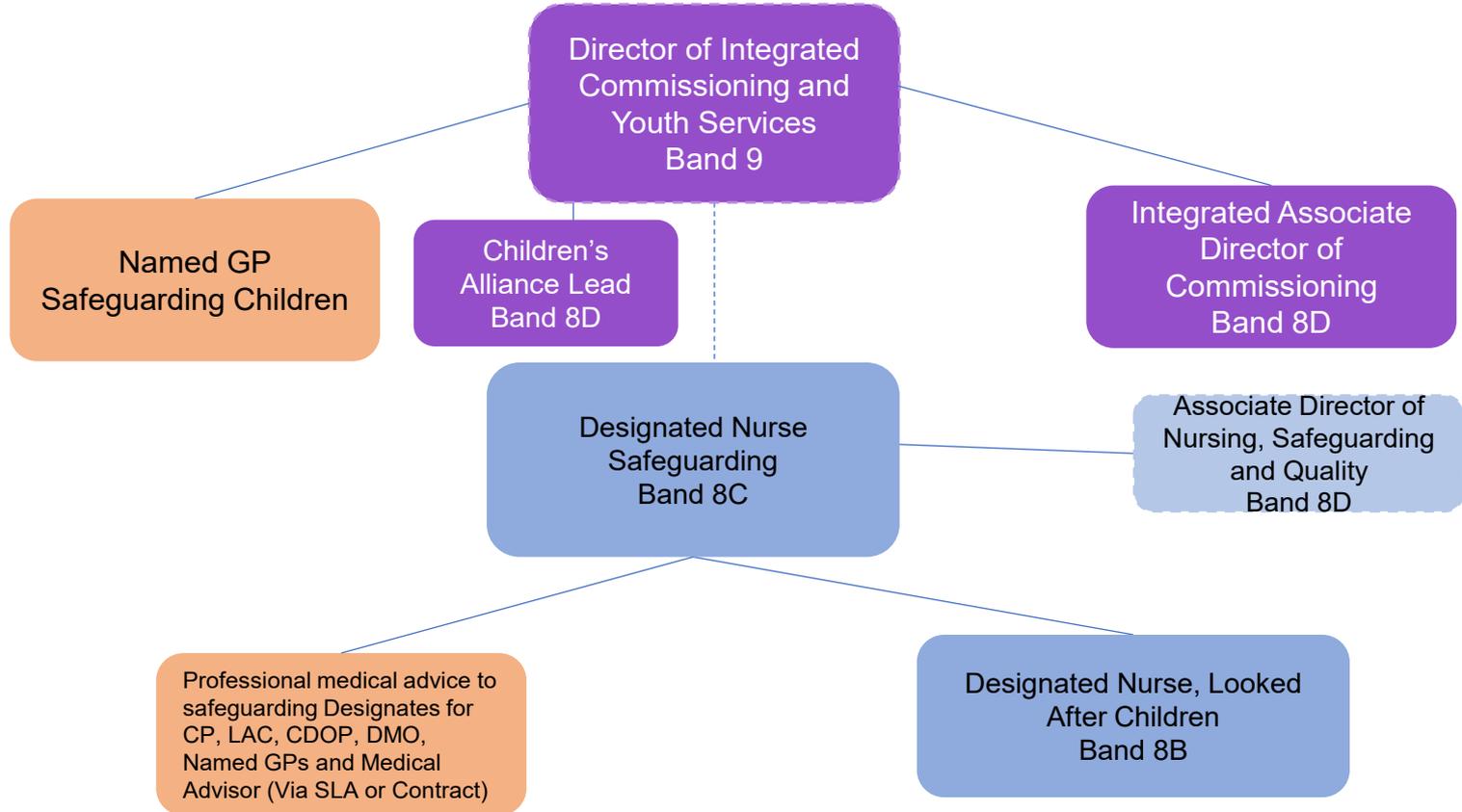
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

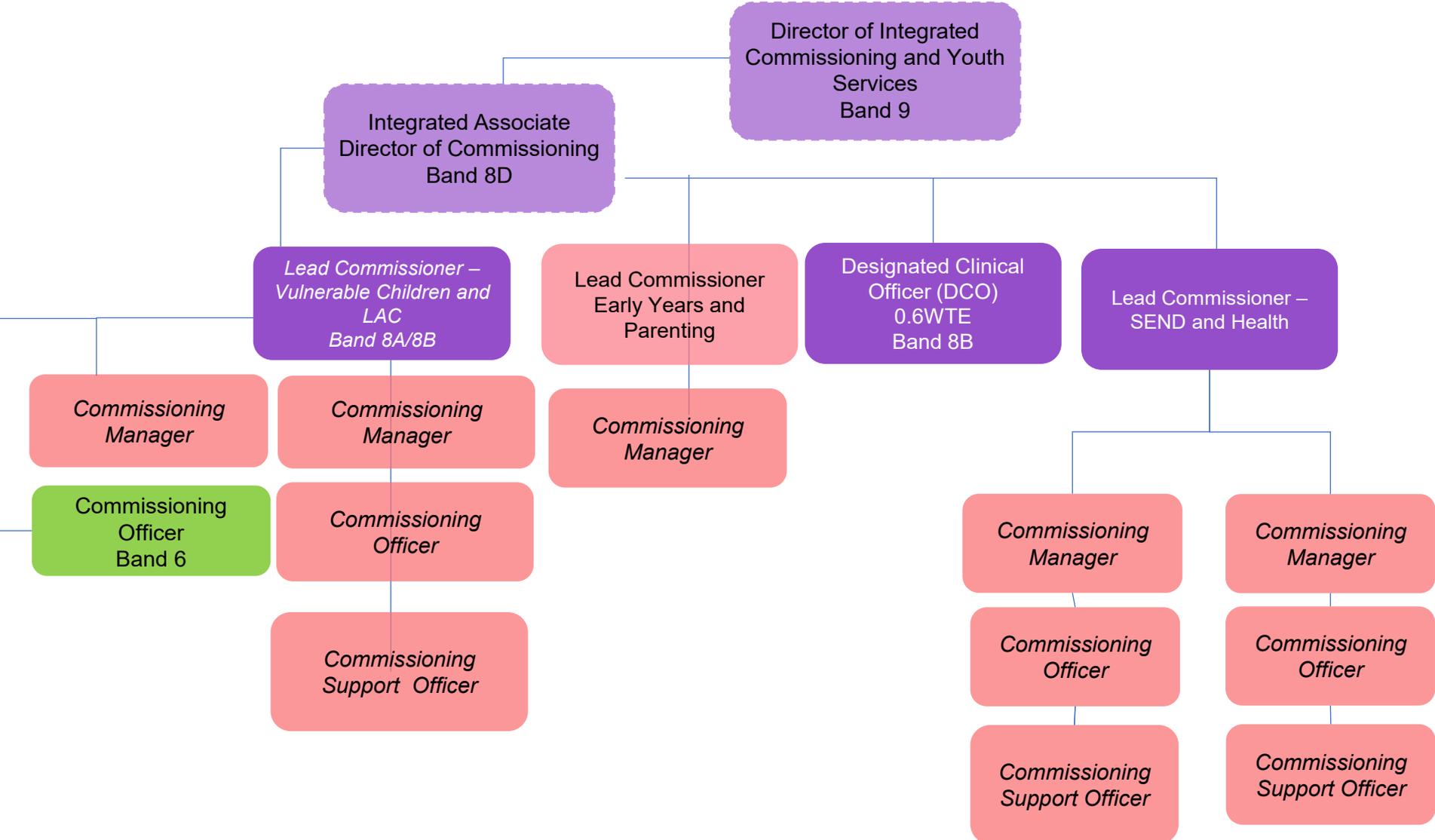


- Transforming and Integrated Medicines Optimisation – teams deliver share of areas from :
1. Workforce
  2. Medicines value
  3. Long term conditions, & genomics,
  4. Overprescribing and sustainability,
  5. AMR and medicines safety
  6. Community pharmacy

Develop integrated pharmacy roles with PCNs and providers.

