

Partnership Southwark Strategic Board

Agenda

Thursday 12 January 2023 12:00 – 13:15 Part 1

Venue: Microsoft Teams

Chair: Cllr Evelyn Akoto

Time	Item	Lead
12:00 – 12:05	Welcome and Introductions Apologies Declarations of Interest Minutes of the last meeting Action Log	Chair Enc 1 – Declarations Enc 1i – Minutes Enc 1ii – Action Log
12:05- 12:20	Community Spotlight - South London Listens <ul style="list-style-type: none"> Community Embedded Worker Pilot in Southwark & Be Well Hubs programme 	South London Listens Albinia Stanley Isabel Fernandez-Moreno
12:20- 12:30	Children & Young People Schools Work Programmes	Suzanne Green Enc 2
12:30- 12:40	Schools Charter	Jenny Brennan Enc 3
12:40- 12:55	Green Agenda	Nancy Küchemann James Colley Chris Page Tom Sharland Adrian Ward Enc 4
12:55- 13:05	Place Executive Report	James Lowell Enc 5
13:05 - 13:10	Public Questions	Chair
13:10 - 13:15	AOB	All
13:15	Close Meeting	Chair

Next public meeting date: 2 March 2023 at South London Mission



Declaration of Interests

Name of the meeting: Partnership Southwark Strategic Board

Meeting Date: 12/01/2023

Name	Position Held	Declaration of Interest
Ami Kanabar	GP, Co-chair LMC	No interests to declare
Anood Al- Samerai	Director, Community Southwark	No interests to declare
Annie Norton	Programme Director, Partnership Southwark	No interests to declare
Cedric Whilby	VCSE representative	No interests to declare
Cllr Evelyn Akoto	Partnership Southwark Co-Chair & Cabinet Member for Health & Wellbeing	No interests to declare
David Quirke-Thornton	Strategic Director of Children's and Adult's Services	No interests to declare
James Lowell	Place Executive Lead	1. Chief Operating Officer for South London and Maudsley NHS Foundation Trust
Julie Lowe	Site Chief Executive for Denmark Hill	No interests to declare
Gavin McColl	PCN Clinical Director, South Southwark	<ol style="list-style-type: none"> GP Partner Hurley Group: Holds a number of primary care contracts including urgent care contracts. Also runs the National Practitioner Health Service. As a partner of HG has a share allocation of Econsult Ltd Trustee of Doctors in Distress: Works to prevent suicide of healthcare professionals Trustee 'On Call Africa' Medical charity that works to address rural healthcare in Southern Zambia
Kishor Vasant	GP, Co-chair, LMC	No interests to declare
Martin Wilkinson	Chief Operating Officer	No interests to declare
Nancy Küchemann	Co-Chair Partnership Southwark and Co Chair of Clinical and Care Professional Leads	1. GP Partner at Villa Street Medical Centre. Practice is a member of SELDOC, the North Southwark GP Federation Quay Health Solutions and the North Southwark Primary Care Network.



		<ol style="list-style-type: none"> Villa Street Medical Centre is currently providing clinical sessions to support triage and care of residents at the local bridging hotels for refugees and asylum seekers. Payment is via direct invoice to CCG for the sessions. Villa Street Medical Centre works with staff from Care Grow Live (CGL) to provide shared care clinics for people with drugs misuse, which is funded through the local enhanced service scheme. Mrs Tilly Wright, Practice Manager at the practice and one of the Partners is a director of QHS. Mrs Wright is also the practice manager representative on the Local Medical Committee. Mr Shaun Heath, Nurse Practitioner and Partner at the practice is a Senior lecturer at University of Greenwich. Dr Joanna Cooper, GP and Partner at the practice is employed by Kings College Hospital as a GP with specialist interest in dermatology. Husband Richard Leeming is councillor for Village Ward in south Southwark.
Nigel Smith	Director, IHL	No interests to declare
Olufemi Osonuga	PCN Clinical Director, North Southwark	1. GP Partner Nexus Health Group Director Quay Health Solutions Director PCN, North Southwark
Rebecca Dallmeyer	Director, QHS	1. Executive director of QHS CIC GP federation that has bid for and been successful in delivering 4 contracts awarded by Southwark CCG. These are the extended Primary Care Hub, population health management services, the GP Care home practice and New Mill Street surgery
Rod Booth	Director of Contracts, Performance and Operational Assurance	No interests to declare
Sangeeta Leahy	Director of Public Health	No interests to declare
Sarah Austin	Chief Executive Integrated & Specialist Medicine	1. Family member working at Cygnet Health
Shamsur Choudhury	Manager, Healthwatch	No interests to declare
Sumeeta Dhir	Co-Chair of Clinical and Care Professional Leads	No interests to declare
Winnie Baffoe	VCSE representative	No interests to declare



