



South East London ICS

Supply Chain and Procurement

Context

Supply chain and procurement accounts for 78% of the SEL ICS NHS Trusts' carbon footprint and 96% of the CCG's carbon footprint (excluding commissioning). Reaching net zero will require more efficient use of supplies, low-carbon alternatives, and partnership with our suppliers to ensure they are decarbonising their own processes.

During 2019/20, the NHS bought 184 tonnes of plastic catering consumables¹⁸ contributing to both GHG emissions and the plastics problem. Subsequently, the NHS Plastic Pledge was launched to cut the use of avoidable single-use plastic in catering by April 2021. As well as single-use plastic, over 1.4% of supply-chain emissions in the NHS are due to single-use devices¹⁹, some of which could be refurbished and reused.

As most of our supply chain emissions are out of the NHS' direct control, we also need to ensure our suppliers are decarbonising their own processes. In 2021, the NHS Net Zero Supplier Roadmap was approved which sets out requirements to help suppliers align with the NHS net-zero ambitions by 2030. In addition to the roadmap, the NHS has adopted the Government's Social Value Model from April 2022, in which all NHS tenders must include a minimum of 10% scoring criteria in all procurements to assess how suppliers will contribute to the NHS's net-zero targets and social value.



Achievements to date

- Four of the NHS Trusts signed up to the NHS Plastic Pledge with KCH completing the pledge and eradicating single-use plastic stirrers, straws, cutlery, plates, cups, and food containers.
- SLaM and Oxleas have both switched to 100% recycled paper.
- SLaM have incorporated environmental considerations into their tendering processes with the aim of including a 20% weighting towards social value in all tenders by 2024.

Commitment

- **We will use our supplies more efficiently, consider low-carbon alternatives, and work in partnership with our suppliers to ensure they are decarbonising their own processes**

Actions for Year 1

1. ICS to develop and implement a joint sustainable procurement policy and guidance across ICS
2. NHS Trusts and CCG/ICB to introduce a minimum 10% weighting on criteria related to social value for all procurements
3. CCG/ICB to develop and implement a programme of work in collaboration with major ICS suppliers to ensure suppliers have clear carbon-neutral plans in place
4. NHS organisations, coordinated by CCG/ICB, to set up a system for sharing best practice on reducing single-use items across the ICS, and identifying opportunities for reuse
5. NHS organisations, coordinated by CCG/ICB, to work collaboratively across the system to understand the most carbon-intensive clinical instruments and develop interventions for reducing their use
6. NHS Trusts to remove all single-use plastic in catering



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Aim 1: Reduce supply-chain emissions and increase social value

Actions for All NHS organisations (coordinated by the CCG/ICB)

- Procure 100% recycled paper and reduce paper usage by 50% by March 2024

Action for NHS Trusts and CCG/ICB

- Introduce a minimum 10% weighting on criteria related to social value for all procurements by March 2023

Actions for CCG/ICB

- Develop and implement a joint sustainable procurement policy and guidance across ICS by March 2023
- Develop and implement a programme of work in collaboration with major SEL NHS organisations to ensure suppliers have clear carbon-neutral plans in place by March 2023

Aim 2: Reduce single-use items across SEL NHS

Actions for all NHS organisations (coordinated by CCG/ICB)

- Set up a system for sharing best practice on reducing single-use items across NHS organisations and identifying opportunities for reuse by March 2023
- Work collaboratively across the system to understand the most carbon-intensive clinical instruments and develop interventions for reducing their use by March 2023
- Explore switching single-use medical instruments to reusable where clinically appropriate by March 2025

Actions for NHS Trusts and CCG/ICB

- Remove all single-use plastic in catering by March 2023