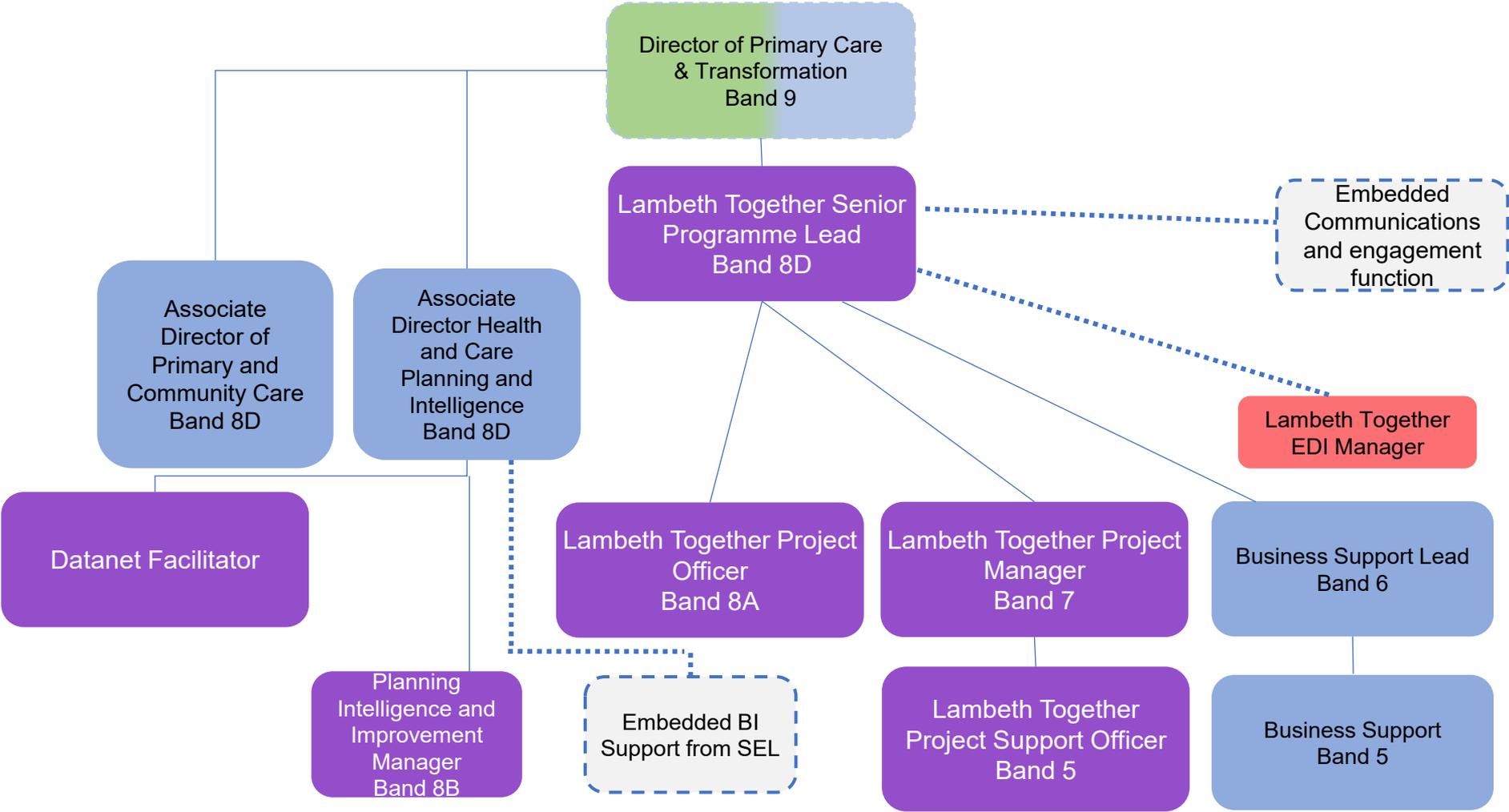
Key				
<span style="color: orange;">■</span> FTC	<span style="color: blue;">■</span> ICB funded roles	<span style="border: 1px dashed blue; padding: 2px;"> </span> Role shown on other structure for reference	<span style="background-color: #c6e0b4;">■</span> Part substantive vacancy	<span style="color: blue;">—</span> Line Management
<span style="background-color: #c6e0b4;">■</span> VACANT roles	<span style="background-color: purple;">■</span> Indicative joint roles subject to funding, and employment considerations	<span style="background-color: #f8d7da;">■</span> Partner roles	<span style="background-color: #c6e0b4; border: 1px dashed purple;">■</span> Joint role Vacancy	<span style="color: blue;">- - -</span> Dotted line management
			<span style="background-color: #c6e0b4; border: 1px dashed orange;">■</span> FTC Vacancy	<span style="background-color: #f8d7da;">■</span> Clinical safeguarding roles