PARTNERSHIP SOUTHWARK STRATEGIC BOARD – PART 1 MINUTES

Thursday 3 November 2022 at 12:00

Venue: Microsoft Teams

Chair: Cllr Evelyn Akoto

Attendees

MEMBERS	
Cllr Evelyn Akoto (Chair)	Co-Chair, Cabinet Member of Health & Wellbeing
Dr Nancy Küchemann (NK)	Co-Chair, GP and Joint Chair of Clinical & Care Professional Leads
Annie Norton (AN)	Programme Director, Partnership Southwark
James Lowell (JL)	Place Executive Lead, Partnership Southwark
Sangeeta Leahy (SL)	Director of Public Health, Southwark Council
David Quirke-Thornton (DQT)	Strategic Director of Children's and Adult's Services, Southwark Council
Gavin McColl (GM)	GP, Clinical Director South Southwark PCN
Olufemi Osonuga (OO)	GP, Clinical Director North Southwark PCN
Nigel Smith (NS)	Director, IHL
Rod Booth (RB)	Director of Contracts, Performance and Operational Assurance, SLaM
Julie Lowe (JL)	Site Chief Executive, KCH
Ami Kanabar (AK)	GP, Co- Chair LMC
Sarah Austin (SA)	Chief Executive Integrated & Specialist Care, GSTT
Shamsur Choudhury (SC)	GP, Joint Chair of Clinical & Care Professional Leads
ATTENDEES	
Paran Govender (PG)	Director of Operations and Partnerships GSTT
Julian Walker (JW)	Head of Comms and Engagement, Southwark, SEL ICB
Sabera Ebrahim (SE)	Associate Director of Finance, Southwark, SEL ICB
Isabella Hester (IH)	Healthwatch
Adrian Ward (AW)	Head of PMO, Southwark, SEL ICB
Chris Williamson (CW)	Head of Health & Wellbeing, Public Health, Southwark Council
Freya Tracey (FT)	Health Intelligence Analyst, Public Health, Southwark Council
Rebecca Harkes (RH)	Policy Officer, Public Health, Southwark Council
Ginette Hogan (GH)	Public Health Officer, Southwark Council
Tim Borrie (TB)	Strategic & Operational Estates Director, SEL ICB
Sanil Sensai (SS)	Borough Estates Lead, SEL ICB
Madeleine Medley (MM)	Business and Governance Support Lead, Southwark, SEL ICB
Eugene Nixon (EN)	Head of Strategy and Compliance, Southwark Council
Rosie Dalton-Lucas (RDL)	Health Improvement Partnership Manager, Public Health, Southwark Council
APOLOGIES	
Martin Wilkinson (MW)	Chief Operating Officer, Partnership Southwark
Sumeeta Dhir (SD)	Joint CCPL Chair,
Chris Henry (CH)	Community Southwark Representative
Anood Al-Samerai (AAS)	Chief Executive Officer, Community Southwark
Mathew Griffiths (MG)	Associate Borough Director, Southwark, SEL ICB



1. Welcome & Introductions
<p>The Chair welcomed all to the Partnership Southwark Strategic board and made introductions with apologies noted.</p> <p>It was asked that members ensure their declarations are up to date.</p> <p>Minutes of the previous meeting were approved as an accurate record.</p> <p>Actions</p> <p>The Chair asked for a lead person to contact individuals for updates and progress on actions before future meetings.</p> <p>The action regarding used equipment is to be followed up for information that can be disseminated with an update to the next meeting.</p> <p>AN to seek LinkAge update and include with the minutes circulation.</p> <p>NK also reverted to the declarations item and reminded that members are required to make a declaration to the ICB in addition to their own organisation declarations. Email communication has been circulated and the importance was emphasised for the ICB to maintain its own list with request to members to please follow this up with a fresh submission. Contact MM for further details.</p> <p>JL informed of late apologies from SA and JL.</p> <p>ACTION:</p> <ul style="list-style-type: none"> • MM to check for updates on actions before future meetings • Members to complete their declaration to the ICB
2. Community Spotlight
<p>Isabella Hester (IH) from Healthwatch presented the slides included in the papers and spoke to members of the board about Community Health Ambassadors.</p> <p>Overview was given of the network, including;</p> <ul style="list-style-type: none"> – Role of Ambassadors – Support, resources and engagement for Ambassadors – Overview of current Ambassadors – Ambassador experiences – Looking ahead <p>SL thanked the team and the ambassadors for their work. The value of ambassador trust to enable conversations really shone through during the pandemic and now longer term. It was asked how the intelligence they gather can be shared more widely.</p>



The Chair also questioned how Health Ambassadors can do more with targeted work around inequalities and was pleased to hear some wanted to progress in their roles, noting a good opportunity to develop their ability and use their strengths. The Chair asked how other health partners around the table can co-ordinate to target areas identified, for example with mental health. IH agreed and recognised the challenges and the need to consider next steps around targeted areas.

RDL suggested collaboration work with colleagues around events, in particular, cost of living and warm spaces events, rather than create a new strategy. With a specialist cohort of expertise growing, there are plans for a roadshow to collaborate with partners and target communities, with ambassadors being a part of that. The Chair was keen that all are tuned in on areas of focus so all parts of the system are working to the same cause.

RB offered buddying ambassadors with the senior member of the community team to ensure what they are hearing from local communities is feeding directly into mental health community teams.

NS welcomed building on existing links with PCN social prescribers and ambassadors to improve co-ordination and connections.

GH who also works with IH on the ambassador programme, has been linking with social prescribing networks to link both programmes more, to give clearer understanding and enable effective signposting. GH is keen to establish regular and wider links and for ambassadors to champion areas, such as the digital exclusion programme.

JL thanked IH for the powerful presentation and suggested members give thought to how working as a partnership and improving integration outside of meetings is developed, without a presentation needed to drive thinking that way.

IH welcomed the dual role for ambassadors being further explored and repeated.

SC welcomed more active working opportunities and emphasised the importance of ambassador work. Quarterly insight reports will be circulated which will embed feedback from health ambassadors and SC will raise issues in his role as member of the board.

[Chat Function comments]

NK asked if intelligence from the ambassadors influence the choice of 'population based aim' or if needs assessment direct targeted work of the ambassadors. Also if the links created by ambassadors could help with recruitment to new roles in PCN plus existing roles within community organisations and integrated neighbourhood teams.

