

NHS South East London Integrated Care Board Governance Handbook

Introduction

The South East London Integrated Care Board (SEL ICB) was established on 1 July 2022 by the Health and Care Act [2022]. The Health and Care Act establishes the statutory framework to support greater collaboration and partnership working to integrate services for patients.

South East London Integrated Care System (SEL ICS) is the partnership of health and care organisations, including primary care and acute providers, mental health and community care services, that have come together to plan and deliver joined up services for our communities and to improve the health of people who live and work across south east London.

SEL ICS covers the boroughs of Bexley, Bromley, Greenwich, Lambeth, Lewisham and Southwark. A population of almost 2 million people.

The purpose of SEL ICS is to achieve these four aims:

1. improve outcomes in population health and healthcare
2. tackle inequalities in outcomes, experience and access
3. enhance productivity and value for money
4. help the NHS support broader social and economic development.

Across south east London we have been working as an integrated care system for a few years now.

The **South East London Integrated Care Board** has the responsibility for the commissioning and oversight of services and is accountable for NHS spend and

performance. It also sets the strategic direction across the system. Along with the Integrated Care Partnership, the ICB holds the leadership to account for delivering the south east London health and care strategy. It is committed to supporting the principle of subsidiarity through its approach to delegation to local care partnerships and provider collaboratives, recognising that most delivery of care will take place at a borough or neighbourhood level.

The **South East London Integrated Care Partnership** is the wider system partnership, not just the NHS, which is responsible for developing an agreed health and care strategy for south east London and, along with the ICB, holding the leadership of South East London to account for delivering the strategy and acting in a way that is consistent with it.

The ICP will facilitate action across public services to improve health and care in specific areas including addressing inequalities, influencing the wider determinants of health and supporting social and economic development.

The Integrated Care Partnership is chaired jointly by Richard Douglas, ICB Chair, and one of the six Local Authority leaders

Purpose of the governance handbook

This handbook, which should be read alongside the Constitution, sets out details of the governance arrangements for the ICB where they are not included within the Constitution. The handbook includes terms of reference for all committees and sub-committees of the Board that exercise ICB functions. It also includes the delegation arrangements for all instances where ICB functions are delegated to another ICB, NHS England, an NHS trust, NHS foundation trust, local authority, combined authority or any other prescribed body. The handbook also includes those delegation arrangements for Place and Provider Collaboratives.

Also included are the ICB's Scheme of reservation and delegation; Standing financial instructions and a function and decisions map which outlines the arrangements that will enable the ICB and its partners to support effective decision making and good governance.

The Handbook also contains ICB policies and strategies. These include the standards of business conduct policy; the policy for public engagement and involvement; the ICB risk management framework and other ICB corporate governance policies and documents.

Working with and involving our local communities

South East London Integrated Care Board is committed to involving our local residents and users of health and social care services in decisions on how we commission and deliver our services.

To achieve that ambition the ICB is developing a Public Engagement and Involvement Strategy which will outline how the ICB can use the insights and experiences of our population and diverse communities in the planning of commissioning arrangements and in developing, considering and making decisions on any proposals for changes in commissioning arrangements that would have an impact on service delivery or the range of health and care services across south east London.

The ICB will also work alongside colleagues from voluntary, community and social enterprise (VCSE) sectors through their involvement on the borough local care partnerships.

The patient voice will be represented by Healthwatch having a seat on the Integrated Care Partnership and will ensure that local residents and services users are represented in the development of the south east London health and care strategy.

Local Care Partnerships will take a proactive approach to communicating and engaging with their local communities to ensure they are able to collaborate and deliver services effectively.

The ICB will always publicise its public meetings and make meeting papers available to the public ahead of its Board meetings.