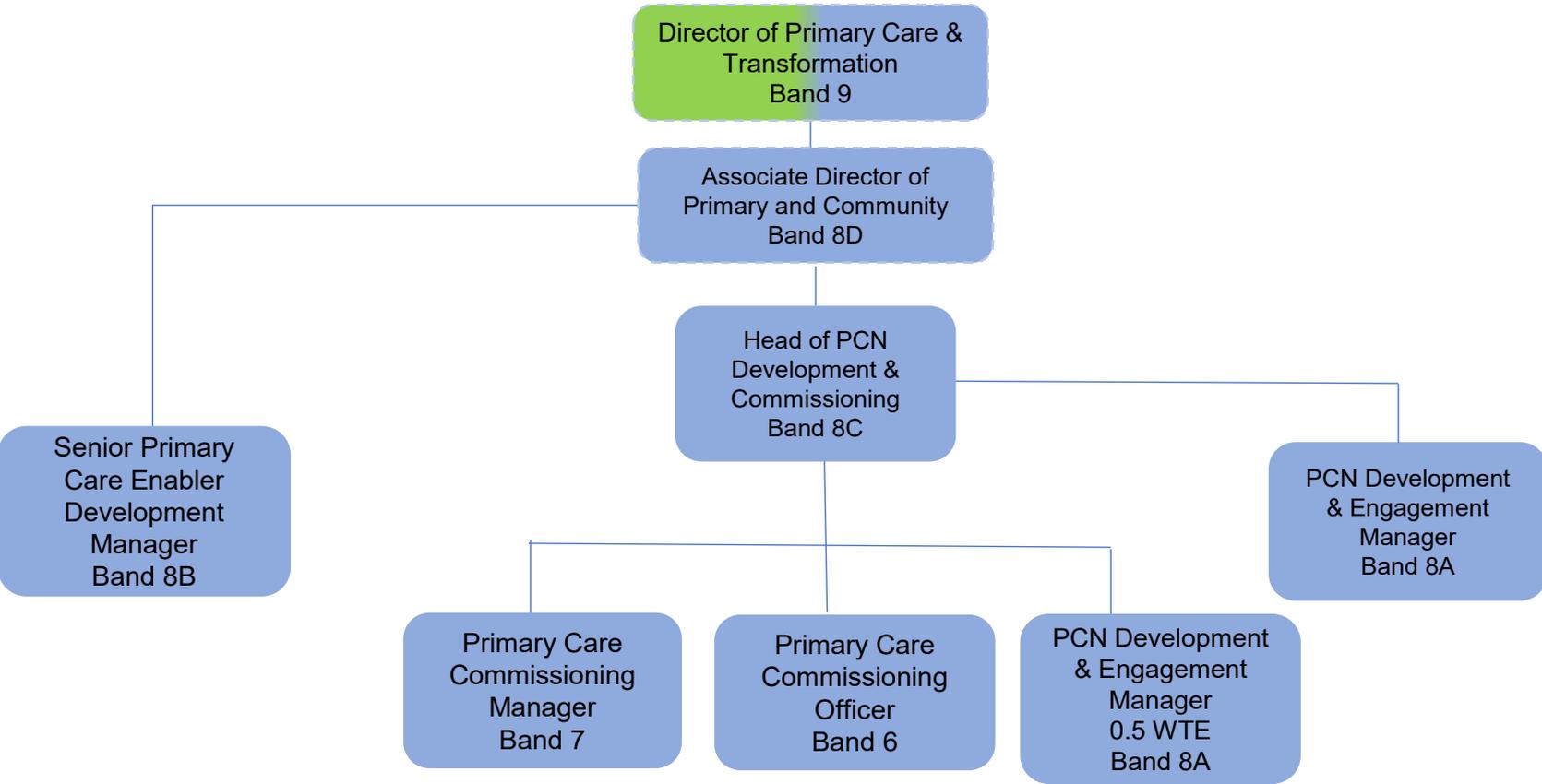


**Key**

FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

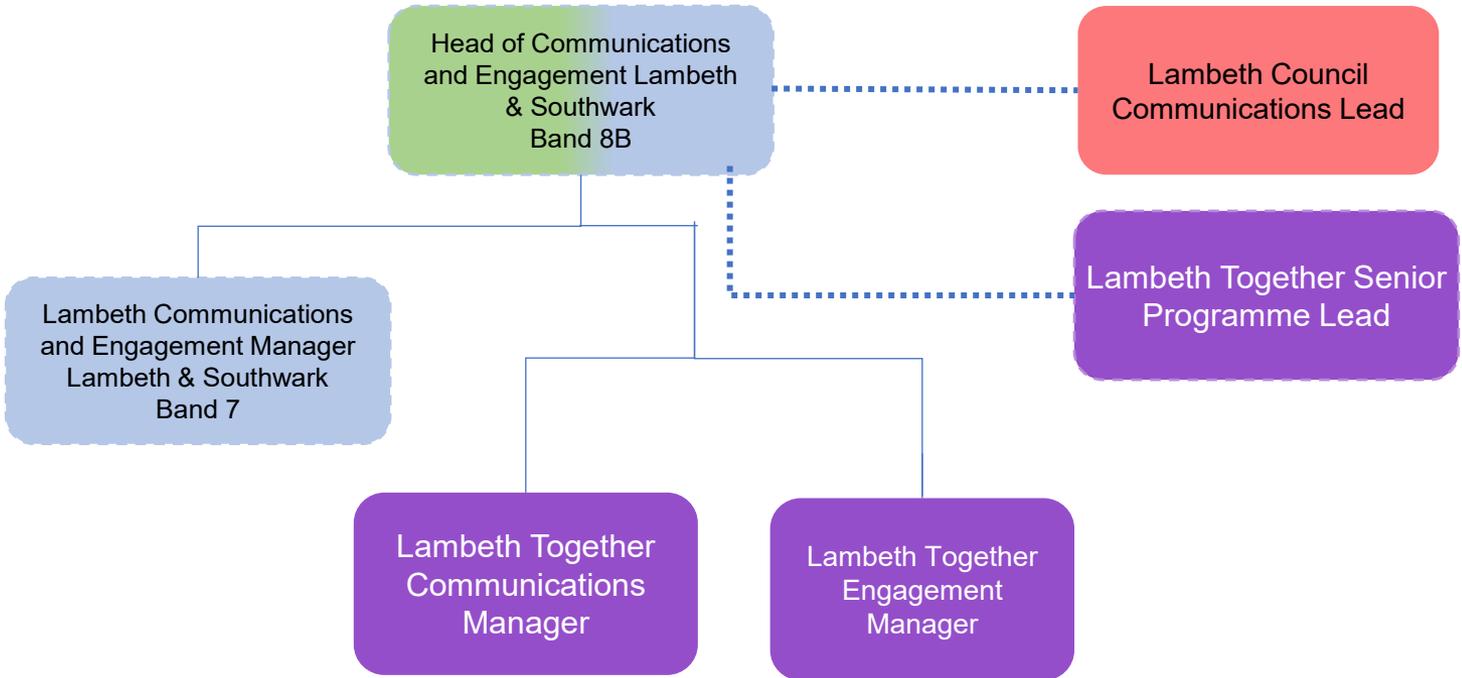


Key				
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles



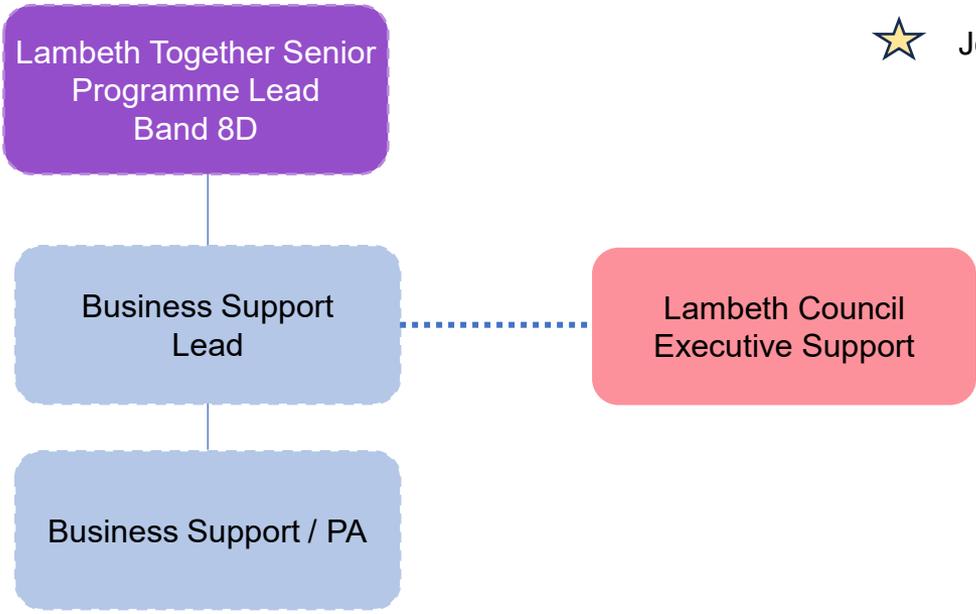
**Key**

FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles



Key					
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management	
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management	
			FTC Vacancy	Clinical safeguarding roles	

- ★ New posts
- ★ Job title change

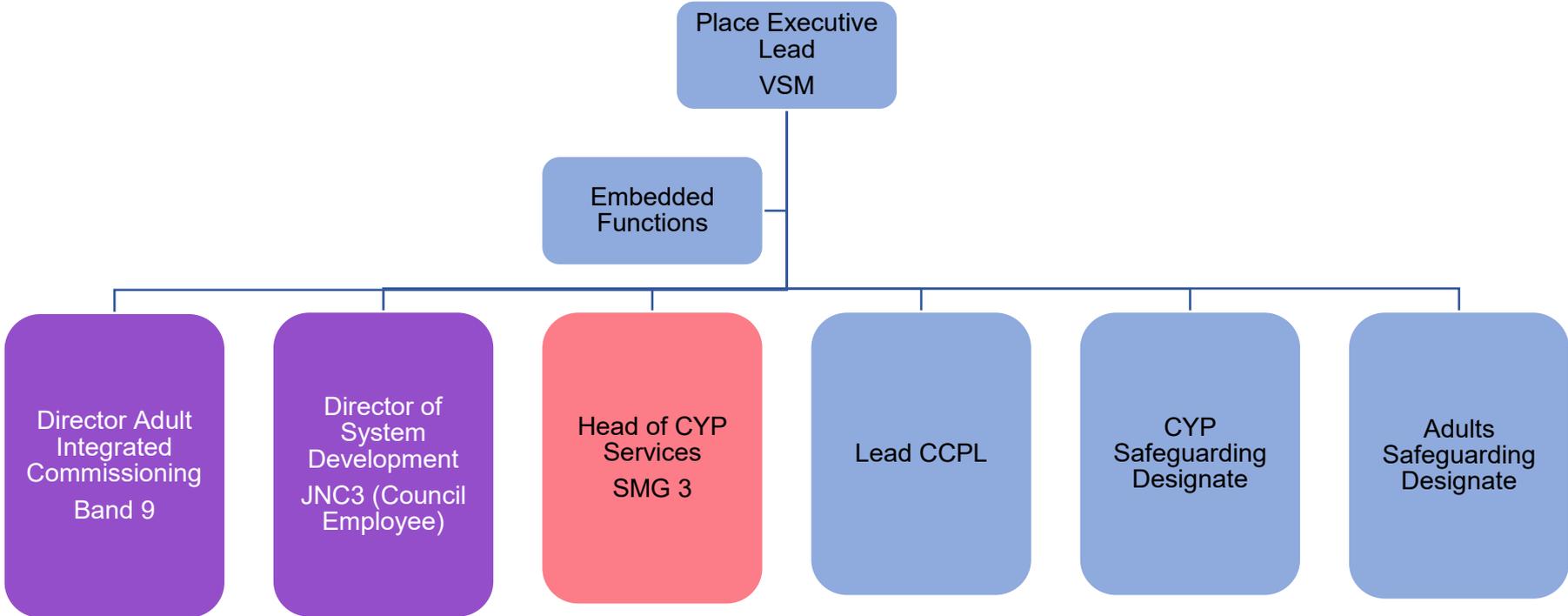


Key

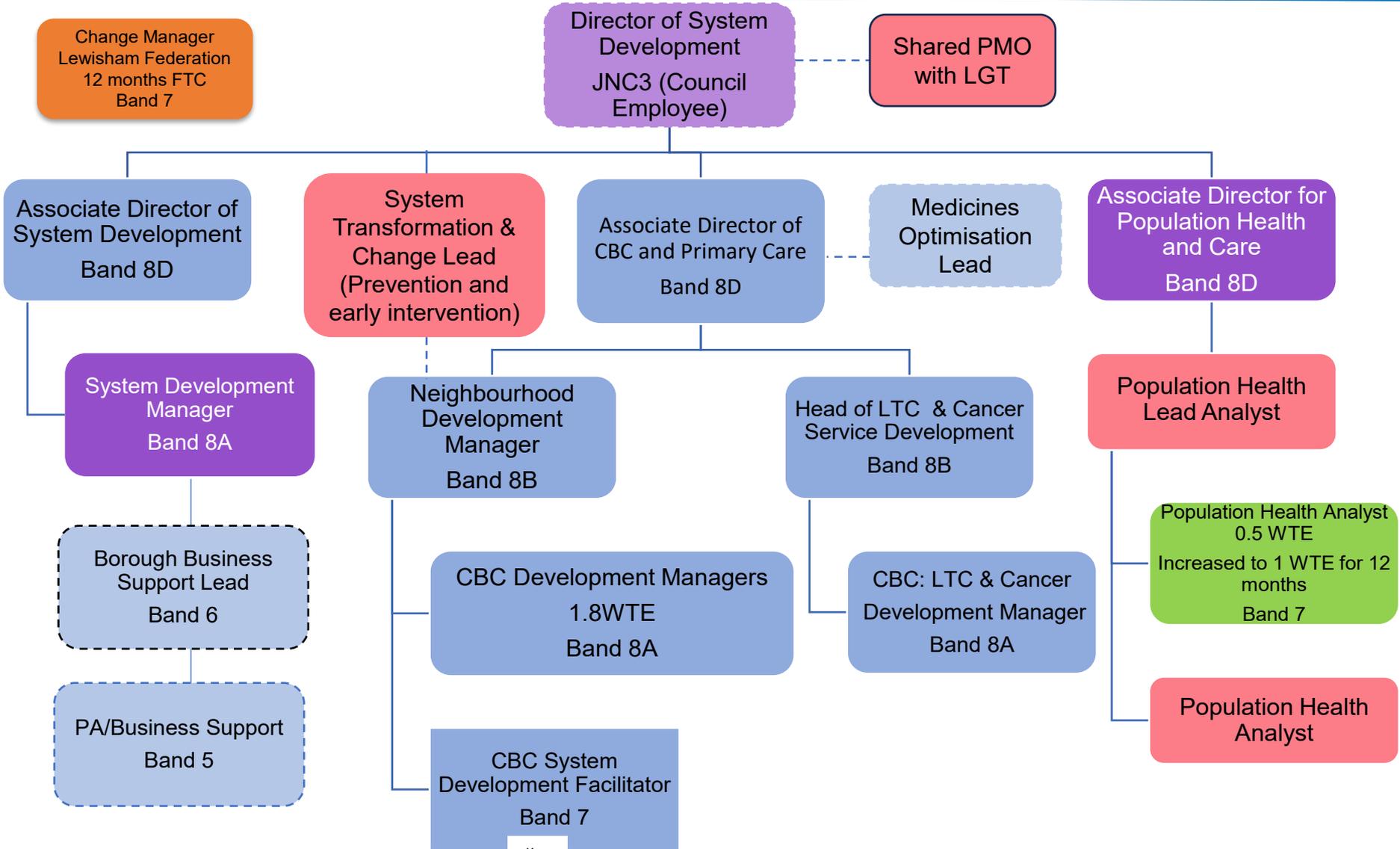
FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

