

Lambeth Together Care Partnership (1/6)

Vision

We are committed to improving health and social care outcomes for all communities, ensuring that everyone, regardless of background or lived experience, can reach their full potential, feel valued, and have access to safe, positive choices. We proudly celebrate our rich diversity and actively listen to our communities' voices, making sure they are heard and represented. Our focus remains on advancing equality, diversity, and inclusion to create a more equitable and supportive environment for all

Deliverables / Improvements since 2023/24

Smoking Cessation & Tobacco Control; Targeted support is in place for high-risk groups, including pregnant women and those with chronic conditions. Additional funding will enhance interventions via pharmacy partnerships.

Health Improvement Outreach; The Health and Wellbeing Bus has boosted engagement with Black residents, regularly supported over 1000 residents and workers each month

Substance Misuse Services; More individuals are entering treatment, with ongoing efforts to improve outcomes.

Severe Mental Illness (SMI); 68.4% of eligible individuals received physical health checks in 23/24, exceeding the NHS target of 60%. Uptake remains high.

Learning Disability Health Checks; 83.1% of people on learning disability registers received checks in 23/24 surpassing the NHS target (75%). Uptake continues to remain high in 24/25.

Primary Care Access; GP appointments have increased by 6% with additional 76,500 appointments conducted April – November 2024 vs previous year.

Support for Carers; Carers assessments rose by 40%, with more end-of-life patients receiving personalised care plans.

The Evening Sanctuary, at Mosaic Clubhouse hosted over one thousand attendances from people between April and December 2024, directly avoiding 575 attendances to A&E.

Expanded Hospital @home service with new care pathways, remote monitoring, and a 65% capacity increase to 241 beds across specialisms

Key Challenges / Opportunities Remaining

Mental Health; Lambeth continues to see experiences high demand for mental health services due to its diverse population and geographical footprint with two emergency departments for Guy's & St Thomas' and King's College Trusts being an entry point for acute mental health episodes. This results in increased pressure on services, with growing acuity of need, particularly linked to social issues such as homelessness and no recourse to public funds.

Influenza & Childhood Immunisation; Vaccine uptake remains a challenge due to a complex mix of individual (vaccine fatigue, hesitancy, health beliefs, literacy), community (cultural, religious, gender norms), and systemic factors (access, registration issues, culturally tailored services, funding, and delivery constraints). To address this, we are strengthening primary care recall systems, expanding community-led initiatives, and improving access through targeted outreach programme

Cancer Screening; The number of people eligible for cancer screening in Lambeth is rising. For example, 1,700 more individuals qualified for bowel cancer screening between Dec 2022 and Dec 2023. This growing demand makes it more difficult to improve uptake rates, despite ongoing efforts to raise awareness and improve access.

Lambeth Together Care Partnership (2/6)

Priority Area

People lead healthy lives and have good physical and emotional health and wellbeing for as long as possible - Our focus is to support people to lead healthy lives, improve prevention, address the wider determinants of ill health and tackle health inequalities. We know that a wide range of factors, including income and ethnicity, can impact on people's health and lead to poorer outcomes. We are focusing on prevention in key areas – blood pressure, obesity, mental health, smoking status, alcohol intake and vaccinations – as we know that doing so will make the biggest difference to people's health and generate significant return on investment across the wider health and care system.

What are the actions we will deliver in 2025/26

- Continue work with local communities, voluntary sector, Primary Care Networks (PCNs) and other partners to ensure residents have access to advice and support in community settings to stay well, which is tailored and culturally appropriate
- Implement new Tobacco Control strategy boosting capacity of specialist and pharmacy services, and engaging with regional projects including Targeted Lung Health Checks, Stop before the Op and Emergency Department intervention pilot
- Continue delivering and improving local health improvement services including weight management/obesity, Diabetes, Substance Misuse Outreach and Young Person services
- Launch new Suicide Prevention Strategy and mental health promotion initiatives in line with the refreshed Mental Health Joint Strategic Needs Assessment (JSNA)
- Deliver remaining actions in the Lambeth Childhood Vaccination Strategy including targeted outreach e.g.. with Somali and Latin American community

