

# Population Health (1/2)

## Vision

Build our ICS PHM capacity and capability across all partners, programmes and places to enable care to be tailored for individuals with early support and prevention, resulting in improved outcomes and a reduction in health inequalities for our population.

## Deliverables / Improvements since 2023/24

### Develop a single PHM approach to delivery

- Single definition of PHM, defined on the SEL ICS website.
- Mapping of PHM capacity and capability and data sources across the system including the SEL ICB, Trusts, CESEL and Boroughs.
- Agreement across core ICB functions of the key considerations to be addressed in developing a SEL ICS approach to PHM (providing an effective definition of a shared approach).

### Strategic programmes

- PHM tools have been developed for/ deployed within a range of strategic programmes, including within the Prevention Programme and in multiple Boroughs. *Further details on this work is provided within the relevant programme sections.*

## Key Challenges / Opportunities Remaining

### Develop a single SEL approach to PHM

- Agree a single analytics environment for SEL (where analysis will be undertaken in support of PHM, INTs and care delivery), setting out the benefits and risks of available options. This decision will take into account challenges and opportunities from the emerging London Health Data Strategy and subsequent availability of at scale data and analytics capabilities for London.
- Agree who will complete PHM analysis for SEL and or Place and or INTs (e.g. to analyse the cohorts and segment to identify target groups).
- Define standards for dashboard, tooling and insight visualisation “design” and embed these across the system.
- Agreed “pre-requisites” for any digital, data and insight development work, creating a ‘SEL PHM Charter’ (e.g., Delivery Vehicle, Commissioning Support / Incentives, etc.).
- Set out options for staff development within delivery/ effector arm (e.g., training)

### Defining our methodology through work with priority programmes

- Map the PHM usage, gaps and opportunities in four key priority programmes of Children and Young People, Frailty, Multiple Long Term Conditions and the SEL Prevention Programme.
- Validate methodologies being used across the system against their stated definitions of risk.
- Provide support for these priority programmes as identified.

# Population Health (2/2)

## Please describe any other key priorities for your area in 2025/26

The PHM programme is currently focused on three work streams:

1. Develop a single SEL approach to PHM
2. Defining our methodology through work with priority programmes
3. Building 'hearts and minds' and revising our governance.

**Work stream 1:** Through a multidisciplinary team, a definition of an 'approach' has been formed with the use of 'considerations' (or components) to be agreed. A capacity and capability mapping exercise through an organizational lens has been completed and will now inform the existing positions for the considerations (e.g., for the component of 'segmentation model', which modes are currently being used in the system). An evaluation and/ or validation of the existing positions is proposed for 2025/26. Where applicable, an outline of the options for each consideration is under development.

**Work stream 2:** The capacity and capability mapping exercise has been expanded to include a programmatic lens to include four strategic programmes (Children and Young People, Frailty, Multiple Long Term Conditions and the SEL Prevention Programme). This is due to be completed by the end of 2024/25, so that an assessment of gaps and opportunities can be completed in Q1 2025/26. This will inform the support offered to these programmes in 2025/26.

**Work stream 3:** A stakeholder workshop will be held in Q1 2025/26 to draw together work streams 1 and 2, and to test the outputs from the extended mapping exercise including (1) the existing positions for the considerations and the options available to us, (2) the gaps and opportunities identified by the selected strategic programmes. This workshop (or following workshops) will then seek to recommend options for each consideration, ultimately forming a single SEL approach to PHM. In parallel, the governance for the PHM programme will be revised to ensure appropriate oversight and alignment with the Prevention Programme and work on wider determinants of health.

## How will this contribute to population health and inequalities?

The use of Population Health Management will enable the SEL health and care system to better tailor care to our people and population, thus reducing health inequalities. The long-term ambition is to embed a PHM approach within everything we do. Through 2025/26, the focus will be on supporting PHM utilisation within priority programmes (identified as Children and Young People, Frailty, Multiple Long Term Conditions and the SEL Prevention Programme).

## How will this contribute to system sustainability?

A PHM approach will support the better use of system resources to maximise the outcomes achieved within the investment envelope.