## Lewisham Structure

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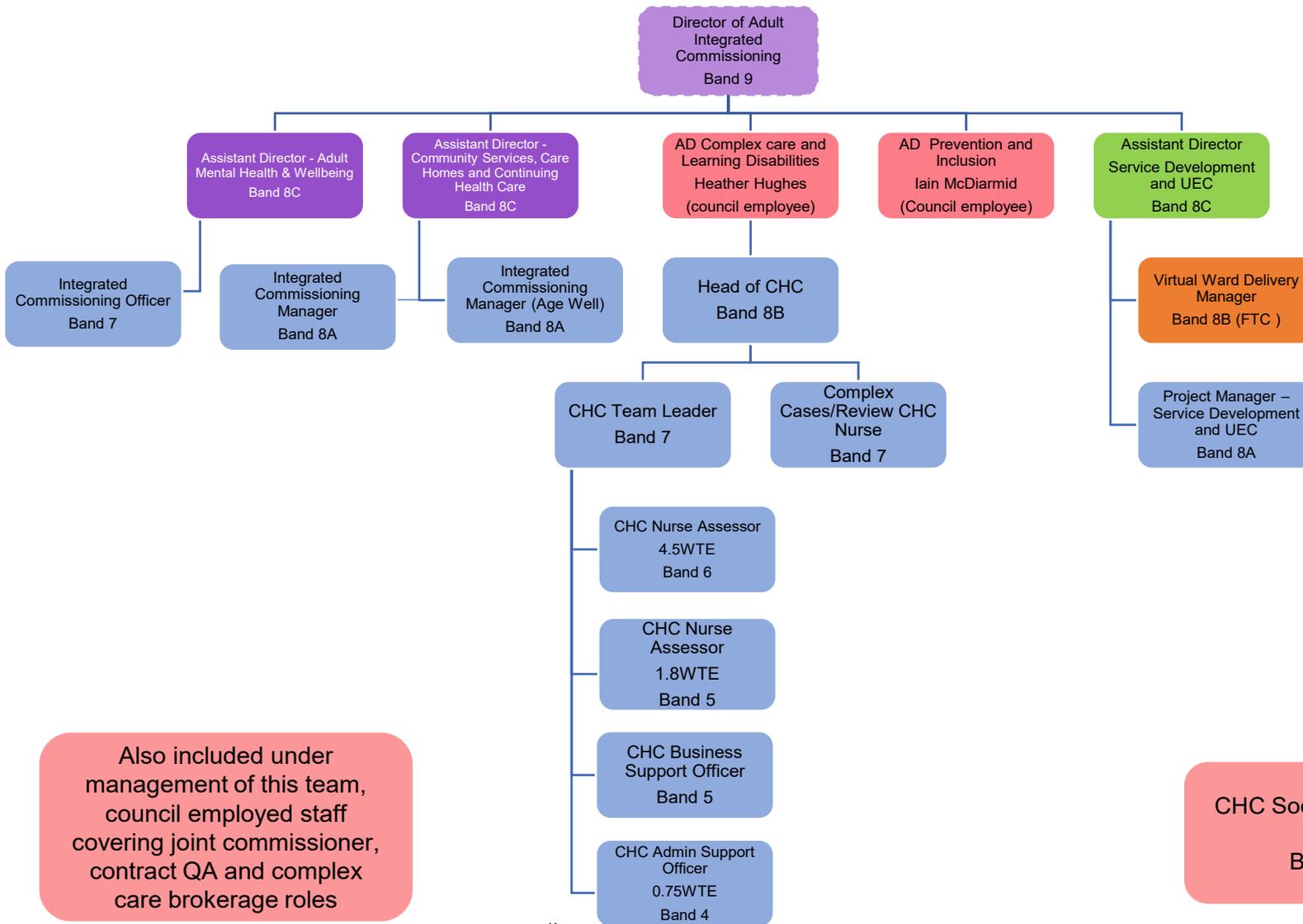
Key				
<span style="color: orange;">■</span> FTC	<span style="color: lightblue;">■</span> ICB funded roles	<span style="border: 1px dashed blue; display: inline-block; width: 10px; height: 10px;"></span> Role shown on other structure for reference	<span style="background-color: lightgreen; border: 1px solid green;">■</span> Part substantive vacancy	<span style="color: blue;">—</span> Line Management
<span style="background-color: lightgreen;">■</span> VACANT roles	<span style="background-color: purple;">■</span> Indicative joint roles subject to funding, and employment considerations	<span style="background-color: red;">■</span> Partner roles	<span style="background-color: purple; border: 1px solid green;">■</span> Joint role Vacancy	<span style="color: blue;">- - -</span> Dotted line management
			<span style="background-color: orange; border: 1px solid green;">■</span> FTC Vacancy	<span style="background-color: orange;">■</span> Clinical safeguarding roles



Key

FTC	ICB funded roles	Role shown on other structure for reference	Part substantive vacancy	Line Management
VACANT roles	Indicative joint roles subject to funding, and employment considerations	Partner roles	Joint role Vacancy	Dotted line management
			FTC Vacancy	Clinical safeguarding roles

# Adults Integrated Commissioning & CHC Team



Also included under management of this team, council employed staff covering joint commissioner, contract QA and complex care brokerage roles

CHC Social Worker X 2  
Band 6

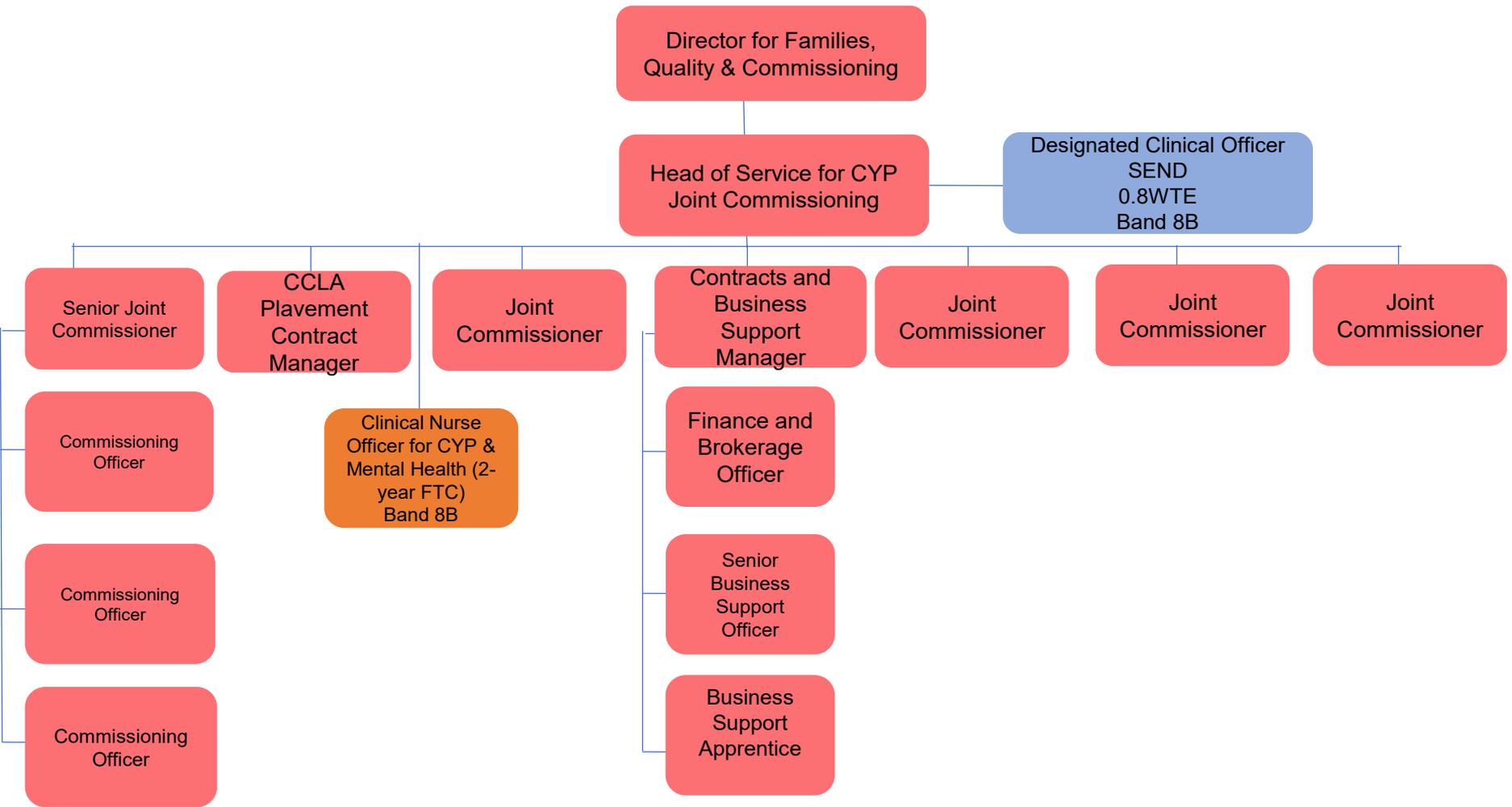
Key

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# The Lewisham Children's Joint Commissioning Team (employed via LBL – partner roles)