RH shared link [Fuel Poverty, Cold Homes and Health Inequalities in the UK - IHE](#)



	The Chair thanked IH for the presentation and the valuable work being done by the team.
3.	Terms of Reference Review
	<p>Annie Norton, Partnership Southwark Programme Director, presented the paper circulated to the board.</p> <p>AN referenced the highlighted yellow changes made and no further comments were received.</p> <p>The Chair NOTED the changes.</p>
4.	Cost of living – What more could Partnership Southwark do?
	<p>The Chair informed of the council cost of living summit on Tuesday 8 November and encouraged partners to attend.</p> <p>Chris Williamson (CW) from Public Health introduced colleagues, Freya Tracey (FT) and Rebecca Harkes (RH) who have been working across the system to better understand the impacts in the borough, specifically on health and well being and to discuss what more can be done.</p> <p>FT and RH presented the slides circulated in papers and gave overview;</p> <ul style="list-style-type: none"> – Background – Increasing costs effect to Health and wellbeing – Target response to cost of living – Financial support in place – Local support in place – Fuel Poverty, Cold Homes And Health Inequalities In The UK report – What more could be done locally <p>The Chair thanked colleagues for the comprehensive slides and presentation. It suggested GP's would see people who are impacted, but questioned how is the support co-ordinated and how is information shared.</p> <p>JL welcomed the focussed and succinct presentation and asked how organisations can wrap around neighbourhoods to make sure support is genuinely available and not just signposting. JL also reflected on household income and the need to give people a real chance of getting a job at speed with progression opportunities to start earning an income quickly. It was felt that there was not a clear strategy around this in Southwark and JL asked the partnership to take thoughts away to make this reality.</p> <p>NK noted GP bulletins and webinars but felt there was a gap in knowledge and suggested a protected learning time event to understand individuals' poverty in consultations, for example, do they have the money to fulfil prescriptions issued. It was queried who in teams can receive individuals with problems and help them and</p>



	<p>whether more reception training is needed to help navigate. NK also stated cost of living payments can put staff over their benefit cap so creative support is needed in local businesses to support staff.</p> <p>DQT recommended vouchers as a valuable and direct support for colleagues without affecting benefits or tax which are appreciated and helpful. DQT also informed of the rise in neglect from families under increased pressure and that children in primary schools will benefit from healthy school meals. There is a gap with secondary school aged children with lack of healthy meals and increased risk of serious youth crime and involvement with drugs and county lines. He noted work with charities in the borough and their philosophy of practice, to be responsive to needs in the borough and mitigate issues.</p> <p>GM emphasised the need to link in with social prescriber link workers but also raised concern about their capacity.</p> <p>The Chair thanked all for their comments and asked for more thought about support through the partnership.</p>
5.	Winter Plans for Southwark
	<p>James Lowell (JL), Place Executive Lead presented in the absence of MG and informed the paper tabled is the draft winter plan that will go to the Lambeth and Southwark Urgent and Emergency Care (UEC) Board on 9 December. A number of workshops were held to discuss and understand lessons learned with system partners to overcome challenges from previous winters.</p> <p>Local organisation plans were also included as appendices and cover acute trusts, primary care, communications engagement, mental health COVID-19 and Flu vaccinations. National recommendations and requests were also considered with the letter received around demand and capacity. Additional funding has been provided which has been used for additional beds in hospital, discharge to assess and care homes as well as extended access to primary care.</p> <p>The next step is for the plan to go forward to south east London UEC board next week for ratification of the final draft. Workforce was noted as a key challenge and a lot of schemes were developed with that in mind to ensure they can deliver this year. JL emphasised information sharing across organisations being crucial along with project management support in the co-ordination of schemes.</p> <p>OO agreed the challenge is implementation but also suggested promotion of immunisation among staff to reduce sickness absence in winter.</p> <p>The Chair thanked JL for covering the item and NOTED the draft plan.</p>



6.	Place Executive Report & Memorandum of Understanding
	<p>James Lowell (JL), Place Executive Lead took the circulated report as read and gave a brief overview and updates on key items;</p> <ul style="list-style-type: none"> – South London Listens (SLL) Accountability Assembly – Wellbeing Hub – Inequalities Funding – bid update – Children and Young People’s Mental Health and Emotional Wellbeing Transformation Plan – Finance – Health and Care Plan and initial response to the Fuller report – Board Development October Session – Approval of Peer Led Structured Education contract – Approval of New Mill Street GP Practice contract extension <p>JL informed of the delegation agreement and the signed copy of the Memorandum of Understanding (MOU) included and requested this is NOTED by colleagues.</p> <p>The Chair thanked JL for the very clear report and NOTED the MOU.</p>
6.	Public Questions
	<p>The Chair welcomed questions from attendees.</p> <p>Public Question 1: <i>A lot of tenants in Southwark cannot find outlets that will accept the energy vouchers issued and one resident has no heating. It was asked if a list of outlets could be issued to circulate to tenant groups or made available online.</i></p> <p>The Chair requested that a council officer make contact to follow up on this helpful suggestion.</p> <p>ACTION: RH to follow up on listing Southwark outlets that will accept energy vouchers</p>
7.	AOB
	<p>No further business was raised.</p> <p>The next meeting is scheduled for the 12 January 2023, further details will be available on the website (SEL ICS Events) in due course.</p>

PARTNERSHIP SOUTHWARK STRATEGIC BOARD ACTION LOG

MEETING DATE	ACTION	DEADLINE	STATUS	ACTION FOR
01/09/2022	PG to look at ways to improve the identification of patients that could be referred into the Hospital Buddy project and would also work with KCH on this PG and SW to consider who should be involved for this to be a success		Ongoing	Paran Govender and Sophie Wellings
01/09/2022	EK to look into where patients can return used equipment. PG to look into used equipment returns for GSTT and KCH and come back to group		Ongoing	EK and Paran Govenden Update: links have been made with chief therapists and a confirmed response will be published when finalised.
03/11/2022	RH to follow up on listing Southwark outlets that will accept the energy vouchers		Ongoing	Update: A list of up to date outlets cannot be maintained but RH is confirming guidance that can be published.