Population Health and Inequalities Impact

- People from Black, Asian and multi-ethnic backgrounds, on lower incomes and in poorer, more densely populated parts of the borough are more likely to suffer from, and be at increased risk of, poorer health. Our strategies and plans are targeted at supporting those with greater need.
- A Health Equity Audit has identified groups with higher smoking prevalence who will be prioritised as part of the Tobacco Control Strategy including those suffering from poor mental health, routine & manual workers and the LGBTQ+ community.
- Continue work to address wider health determinants including supporting delivery of the council's Employment and Skills Strategy, the Anchor Alliance, Food Poverty Action Plan and the Cost of Living programme

System Sustainability Impact

- We will prioritise early interventions that address inequality in outcomes and reduce more costly care across the rest of the system. By working with our partners and local communities, we will use our collective resources to support people in a way that works best for them.
- Action on Smoking and Health (ASH) estimates the combined annual cost of smoking-related medical treatment in Lambeth via hospital admissions and primary care services is £11.2M and £65.3M in adult social care costs. The National Institute for Health and Care Excellence (NICE) advises tobacco control measures generate a return on investment across the wider health and care system. As part of the Government plan to create a smokefree generation Lambeth is investing an additional £400,000 annually in Tobacco Control and smoking cessation support.

Lambeth Together Care Partnership (3/6)

Priority Area

Physical and mental health conditions are detected early, and people are supported and empowered to manage these conditions and avoid complications - We know that more people are living with multiple and complex health issues. Our population health data shows us that we have populations who experience worse outcomes for certain long-term conditions. These could be preventable if diagnosed earlier, or manageable as part of daily life, when the right support is provided. We want to empower and support people to manage their health and wellbeing.

What are the actions we will deliver in 2025/26

- Development of Integrated *Neighborhood Teams (INTs)* bringing together primary, secondary and community care with a focus on Frailty and multiple Long-term conditions.
- Embed our neighborhoods programme via workstreams such as Women and Girl's Health Hubs
- Continue to embed and develop the Child Health Integrated Learning and Delivery System (CHILDS) Framework across primary care including piloting mental health input to child health teams.
- Continue to develop the Primary Care Alliance Network (PCAN) and Staying Well Service to maximise impact and effectiveness across the whole of Lambeth
- Target health inequalities by increasing invites and uptake of NHS Health Checks for those with highest risk in a range of settings.
- Explore options to scale up the Pain: Equality of Care and Support in the Community (PEACS) programme across Lambeth
- Expand and enhance urgent and emergency care initiatives by further developing Same Day Emergency Care (SDEC) capacity and optimising key pathways, such as NHS 111, to ensure people can access timely, accurate advice and appropriate treatment when they need it most.
- Work collaboratively across the local health and care system with primary care to increase the uptake of cancer screening. - System collaboration to promote and enhance cancer screenings uptake, with particular focus on increasing uptake amongst of seldom heard groups

Population Health and Inequalities Impact

- We know some groups of people are impacted by long term health conditions far earlier than others. For example, a Black Caribbean man in Lambeth is likely to experience his first long term condition 10 years earlier than his White British counterpart. Detecting physical and mental health conditions earlier for groups who are at risk of poorer outcomes, coupled with strong support systems, can reduce health inequalities and improve population health.
- The co-designed PEACS programme provides an alternative solution to supporting people living with chronic pain, particularly those from Black backgrounds who experience health inequalities, poorer outcomes and greater barriers to care compared to white people

System Sustainability Impact

- Early detection allows for timely interventions, reducing the need for costly, long-term treatments and minimising complications. Empowering individuals to manage their health and remain independent reduces the strain on the health and care system.
- The multi-disciplinary PCAN and Staying Well Service provide holistic support to enable 'step down' and reduce need for referral into community mental health services.
- The CHILDS Framework brings together secondary and primary care clinicians at a PCN level to provide targeted early intervention for children with long-term conditions closer to home, preventing need for acute care.