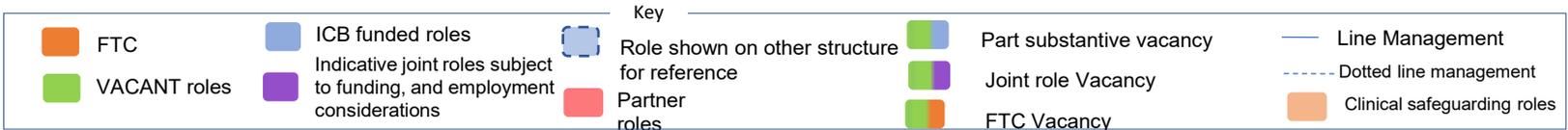
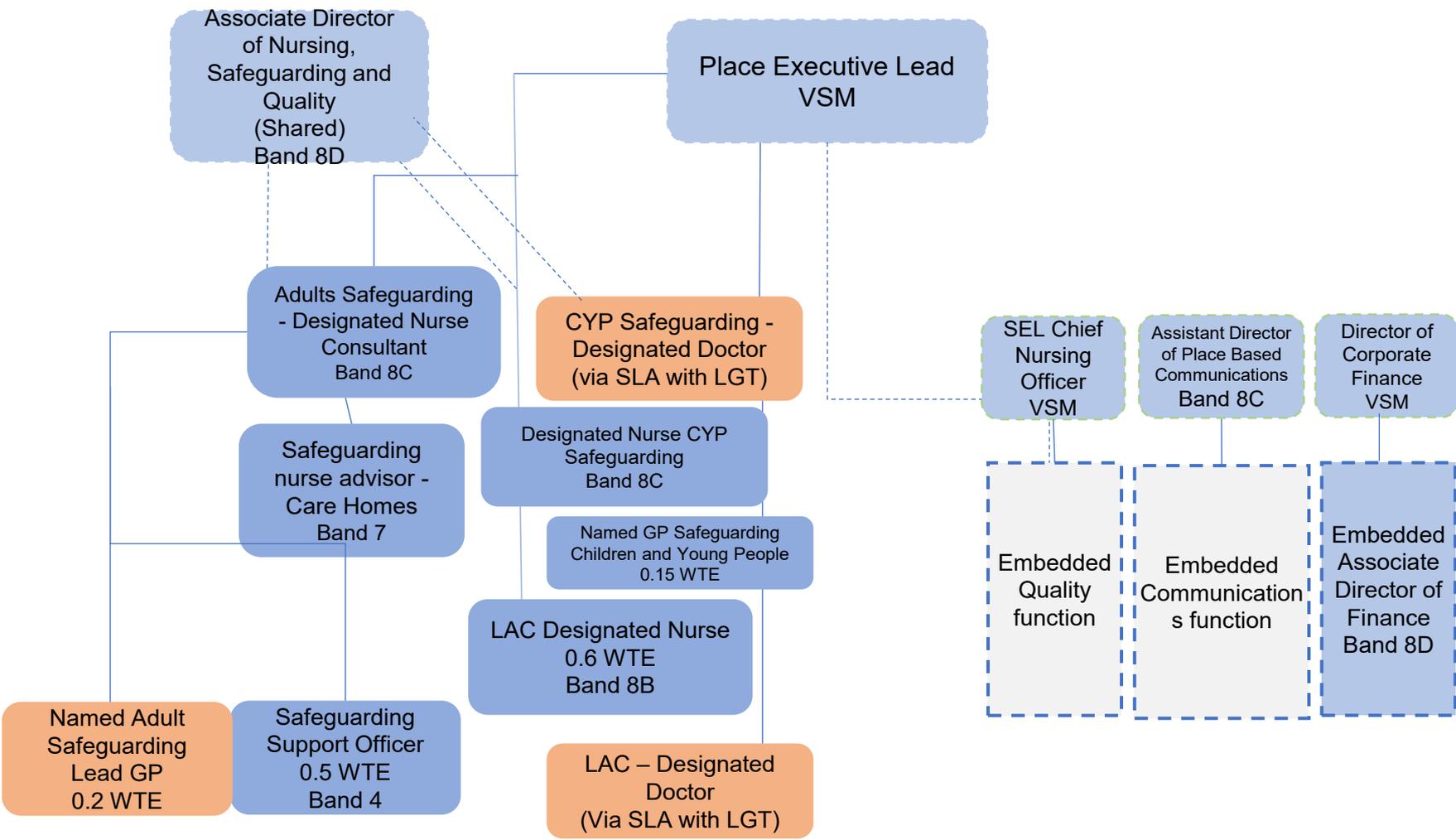