Partnership Southwark Strategic Board Cover Sheet

Item 3 Enclosure 2

Title:	Children and Young Peoples School Work Programmes
Meeting Date:	12 January 2023
Author:	Suzanne Green, Children and Young Peoples Lead Integrated Commissioning
Executive Lead:	Martin Wilkinson, Chief Operating Officer; Cynthia Davis, Assistant Director Integrated Commissioning

Purpose of paper:	To update the Board on the children and young people's work programme	Update / Information	X
		Discussion	
		Decision	
Summary of main points:	<p>Wider work on children and young people's mental health provision sets out clear expectations with regards to the work with schools to improve children's mental health. This builds on work already underway and seeks to expand this further with a partnership approach providing coordination across the range of programmes in place. The support across the range of programmes is aimed at mild to moderate mental health needs and programme leads work closely with the leads in clinical services for more acute needs.</p> <p>Working alongside the 100% inclusion Charter, the majority of the programmes have a focus on reducing exclusions and where additional funding opportunities arise these are accessed across the partnership to support this work.</p> <p>There are four main programmes of support:</p> <ul style="list-style-type: none"> - Kooth - Improving Mental Health and Resilience in Schools (IMHARS) - New Youth Deal - Mental Health Support Team (MHST) <p>It is a priority to support for Southwark schools through a universal and targeted offer for pupils, staff and parents. Whilst being a key priority, the work is also cross cutting. To support this</p>		

	<p>the Southwark Mental Health Steering Group and Emotional Wellbeing and Mental Health Working Group has membership from across the partnership.</p> <p>This partnership approach, cross cutting with membership on other Boards and working groups supports the Inclusion Charter by addressing some of the underlying causes of exclusion. The work to reduce waiting times for clinical intervention will also support this.</p> <p>The Mental Health Steering Group will oversee delivery and mitigation of the key challenges for the delivery of this work including the work to reduce waiting times, develop more community based offers and improve equality of access.</p>	
Potential Conflicts of Interest	None	
Other Engagement	Equality Impact	Will be completed as a part of the Local Transformation Plan development
	Financial Impact	Will be overseen by the Mental Health Steering Group and South East London ICB colleagues
	Public Engagement	Will be developed as a part of the Local Transformation development as appropriate
	Other Committee Discussion/ Engagement	N/A
Recommendation:	That the Board notes the work programme	



Item for Discussion

Title: Children and Young Peoples School Work Programmes

Summary:

Wider work on children and young people's mental health provision sets out clear expectations with regards to the work with schools to improve children's mental health. This builds on work already underway and seeks to expand this further with a partnership approach providing coordination across the range of programmes in place. The support across the range of programmes is aimed at mild to moderate mental health needs and programme leads work closely with the leads in clinical services to support more acute needs.

Working alongside the 100% inclusion Charter, the majority of the programmes have a focus on reducing exclusions and where additional funding opportunities arise these are accessed across the partnership to support this work.

Work Programmes

There are four main programmes of support:

- Kooth
- Improving Mental Health and Resilience in Schools (IMHARS)
- New Youth Deal
- Mental Health Support Team (MHST)

Kooth

Kooth is an online mental wellbeing community, it offers anonymous advice with access to articles, discussion boards and a live chat function with the team, it also signposts urgent support from a crisis service. The service is available 24/7 and sign up sessions including live tours of the website have been offered to promote take up.

The latest monthly data (November 2022) for Southwark shows 198 logins and 64 new registrations. The top three sources of signposting are schools, GPs and colleges. As Kooth operates 24/7 it provides support when other services are closed, the main access to the support in the latest reporting period was out of hours (65%) evidencing that there is a need for this.

The top age groups accessing the site are as follows, 16 year olds (18.2%), 17 year olds (10.2%) and 13 year olds (12.5%).

Improving Mental Health and Resilience in Schools (IMHARS)

The IMHARS programme has been in place for a number of years and supports a whole school approach to mental health and wellbeing with the aim of providing easily accessible and flexible resources that enable schools and colleges to reflect on their current provision for mental health and wellbeing through the lens of resilience

The programme is evidence based and research informed. It has been developed in collaboration with teachers, practitioners, local partners and experts including the Family Early Help Team, Educational Psychology Team, Southwark CAMHS and The Nest community mental health resource.

90 schools have signed up to the programme and 95 across the borough have accessed Mental Health First Aid Training for more than 300 Mental Health First Aiders.

The priorities for the programme are:

- Tackling and preventing inequalities and promoting inclusion, diversion and equalities
- Sharing practice
- Innovations (e.g. QA process, new projects, learning and programmes)
- Enhanced accreditation
- Enhanced PE and sported offer for schools
- Bespoke training and CPD
- Dept. for Education link programme to develop integrated working and access to support

The programmes is overseen by the multi-agency IMHARS Board and there is also representation on the Southwark Children and Young Peoples Mental Health Steering Group and Mental Health Working Group.

New Youth Deal

The New Youth Deal Programme is operated through the Nest supporting young people with mental health difficulties and spotting the early signs. Latest performance data (Quarter 2 2022/23) shows that of the 316 students that completed feedback, 85% were positive regarding the awareness raising and there was a 95% positive response regarding the topics covered. The majority of students supported were year 12 students but students in younger age groups were also supported.

Support is offered through school assemblies, targeted groups, staff training and universal workshops in secondary schools covering differing subjects such as combatting stress, mental health and stigma and, wellbeing. Primary school workshops cover topics such as mental health 101, mental health and social media and resilience. Staff training includes supporting students dealing with change and, panic attacks.

This work is ongoing and funding continues for 2023/24. The programme is delivered through the organisation Groundwork who deliver the Nest and the MHST in Southwark so there are close synergies and an avoidance of duplication.

Mental Health Support Team in Schools

Southwark currently have one Mental Health Support Team that supports 12 schools, this commenced in January 2022.

Schools are selected with a focus on inclusion and accessibility and work has commenced on collecting data on the demographics of those accessing the programme.

The programmes offers a mix of:

- 1:1 work
- Group work
- Parent group work
- Workshops
- Staff training

1:1 work is based on principles of low intensity CBT aiming to provide practical evidence based strategies to address the presenting problem. For Secondary aged pupils sessions are focussed on adolescent anxiety and adolescent low mood with 6-8 weekly sessions provided. At Primary age, parent led child anxiety with 6 weekly sessions including 2 phone 'check ins' are offered sessions and child challenging behaviour sessions through 8 weekly sessions.

In the autumn 2022 term 69 referrals for 1:1 support were received with 62 being accepted. Those that were rejected included no parental consent, already accessing support or above the threshold for support. The main referral reason was following a young person's group followed by low mood and secondary anxiety.