Lambeth Together Care Partnership (4/6)

Priority Area

People have access to and positive experiences of health and care services that they trust and meet their needs - We know that divisions between primary and secondary care, physical and mental health and NHS and council services means that too many people experience disjointed care and poorer outcomes. Making services more joined-up, easier to access, and better suited to people's needs will help our population get the right care and support in the right place, as early as possible and achieve better health in the decades to come.

What are the actions we will deliver in 2025/26

- Integration of the Patient and Carer Race Equality Framework (PCREF) within mental health provision in Lambeth.
- Launch the new Lambeth Offer incentivising General Practice to provide high quality and equitable services.
- Enable expansion of Hospital @Home services (Virtual Wards) to ensure we deliver more care in peoples' homes when that is the right thing to do.
- Improve local uptake of the Pharmacy First scheme
- Scale up the Children and Young Person's Alliance (CYPA) emotional wellbeing and mental health pilot partnership between SLAM, The Well Centre, Coram and Place 2 Be
- Develop Maternity intelligence improve service oversight, track initiatives (e.g.) Front Door service, and support better coordination with community services.
- Support efforts to improve maternity outcomes by tracking pathways, addressing care disparities, ensuring personalised support for women and birthing people including contributing to LEAP's legacy and sustainability planning
- Delivery of the Lambeth Carers Strategy – a collaboration between adult's services and children's services and across health and social care system to ensure families and carers in Lambeth to feel recognised, valued and included as equal partners in the support and care for the person they care for
- Delivery of Age Friendly Lambeth; ensuring residents age well by working together with residents to identify, coordinate, and implement age-friendly borough initiatives

Population Health and Inequalities Impact

- We know certain population groups have worse access, experience and outcomes from our services and find it more difficult to navigate the local health and care system. Our EDI Sub Group provides oversight and input to ensure equality, diversity and inclusion is considered routinely in how services are designed, delivered and assessed for success.
- The PCREF aims to eliminate differences in access, experience and outcomes in mental health for those from Black and Multi Ethnic communities through improved leadership and governance, using data to drive improvements in reducing health inequalities and establishing visible and effective feedback mechanisms.
- The CYPA will provide dedicated data support and intelligence to ensure the emotional wellbeing & mental health pilot targets children with highest levels of need.

System Sustainability Impact

- By working in partnership across our local system to join up services we maximise the use of our collective resources and drive a shift from hospital-based care towards community, mental health, primary care, and health inequalities & prevention.
- Hospital@Home(Virtual Wards) will see more patients being supported and cared for at home or in a care home, removing the need to be admitted or stay in hospital longer than is necessary, freeing up much needed acute care capacity and improving hospital flow.

Lambeth Together Care Partnership (5/6)

