

South East London Integrated Care System Joint Capital Resource Use Plan – 2025/26

REGION	London
ICB / SYSTEM	South East London

We are a partnership of NHS commissioners and providers, the boroughs of Bexley, Bromley, Greenwich, Lambeth, Lewisham and Southwark and the voluntary and community sector

1. Introduction

This report outlines the South East London Integrated Care System (SEL ICS) Joint Capital Resource Use Plan for financial year 2025/26.

South East London Integrated Care Board (SEL ICB) and the five partner NHS trusts and foundation trusts in the integrated care system (ICS) have collaboratively developed the joint capital resource use plan for 2025/26. The plan sets out how the SEL system-level capital allocation is to be used, together with other capital resource assumptions and anticipated in-year adjustments to plans for providers.

2. Joint Capital Resource Use Plan – 2025/26

The joint capital plan draws on multiple sources of funds and/or resource:

- The core operational allocation- This is the system-level capital allocation, as notified by NHS England (NHSE), comprising measures for depreciation, maintenance backlog, gross asset value and the IFRS16 supplement. This core is subject to a cap and collar adjustment where the requirement significantly exceeds the funding available. In 2025/26, there has been an increase of £4.8m due this adjustment.
- Capital provided by NHSE to implement national priority programmes

The ICS system-level capital allocation is not intended to enable the building of large new estate such as hospitals. Its origins are, primarily, in maintaining existing operational capability. The SEL ICS system is seeking to balance organisational operational priorities with system strategic priorities. For 2025/26, SEL has identified £20m of its system capital allocation for system strategic priorities with the remainder directed to Trust specific priorities. At planning stage £6m of the strategic fund has been committed with the remaining £14m held in reserve with SLaM for planning purposes.

SEL ICS is required to operate within the total delegated Capital Departmental Expenditure Limit (CDEL). This comprises the system capital allocation, specific additional capital approvals, charitable donations, asset disposals and new capital resource such as via public dividend capital (PDC).

Appendix B summarises the breakdown of the total 2025/26 capital plan across the core capital allocation and national programme spend areas.



Key priorities for SEL ICS, that our joint capital resource use plan supports, include:

- generating and maintaining elective capacity, ensuring capacity in theatres and diagnostic services to support our elective activity targets.
- expanding and maintaining capacity in urgent and emergency care services to support new pathways of care, admission avoidance and shorter lengths of hospital stay.
- developing our digital maturity in clinical settings, for example implementing and developing electronic health record systems and the capability for records to be shared across care providers.
- Continuing to completion, those longer-term capital programmes that have already started in previous years.

Main Risks, Contingencies and Mitigations

Main anticipated risks include:

- Rising inflationary costs.
- Delays to building, materials and components.

Mitigations

- Trusts are permitted to generate additional plans to commence if slippage occurs on funded schemes.
- Bring forward schemes from next year or extend completion dates of existing schemes as funding dictates.



Appendix B – Breakdown of South East London ICS CDEL Plan 2025/26

CDEL £'000	ICB	GSTT	KINGS	LGT	OXLEAS	SLAM	Total full year plan	Narrative
<i>System Operational Capital</i>								
Operational Capital – ICB	3,960						3,960	
Operational Capital – Provider		110,277	36,867	26,321	15,026	35,087	223,578	£14m of the unallocated strategic reserve is included in South London and Maudsley FT's (SLAM) £35.1m capital plan.
Total System Operational Capital	3,960	110,277	36,867	26,321	15,026	35,087	227,538	
<i>Provider National Programme Spend</i>								
2025/26 Estates Safety		21,729	7,015	4,564	0	3,803	37,111	
Diagnostics		500	3,750	0	0	0	4,250	
Elective Recovery/Targeted Investment Fund		2,000	0	0	0	0	2,000	
2025/26 Mental Health: Reducing Out of Area Placements		0	0	0	0	2,704	2,704	
UEC Capacity		0	0	7,550	2,485	1,571	11,606	
Other Adjustments - Provider		0	1,047	5,818	0	0	6,865	
Total System CDEL		134,506	48,679	44,253	17,511	43,165	292,074	
<i>Return to Constitutional Standards</i>								
Diagnostics		500	3,750	0	0	0	4,250	
Elective Recovery		2,000	0	0	0	0	2,000	
UEC		0	0	7,550	2,485	1,571	11,606	
Return to Constitutional Standards Total		2,500	3,750	7,550	2,485	1,571	17,856	