Group work for Primary aged children supported emotional regulation through a programme developed by the Anna Freud Centre delivered with a teacher / teaching assistant to help embed strategies into everyday routine. At Secondary age level 6 week long self-esteem groups through 'Girls space/ Boys space' at targeted age groups are offered covering topics such as online safety, healthy relationships, boundaries and consent. Parent groups on 'talking to teens' are also offered.

Workshops are offered as themed awareness days such as World Mental Health Day, Children's Mental Health Week, Mental Health Awareness week. In addition, sessions on exam stress for year 11 and 13 pupils are held.

Staff training across Primary and Secondary schools covers attachment, Regulation and Competency Trauma Training, talking to students about suicide and self-harm and, staff wellbeing. In total 270 staff members have been supported through this training.

Funding through the next wave has been secured meaning a further 12 school will be supported over the next 12 months

Partnership Approach

It is a priority to provide support for Southwark schools through a universal and targeted offer for pupils, staff and parents. This work is also cross cutting across other priorities. To support this the Southwark Mental Health Steering Group and Emotional Wellbeing and Mental Health Working Group has membership from across the partnership. The January Steering Group meeting has a focus on schools and the work programme focusses on:

- Ensuring that there is a clear and holistic picture of the offer to schools
- A focus on support for young people facing fixed term exclusion.

This partnership approach, cross cutting with membership on other Boards and working groups supports the Inclusion Charter by addressing some of the underlying causes of exclusion. The work to reduce waiting times for clinical intervention will also support this along with the development of more community based offers.

Work has commenced on collecting equalities data and comparing this to the local school population data. This will identify areas of work where there may be inequality of access and support a partnership approach to addressing this. This will be monitored across the year.

The key challenges for the delivery of this work are the capacity of the teams to deliver work across the whole mental health agenda. The Mental Health Steering Group will oversee delivery and mitigation of this whilst promoting coordination across the priorities.

Useful links:

<https://www.thenestsouthwark.org.uk>

<https://www.kooth.com>

<https://schools.southwark.gov.uk/phse-healthy-schools/imhars>

Partnership Southwark Strategic Board Cover Sheet

Item 4 Enclosure 3

Title:	Southwark Inclusion Charter: Our aspiration is for 100% inclusion of children in education that keeps them safe and enables them to flourish
Meeting Date:	12 January 2023
Author:	Jenny Brennan
Executive Lead:	David Quirke-Thornton

Purpose of paper:	For board members to endorse the 100% Inclusion Charter acknowledging the crucial role of partner agencies in working with schools to support children in attending and engaging successfully in education.	Update / Information	
		Discussion	
		Decision	X
Summary of main points:	<p>Southwark's 100% Inclusion Charter was initiated following a Keeping Children in Education Conference in 2020 which recognised the negative impact for children of exclusion from education and the need to address inequalities.</p> <p>Schools led a subsequent Task & Finish Group to create the Charter which reminds us that children have a fundamental right to a good education and everyone has a part to play in reducing barriers to education.</p> <p>The Charter recognises that all agencies are responsible and accountable for children's inclusion in education and highlights this is a "joint undertaking between the council, schools, health services (including mental health), colleges, and safeguarding partnership agencies across the borough, with the expectation that all relevant parties will endorse it"</p>		
Potential Conflicts of Interest	None noted		
	Equality Impact	Exclusion or suspension from school is known to disproportionately impact on boys, children with SEND (Special Educational Needs and Disabilities), those eligible for FSM (Free School Meals) and children of specific ethnicities (Black Caribbean and Black Caribbean/white or any other Black background). Only 7% of children permanently excluded from school achieve good GCSE grades in maths and English.	
	Financial Impact	Intervening early and providing effective support to children at risk of exclusion from education is likely to reduce costs longer term within a variety of agencies. The Institute for Public Policy research estimates that the cost of exclusion is around £370,000 per young person in	

		lifetime education, benefits, healthcare and criminal justice costs.
Other Engagement	Public Engagement	A young person was involved in the task and finish group which developed the Charter alongside local school leaders and LA representatives. The Charter has been championed by the Deputy Lead member and referenced widely as an innovative approach to addressing inclusion in education.
	Other Committee Discussion/Engagement	Southwark's Cabinet approved the Inclusion Charter 18/07/22
Recommendation:	Partnership Southwark Executive Board to commit to supporting the Southwark Inclusion Charter	

Appendix A

Southwark Inclusion Charter 2021

Our aspiration is for 100% inclusion of children in education that keeps them safe and enables them to flourish

Introduction

Children have a fundamental right to a good education. Everyone has a part to play in reducing barriers to education, and we are all accountable and responsible for supporting inclusion in Southwark.

The Southwark Inclusion Charter is a joint undertaking between the council, schools, health services (including mental health), colleges, and safeguarding partnership agencies across the borough, with the expectation that all relevant parties will endorse it.

The need for the Charter is driven by a shared recognition that permanent exclusion from education can have a significant negative impact on the wellbeing of children and their future. We are further motivated by our desire to confront and tackle inequalities exposed by the disproportionate exclusion of children with particular characteristics.

Our Charter principles

1. We will commit to supporting a robust multi-agency approach to working with those children who are struggling with inclusion at an early stage. This will emphasise solution-focused interventions between the family, the school, and professionals from services including SEND, Child and Adolescent Mental Health, School Nursing, Family Early Help, Children's Social Care, Youth Offending and the Police.
2. Our approach to inclusion will be driven by evidence of what works in practice for our children in Southwark, and models of practice that promote an inclusive education environment will be identified and shared.
3. We will develop and continually evaluate high quality Alternative Provision for children who may need to be outside mainstream settings.
4. We will ensure that children's additional needs are identified early, clearly communicated and supported through evidence-based interventions that are regularly reviewed for impact.
5. We will identify what policy actions we can take to be more inclusive of students from a wider range of social and cultural backgrounds.
6. We will identify the inequalities that drive disproportionate exclusions and put actions in place to better understand and specifically address them. Additional multi-agency support will be provided where there are high levels of exclusion.
7. We will communicate clearly and honestly with parents and children when there are issues with inclusion and build relationships by proactively engaging them in solutions and decision-making.
8. We will not encourage parents to explore Elective Home Education as a resolution to issues with inclusion.
9. We recognise that change - such as the transition to secondary school - requires effective communication between phases, and we will provide additional multi-agency support to children who will struggle with new expectations of

behaviour.