South East London

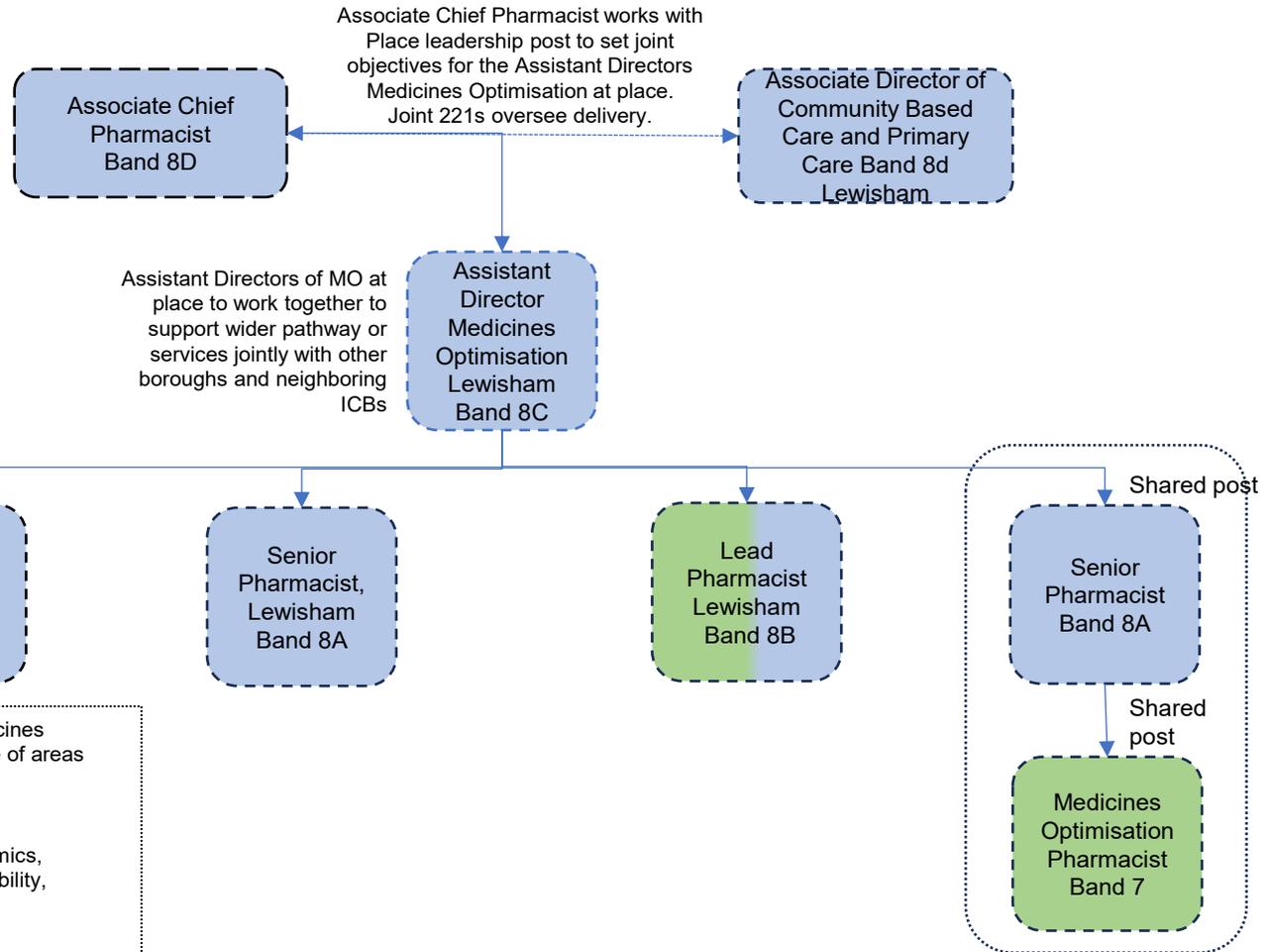


**Key**

<span style="display:inline-block; width:15px; height:15px; background-color:#e69d00; border:1px solid black;"></span> FTC	<span style="display:inline-block; width:15px; height:15px; background-color:#4a7ebb; border:1px solid black;"></span> ICB funded roles	<span style="display:inline-block; width:15px; height:15px; border:1px dashed black;"></span> Role shown on other structure for reference	<span style="display:inline-block; width:15px; height:15px; background-color:#92d050; border:1px solid black;"></span> Part substantive vacancy	<span style="display:inline-block; width:15px; height:15px; border-bottom:1px solid blue;"></span> Line Management
<span style="display:inline-block; width:15px; height:15px; background-color:#92d050; border:1px solid black;"></span> VACANT roles	<span style="display:inline-block; width:15px; height:15px; background-color:#6a3d9a; border:1px solid black;"></span> Indicative joint roles subject to funding, and employment considerations	<span style="display:inline-block; width:15px; height:15px; background-color:#e69d00; border:1px solid black;"></span> Partner roles	<span style="display:inline-block; width:15px; height:15px; background-color:#92d050; border:1px solid black;"></span> Joint role Vacancy	<span style="display:inline-block; width:15px; height:15px; border-bottom:1px dotted blue;"></span> Dotted line management
			<span style="display:inline-block; width:15px; height:15px; background-color:#e69d00; border:1px solid black;"></span> FTC Vacancy	<span style="display:inline-block; width:15px; height:15px; background-color:#e69d00; border:1px solid black;"></span> Clinical safeguarding roles



# Lewisham Place Structure – Medicines Optimisation Team

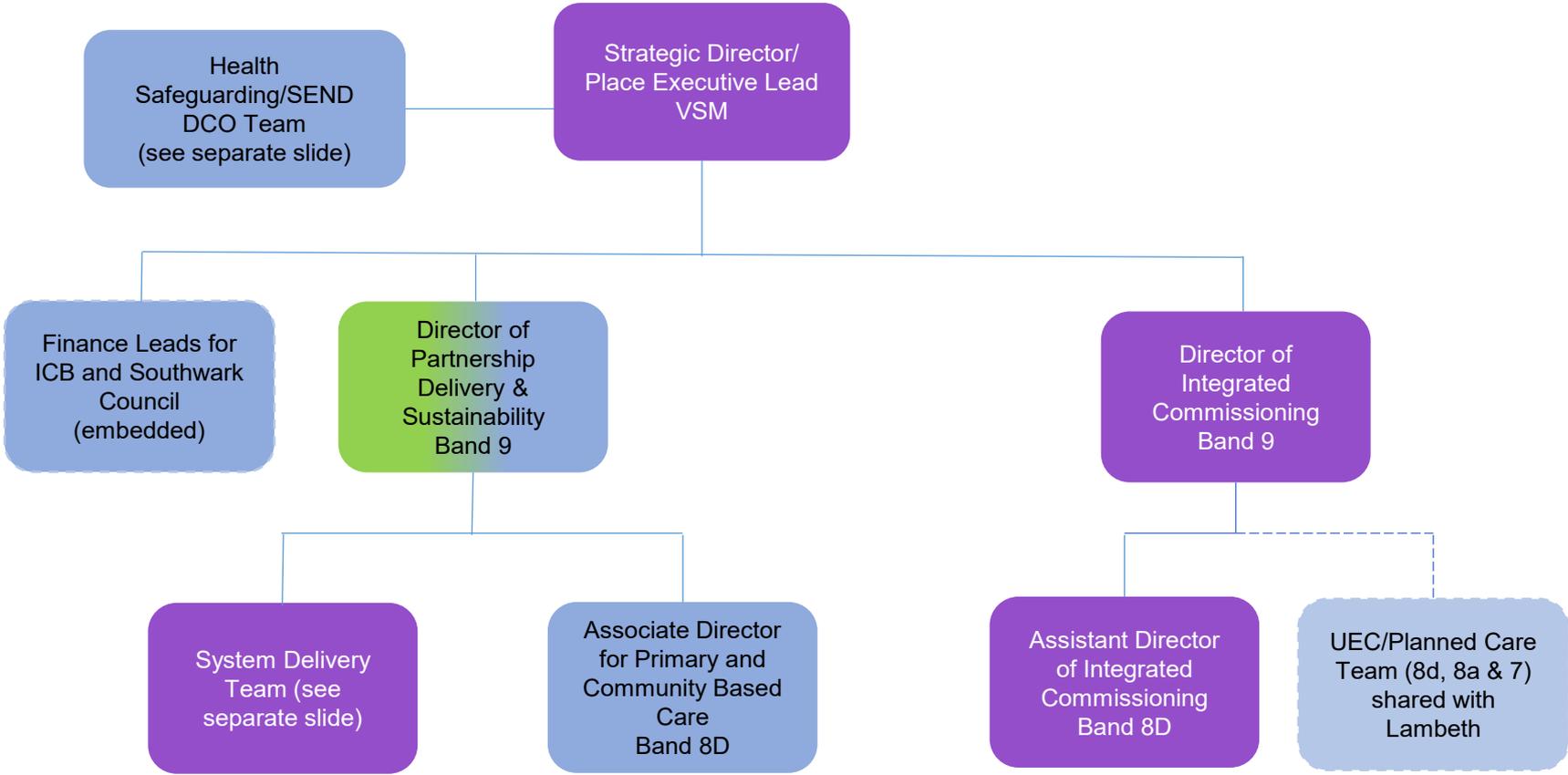


Develop integrated pharmacy roles with PCNs and providers.

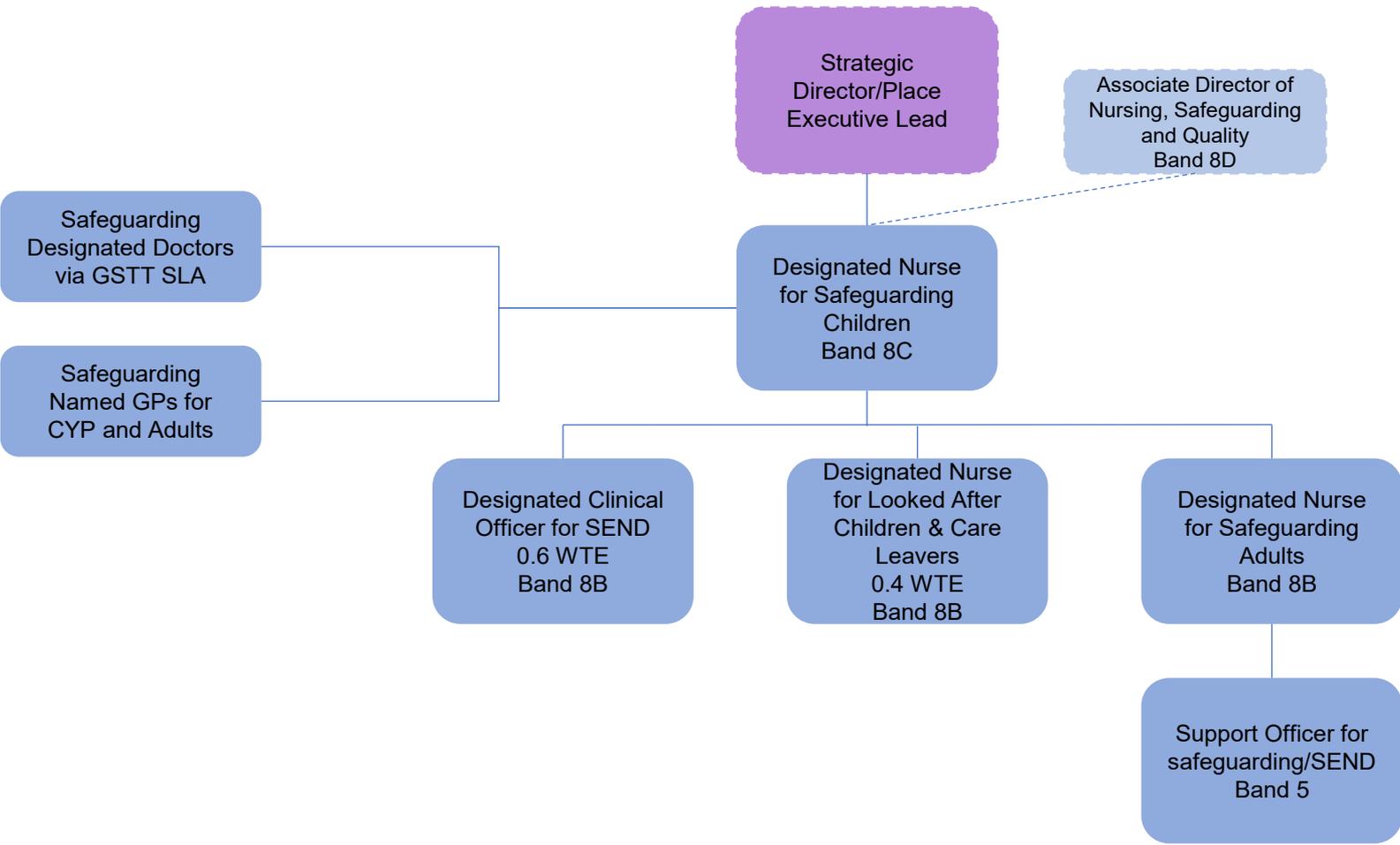
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## Southwark Structure