Priority Area	What are the outcomes we are aiming to achieve?	How are we measuring out impact?
People lead healthy lives and have good physical and emotional health and wellbeing for as long as possible	<ul style="list-style-type: none"> • People maintain positive behaviors that keep them healthy • People are connected to communities that enable them to maintain good health • People are immunised against vaccine preventable diseases • People have healthy mental and emotional wellbeing • People have healthy and fulfilling sexual relationships and good reproductive health 	<ul style="list-style-type: none"> • Smoking prevalence reduction • Substance Misuse successful treatment (opiate / non-opiate / alcohol users) • NHS Health Checks uptake • Childhood Immunisation by Age 1 and 2 • On Mental health support Living Well centres – Short term and Focused support activity • Sexual Health activity on STI diagnosis and testing & Long-acting reversible contraception (LARC) uptake in primary care
Physical and mental health conditions are detected early, and people are supported and empowered to manage these conditions and avoid complications.	<ul style="list-style-type: none"> • People receive early diagnosis and support for physical health conditions • People who have developed long term health conditions have help to manage their condition and prevent complications • When emotional and mental health issues are identified, the right help, support and diagnosis is offered early and in a timely way 	<ul style="list-style-type: none"> • Cancer screening programmes (Bowel, Breast and Cervical) • Pre-Exposure Prophylaxis (PrEP) primary care activity • Diabetes 8 Care Processes • Cardiovascular Long Term Condition programme across age groups • Polypharmacy Structured Medication Review activity • Improving Access Therapeutic Treatment service activity on Access and Recovery rates across ethnic groups • Access to children's and young people's services
People have access to and positive experiences of health and care services that they trust and meet their needs	<ul style="list-style-type: none"> • People receive holistic, joined-up care in their neighbourhoods. • People know where to get the right care, at the right time and place. • Older adults stay healthy, active, and supported as they age. • Women experience positive maternal care with no disproportionate mortality. • People with learning disabilities and autism live independently with the right support. • Mental health service users recover, stay well, and fully participate in life. • Homeless people and those at risk have better health outcomes. 	<ul style="list-style-type: none"> • Access to General Practice • Pharmacy First activity • Hospital@Home (Virtual Ward) activity • Adult Social Care Intermediate Care, Reablement and carer assessment activity • Infant and maternal mortality and Patient experience indicators on maternity care • Learning Disabilities discharges from Specialist Inpatient units • Individual Placement Service (IPS) support activity in to paid employment • Homeless service activity on long- term accommodation offer, GP registration and engagement with mental health services

Lambeth Together Care Partnership (6/6)

What do we need from enablers and partners to deliver?

- **We have a strong baseline and emerging buy-in to develop integrated neighborhood working** (in line with recent Darzi review), with good local examples and strong relationships to further develop shared understanding and implementation across all partners.
- **A single set of Policies and procedures, improved data sharing and digital, shared client records is required to properly integrate frontline service delivery.**
- **Integrating the Primary and Secondary care interface to improve operational processes and optimise patient pathways**
- Taking a **'One Public Estate' approach**: Example of re-imagining use of Akerman Health Centre
- **Ensuring realistic financial and resourcing expectations amongst partners, whilst maximising efficiency and transformation** to do things differently.

How will we work in collaboration with our system?

- Through Lambeth Together **we have established effective working relationships** and an advanced pace of integrated care that focuses on cross-system working to **maximise our collective resources and tackle key issues**:
 - supporting people to lead healthy lives and addressing the wider determinants of ill health
 - moving more care into communities and neighborhoods
 - working with local communities to co-design new approaches
- **Delivery is led in collaboration with partners and local communities through our Delivery Alliances and Programmes**, with Lambeth Together providing strategic oversight, effective assurance and risk management functions.

How will we engage with our population?

- We hold a regular **Public Forum** as part of our Lambeth Together Care Partnership Board, where we **meet with members of the public on a bi-monthly basis** and **allow them to ask members of our Board questions and / or raise concerns relating to their health and care** in the borough.
- We have **two Patient and Public Voice (PPV) roles on our Board** to ensure this perspective is heard at every meeting.
- Through our 3 Delivery Alliances and 5 Programme areas **we deliver specific engagement activity with our local population**, working to **co-design initiatives** and services to **ensure they are culturally appropriate and responsive to local need**.

How will we monitor and share progress?

- We **monitor delivery of the actions in our Health and Care Plan** through a quarterly activity tracking process and a full annual review and refresh.
- Delivery Alliances and Programme areas also **provide regular progress updates to the Lambeth Together Executive Group (LTEG) and an annual Deep Dive on their activity and outcomes to the Lambeth Together Care Partnership Board**.
- The **Lambeth Together Assurance Group (LTAG) provides oversight and assurance and monitors progress of each Outcome against a set of impact measures**.
- The **Primary Care Commissioning Committee (PCCC) maintains oversight** and assurance over business and matters relating to Primary Care.
- Both LTAG and PCCC update and have **decisions ratified by the Lambeth Together Partnership Board**.