10. We believe that managed moves can provide an effective 'fresh start' and we will agree a Southwark protocol to promote best practice. Any discussions with a child or parent around moving school should not take place informally or unofficially, but form part of a properly planned process.
11. Where appropriate, we will implement a trauma-informed response to behaviour of concern in children. By this, we mean not taking concerning behaviour at face value, but striving to understand what is driving that behaviour.
12. We will strive for best practice across our policies and processes and towards 100% inclusion approaches to behaviour in education settings, whilst recognising that there are rare instances where exclusion is unavoidable to safeguard children and staff.
13. We recognise that engagement of vulnerable children requires skilled staff with the qualities of persistence and consistency and we will provide appropriate training and support.
14. In delivering the Southwark Inclusion Charter we will commit to collaboration and respectful communication through a restorative approach: working *with* children, rather than doing things *to* them or *for* them.

Southwark Inclusion Charter 2021

Our aspiration is for 100% inclusion of children in education that keeps them safe and enables them to flourish

Introduction

Children have a fundamental right to a good education. Everyone has a part to play in reducing barriers to education, and we are all accountable and responsible for supporting inclusion in Southwark.

The Southwark Inclusion Charter is a joint undertaking between the council, schools, health services (including mental health), colleges, and safeguarding partnership agencies across the borough, with the expectation that all relevant parties will endorse it.

The need for the Charter is driven by a shared recognition that permanent exclusion from education can have a significant negative impact on the wellbeing of children and their future. We are further motivated by our desire to confront and tackle inequalities exposed by the disproportionate exclusion of children with particular characteristics.

Our Charter principles

1. We will commit to supporting a robust multi-agency approach to working with those children who are struggling with inclusion at an early stage. This will emphasise solution-focused interventions between the family, the school, and professionals from services including SEND, Child and Adolescent Mental Health, School Nursing, Family Early Help, Children's Social Care, Youth Offending and the Police.
2. Our approach to inclusion will be driven by evidence of what works in practice for our children in Southwark, and models of practice that promote an inclusive education environment will be identified and shared.
3. We will develop and continually evaluate high quality Alternative Provision for children who may need to be outside mainstream settings.
4. We will ensure that children's additional needs are identified early, clearly communicated and supported through evidence-based interventions that are regularly reviewed for impact.
5. We will identify what policy actions we can take to be more inclusive of students from a wider range of social and cultural backgrounds.
6. We will identify the inequalities that drive disproportionate exclusions and put actions in place to better understand and specifically address them. Additional multi-agency support will be provided where there are high levels of exclusion.

7. We will communicate clearly and honestly with parents and children when there are issues with inclusion and build relationships by proactively engaging them in solutions and decision-making.
8. We will not encourage parents to explore Elective Home Education as a resolution to issues with inclusion.
9. We recognise that change - such as the transition to secondary school - requires effective communication between phases, and we will provide additional multi-agency support to children who will struggle with new expectations of behaviour.
10. We believe that managed moves can provide an effective 'fresh start' and we will agree a Southwark protocol to promote best practice. Any discussions with a child or parent around moving school should not take place informally or unofficially, but form part of a properly planned process.
11. Where appropriate, we will implement a trauma-informed response to behaviour of concern in children. By this, we mean not taking concerning behaviour at face value, but striving to understand what is driving that behaviour.
12. We will strive for best practice across our policies and processes and towards 100% inclusion approaches to behaviour in education settings, whilst recognising that there are rare instances where exclusion is unavoidable to safeguard children and staff.
13. We recognise that engagement of vulnerable children requires skilled staff with the qualities of persistence and consistency and we will provide appropriate training and support.
14. In delivering the Southwark Inclusion Charter we will commit to collaboration and respectful communication through a restorative approach: working *with* children, rather than doing things *to* them or *for* them.

Signed by:

Agency	Name & signature	Role	Date

Partnership Southwark Strategic Board Cover Sheet

Item 5 Enclosure 4

Title:	Green Agenda
Meeting Date:	12 January 2023
Author:	Adrian Ward
Executive Lead:	Nancy Kuchemann

Purpose of paper:	To present key features of NHS and Council sustainability policies and consider a draft Partnership Southwark sustainability policy statement	Update / Information	x
		Discussion	x
		Decision	x
Summary of main points:	<p>The presentation from ICS and council leads will set out key features of the ICS Green Plan and Southwark Council's plan for net zero.</p> <p>The draft Partnership Southwark environmental sustainability policy statement is presented for discussion and endorsement. This has been developed taking into account the various green strategies partner organisations in Southwark have adopted.</p> <p>Following the discussion on sustainability at the Executive in November it was agreed to consult on a short sustainability policy statement. The attached draft is a single page statement which:</p> <ul style="list-style-type: none"> • sets out our collective commitment to carbon reduction • highlights the individual green policies of our organisations • draws out some common themes and commitments relevant to the partnership • sets out a small number of areas where we may explore some joint working, supported by a champions network • commits to sustainability impact assessments being considered in all decision making by the board 		
Potential Conflicts of Interest	n/a		
	Equality Impact	The ICS Green Policy highlights the link between tackling health inequalities and mitigating the impact of climate change. For example developing lean models of care at a neighbourhood level that address health inequalities will	

		also reduce the carbon footprint of services, creating a virtuous circle.
	Financial Impact	The proposed policy statement reflects the existing sustainability policies of partners, hence does not create additional financial implications. Individual policies highlight that there are potential financial advantages arising from increased energy efficiency and use of renewable energy.
Other Engagement	Public Engagement	None
	Other Committee Discussion/Engagement	Delivery Executive 18/11/22 discussion paper and subsequent circulation of draft policy
Recommendation:	That the board note the sustainability policies of the ICS and Council and endorse the Partnership Southwark environmental sustainability policy statement.	