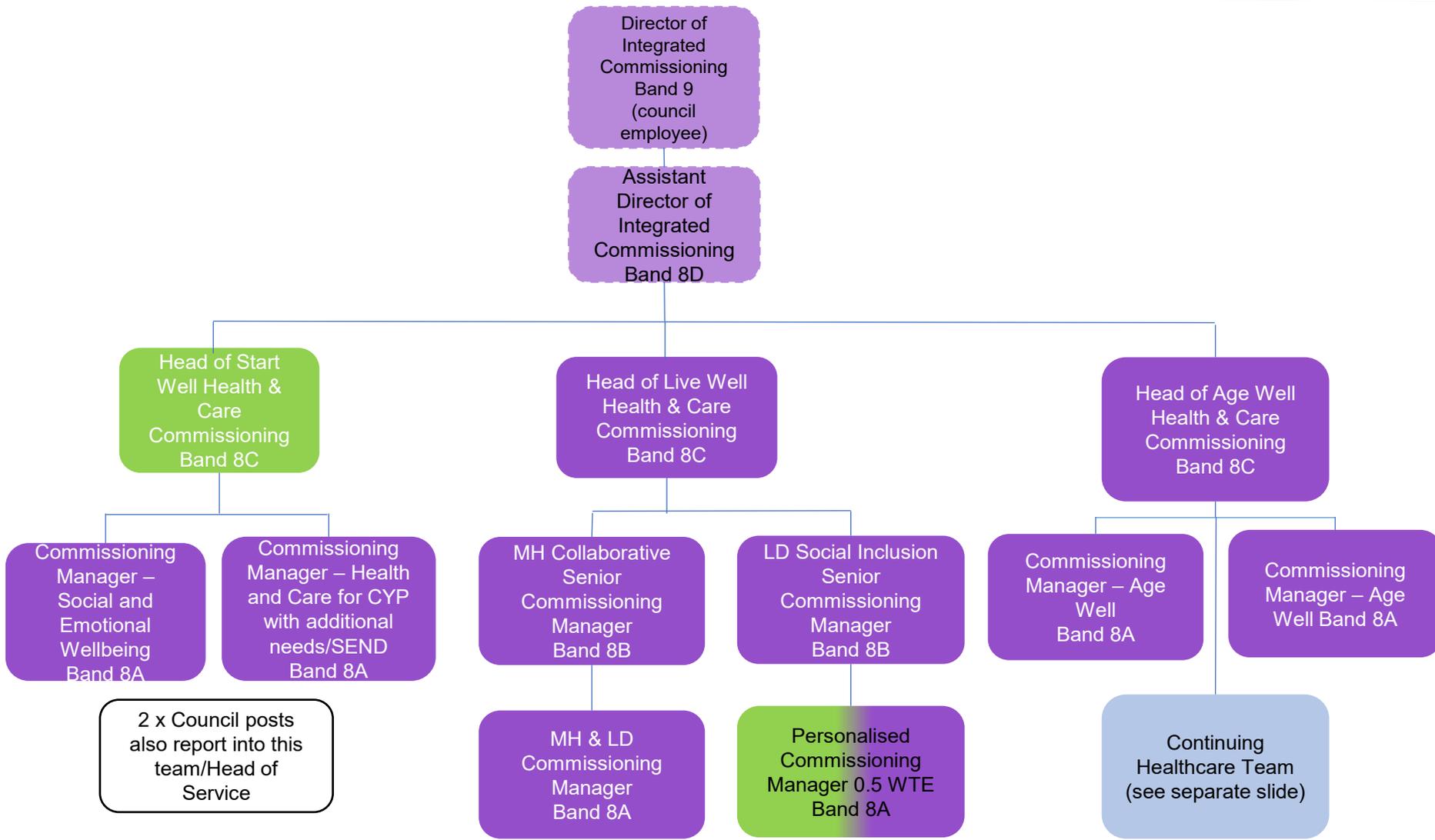
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Key				
<span style="color: orange;">■</span> FTC	<span style="color: lightblue;">■</span> ICB funded roles	<span style="border: 1px dashed blue; display: inline-block; width: 10px; height: 10px;"></span> Role shown on other structure for reference	<span style="background-color: lightgreen;">■</span> Part substantive vacancy	<span style="color: blue;">—</span> Line Management
<span style="background-color: lightgreen;">■</span> VACANT roles	<span style="background-color: purple;">■</span> Indicative joint roles subject to funding, and employment considerations	<span style="background-color: red;">■</span> Partner roles	<span style="background-color: purple;">■</span> Joint role Vacancy	<span style="border-bottom: 1px dashed blue; display: inline-block; width: 20px;"></span> Dotted line management
			<span style="background-color: orange;">■</span> FTC Vacancy	<span style="background-color: orange;">■</span> Clinical safeguarding roles

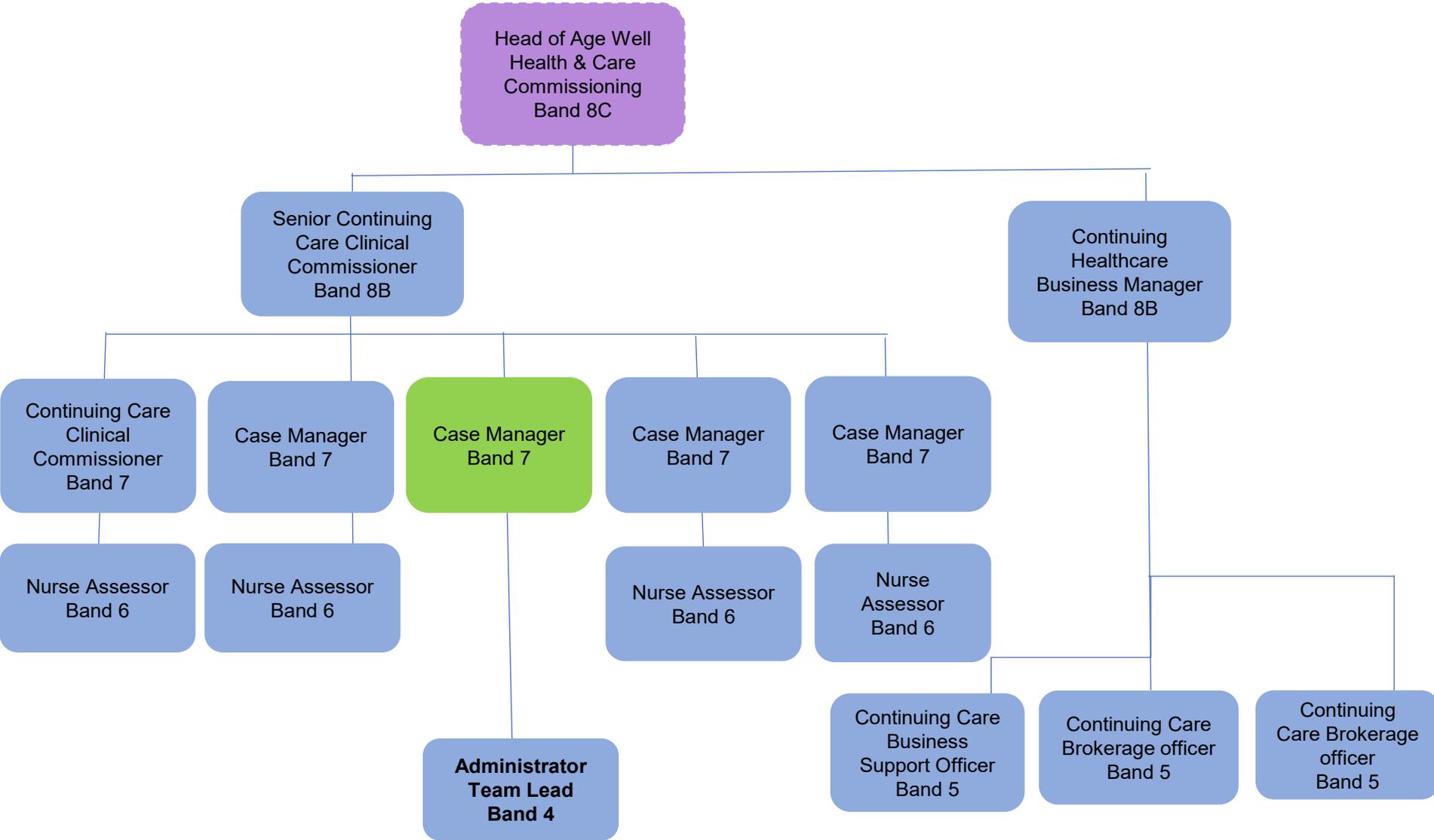


Key					
<span style="color: orange;">■</span> FTC	<span style="color: blue;">■</span> ICB funded roles	<span style="border: 1px dashed blue; display: inline-block; width: 10px; height: 10px;"></span> Role shown on other structure for reference	<span style="background-color: lightgreen; border: 1px solid green; display: inline-block; width: 10px; height: 10px;"></span> Part substantive vacancy	— Line Management	
<span style="background-color: lightgreen; display: inline-block; width: 10px; height: 10px;"></span> VACANT roles	<span style="background-color: purple; border: 1px solid purple; display: inline-block; width: 10px; height: 10px;"></span> Indicative joint roles subject to funding, and employment considerations	<span style="background-color: red; border: 1px solid red; display: inline-block; width: 10px; height: 10px;"></span> Partner roles	<span style="background-color: lightgreen; border: 1px solid green; display: inline-block; width: 10px; height: 10px;"></span> Joint role Vacancy	- - - Dotted line management	
			<span style="background-color: orange; border: 1px solid orange; display: inline-block; width: 10px; height: 10px;"></span> FTC Vacancy	<span style="background-color: orange; border: 1px solid orange; display: inline-block; width: 10px; height: 10px;"></span> Clinical safeguarding roles	