Attachments:

- Presentations on ICS Green Plan and Council Plan for Carbon Zero (TO BE CONFIRMED IF TO BE TABLED IN ADVANCE/ TO FOLLOW)
- Draft Partnership Southwark environmental sustainability policy statement

Partnership Southwark - Environmental Sustainability Policy Statement (Draft)

All organisations in Partnership Southwark fully accept the need for action to be taken to reduce the carbon footprint of our health and care services.

Each partner organisation has sustainability strategies that they are pursuing to help deliver carbon reduction objectives, for example:

- [Our plan for net-zero - Southwark Council](#)
- [South East London ICS Green Plan](#)
- [Primary Care Green Plan 2022-2025](#)
- [King's Green Plan - King's College Hospital NHS Foundation Trust](#)
- [Guy's and St Thomas' NHS Foundation Trust Sustainability Plan](#)
- [South London and Maudsley Foundation Trust](#)

Some of the key common themes and commitments across our policies include:

- ensuring our buildings are as green as possible
- supporting the active travel agenda for staff and service users, and promoting the use of low emission vehicles
- developing integrated neighbourhood models which ensure that care is delivered closer to home, reducing patient and staff travel time
- focussing on prevention and health improvement and addressing inequalities, which will reduce the high carbon footprint that is associated with ill health
- developing adaptation strategies and extreme weather planning
- a focus on minimising the use of high carbon consumables and medicines
- minimising the amount of waste going to landfill, and maximising re-use and recycling

As a partnership we will not be seeking to duplicate the existing organisational policies by developing a detailed overlaying Partnership Southwark sustainability strategy. However, we are committed to:

- developing a mutually supportive approach to delivering our policies, sharing knowledge, expertise and information on successful initiatives and identifying opportunities for joint working. A green champions network will be established for this purpose.
- ensuring that all decisions taken by the partnership consider sustainability implications

We will aim to identify a small number of areas where a joint approach may achieve more. The initial areas to be considered by the green champions network for 23/24 are:

- Embedding sustainability considerations in our integrated neighbourhood development
- Community Equipment re-use and recycling (for example, walking aids)
- Ensuring energy efficient utilisation of our collective and shared estates
- Staff communications and training across all partners



PLACE EXECUTIVE LEAD REPORT

This report is for discussion and noting; to update the board on key highlights on Partnership Southwark and the delegated functions.

Southwark team highly commended as Atrial Fibrillation pioneers

A joint Southwark team has been highly commended by an international award ceremony last month for their work to improve patient safety and outcomes for those affected by atrial fibrillation in the borough. Working jointly with Southwark practices and SEL Anticoagulation Team, Rachel Howatson, Helen Williams, Sadhna Murphy and the medicines optimisation team developed a new system for monitoring prescribed direct oral anticoagulants and their effects on patients. Through this new monitoring system they were able to improve safety and optimise the doses given to individual patients; meaning patients received the best dosage for them according to how they reacted to the medicine. This reduced the risk of several conditions including strokes and bleeding.



Update on Discharge Fund

The Adult Social Care Discharge Fund announced by government late in November resulted in £2.56m additional funding being added to our Better Care Fund for 2022/23 for the purpose of supporting patients who are medically fit for discharge to leave hospital. A plan was rapidly worked on by partners and submitted to NHSE on 16th December following consultation with the Partnership Southwark Delivery Executive. The focus of the plan is to provide additional capacity that can address the most common current causes of delays in the system. The selected schemes had to be capable of being mobilised at short notice and not require recurrent funding to be viable.

The Adult Social Care grant element of the fund totalling £1.3m funds a range of initiatives that directly support timely and effective discharge including strengthened nursing care, reablement, homecare (including double-handed care), extra care and sheltered accommodation, step down flats, a voluntary sector “hospital buddies” scheme, brokerage and a new community based transfers of care assessment team.

The ICB element of funding totalling £1.25m includes a focus on strengthening the provision of supported housing and step down flats that enables people to be discharged from mental health inpatient settings and the resources required to co-ordinate and support these discharges. There is also a focus on supporting discharges from acute settings via the provision of increased therapy support to enable earlier discharge, and the provision of a



social worker in ED who can work on pre-admission discharge planning. Additional resources are also allocated to strengthen the Continuing Health Care system and provide a budget for flexible spot purchasing of services required to assist discharge.

The fund will be subject to monitoring to ensure that the resources have maximum impact and provide learning for future winter pressures initiatives.

Finance Update

Southwark Place has a delegated budget of £235m, £146m is managed by Southwark place and NHS Contracts for Mental Health (£38m) and Physical Health (£51m) whilst delegated are managed by South East London Commissioning team on a South East London wide basis.

The position below sets out the Month 8 financial position of the SEL ICB – Southwark. The ICB has a nine month reporting period in 2022/23 and reflects its establishment on 1 July 2022. The budget for the nine months is constructed from the CCG/ICB annual financial plan. Southwark Borough reported an underspend of £126k as at the end of November 22 against its delegated budgets.