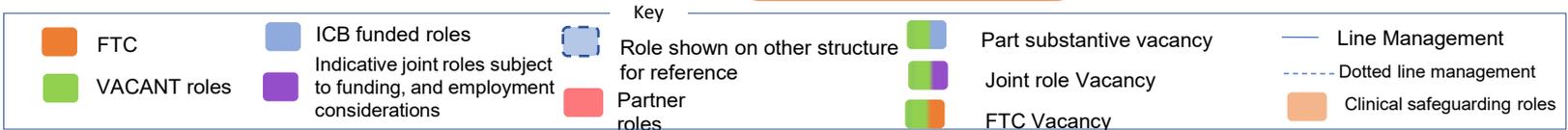
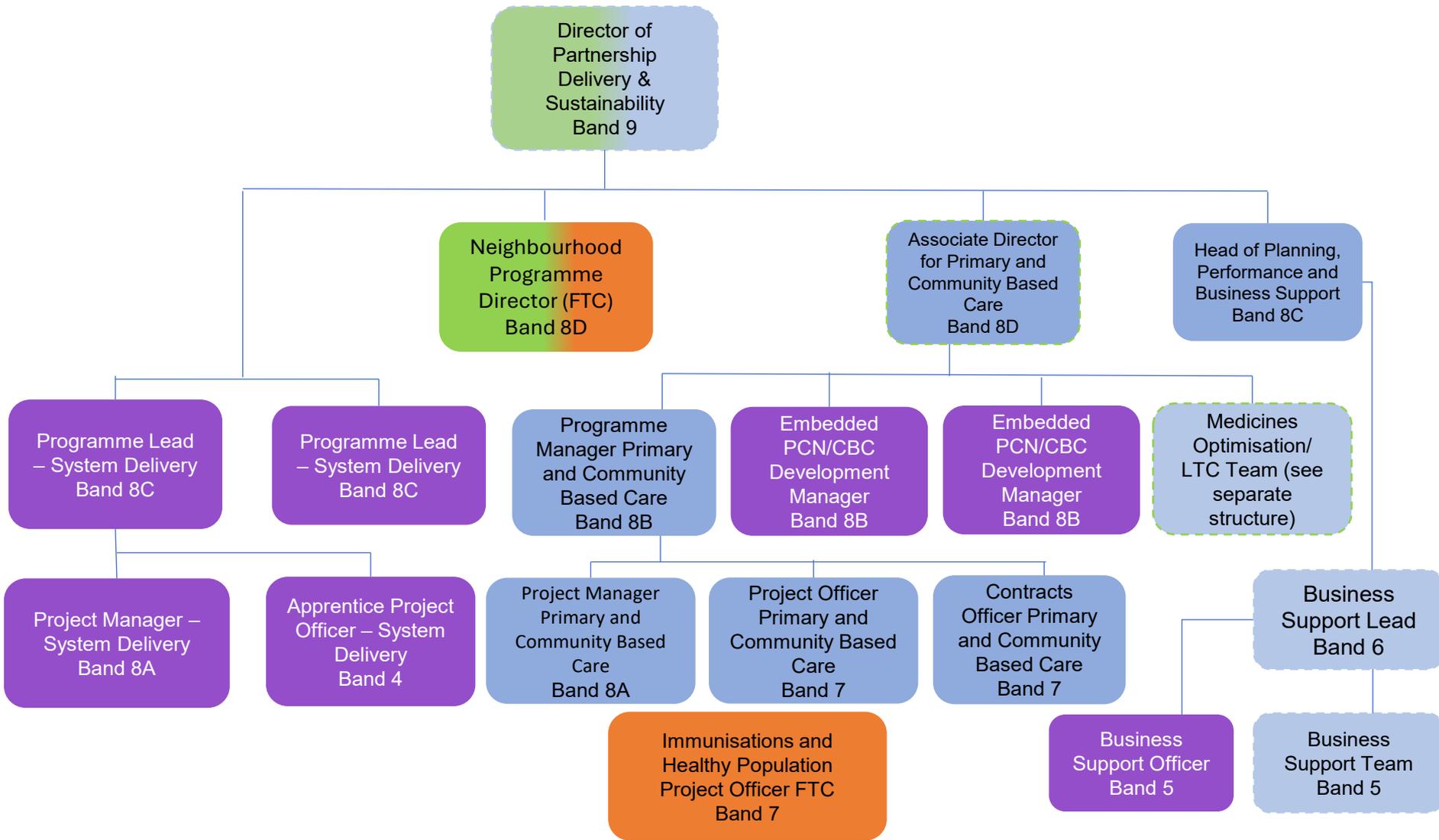
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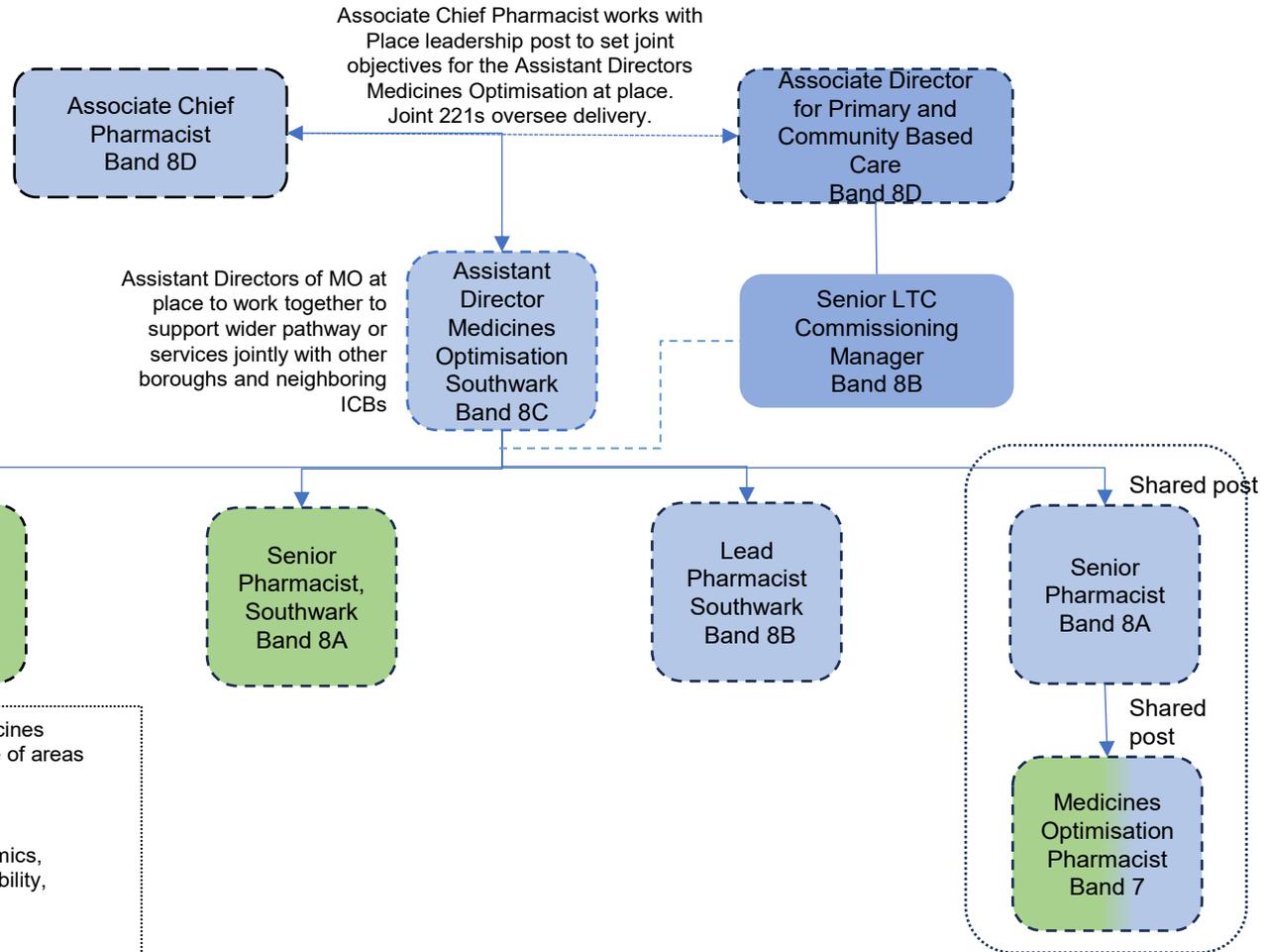


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# Southwark Place Structure – Medicines Optimisation Team



- Transforming and Integrated Medicines Optimisation – teams deliver share of areas from :
1. Workforce
  2. Medicines value
  3. Long term conditions, & genomics,
  4. Overprescribing and sustainability,
  5. AMR and medicines safety
  6. Community pharmacy

Develop integrated pharmacy roles with PCNs and providers.

Key				
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