Financial Position as at Month 8

22/23 Core ICB budget	Annual Budget £	ICB Budget £	Year to Date Budget £	Year to Date Actuals £	Variance £	Forecast Outturn £	Variance £
Other Acute Services	824,870	737,089	409,496	398,762	10,733	717,773	19,316
Other Community Health Services	27,332,293	21,845,476	12,136,372	12,042,313	94,058	21,451,519	393,957
Mental Health Services	5,883,410	4,559,922	2,533,290	2,702,585	-169,295	5,032,748	-472,826
Continuing Care Services	19,391,486	14,749,883	8,061,803	7,891,100	170,703	14,442,626	307,257
Prescribing	31,093,518	23,585,295	13,090,450	13,300,934	-210,484	23,989,479	-404,184
Other Primary Care Services	471,193	372,476	206,931	206,931	0	372,475	1
Other Programme Services	457,420	257,668	143,149	143,149	0	351,668	-94,000
Delegated Primary Care Services	56,442,171	43,967,524	24,236,730	24,236,730	0	43,967,524	0
Corporate Budgets	4,311,631	3,385,083	1,880,601	1,650,046	230,555	3,013,476	371,607
Total	146,207,992	113,460,416	62,698,822	62,572,550	126,272	113,339,288	121,129
Community Mental Health	37,961,000	28,470,750	15,817,083	15,817,083	0	28,470,750	-
Community Physical Health	51,126,000	38,344,500	21,302,500	21,302,500	0	38,344,500	-
Total	235,294,992	180,275,666	99,818,405	99,692,133	126,272	180,154,538	121,129

Prescribing and Mental Health position represents the biggest area of risk to the borough position. The primary care prescribing budget across SEL is seeing unexpected activity pressures in a number of areas including Cat M & NCSO (No Cheaper Stock available). There are also areas of significant growth in long term conditions driven by the need to optimise medicines in patients (as per NICE guidance) as they are now being reviewed post Covid. This is especially in diabetes and CVD.

Mental Health & Learning disability cost and activity continues to increase for placements. Some provider uplifts are extremely high and this is adding further pressures on our Mental Health Budgets. Although the borough held off investment in Mental Health to mitigate these risks, budgets continue to overspend. Within community services, the borough is overspending significantly on its audiology & interpreting budget offset by uncommitted budgets. Corporate budgets continue to underspend due to staffing vacancies and staff on secondments. Borough is forecasting an underspend of £121k by the end of the year.



The Borough is required to deliver savings of £1,963k. As at month 8, the borough is reporting an under delivery on prescribing savings of £113k. The Year to date target overall is an under delivery of £84k. Our medicine optimisation team continues to monitor prescribing savings closely. The forecast savings is an under delivery of £187k. Corporate savings have been identified on a non recurrent basis (£138k) and borough will need to find recurrent savings for these in order to ensure this does not have an impact on 2023/24.

Independent Lay Member

Partnership Southwark is recruiting an Independent Lay Member, with the role due to start in spring 2023. The Independent Lay Member will sit on the Partnership Southwark Strategic Board, as well as chairing the Primary Care Group and Integrated Assurance Committee. The ILM will work closely with the two Partnership Southwark Co-Chairs to support them to work across the partnership and collaboratively drive real change, including more integrated and easier to navigate care aligned with population needs. The ILM will support Partnership Southwark to develop and maintain a culture that ensures the voice and the interests of patients/residents and the community remain at the heart of all our discussions and decisions.

Polio

In June 2022, vaccine-derived polio virus type 2 (VDPV2) was found in the London Sewage Centre, which suggested transmission amongst a small group of people. This prompted NHS England to recommend Polio boosters for all 1-9 year olds in August 2022 living in London. In Southwark, we partnered with the GP Federations to ensure all 30k children aged 1-9 were invited to receive a booster by the end of September. GPs increased their capacity to accommodate patients, Quay Health Solutions (QHS) and Improving Health Ltd (IHL) added capacity in the Extended Primary Care Service clinics, Hounslow and Richmond Community Health Trust added capacity to flu clinics and our two south London trusts Kings College Hospital NHS Foundation Trust (KCH) and Guy's and St Thomas' NHS Foundation Trust (GSTT) ran dedicated polio clinics. We ran a series of pop-ups in partnership with GSTT and Public Health in areas with lower uptake, including one in Peckham Square, one in Troy Hall Peckham Rye, and one in Pembroke House Camberwell/Walworth area. We supported Initial Accommodation Centre (IAC) hotels and asylum seeker and refugee settings by providing transport for children to GSTT clinics on the weekends with guidance from the HIT team. Public Health and engagement colleagues supported comms and messaging to local Voluntary Community and Social Enterprise (VCSE) groups, including Q&As and discussions about childhood immunisations with Southwark Refugees Community Forum, Latin American Women's Rights, and Espacio Mama – Mum & Baby group for Spanish speakers. Further messaging about the campaign was disseminated through Early Years Providers and schools. The booster campaign finished on December 23rd, 2022; however, Southwark will continue to promote polio vaccination uptake alongside routine childhood immunisations in a variety of settings and continue the work with our voluntary sector.



Covid-19 and Flu

The Covid-19 Booster and Flu Campaign started in September 2022 and ends on March 31st 2023. This season has been particularly challenging across Southwark, and the rest of the country as attitudes towards vaccination for the Covid-19 pandemic has changed, and staff are reporting high rates of vaccine fatigue. QHS and IHL completed all Older Adult Care Home visits by mid-October and QHS returned in December to several homes for mop-ups. QHS and IHL offer Covid-19 boosters in dedicated clinics at the LVS hubs and alongside larger flu clinics in General Practice, and practices have agreed to vaccinate their housebound patients. General Practice has reported a higher number of patients receiving flu via a pharmacy or mass vaccination site this year than any other year, which means practices will have a significant amount of leftover flu stock. In partnership with Public Health, and VCSE organisations such as Crisis Rescue Foundation, Heart Valve Voice, and Healthwatch, Southwark has run a series of pop-ups offering Covid-19 boosters and Flu vaccinations alongside other health checks. Our focus for the remainder of the year will be Making Every Contact Count to increase uptake by targeting our low-uptake areas and running outreach and pop-ups in warm spaces, food banks and homeless shelters.

DMC Crystal Palace Road and DMC Chadwick Road Practices: Approval of issuing of second contractual remedial notices

The Care Quality Commission (CQC) carried out an announced comprehensive inspection of DMC Crystal Palace Road on 21 September 2021 and the report was subsequently published on 28 October 2021. The provider was rated inadequate in the well-led domain, requires improvement in the safe and effective domains, and good in the responsive domain. The provider received an overall CQC rating of requires improvement.

The Care Quality Commission (CQC) carried out an announced comprehensive inspection of DMC Chadwick Road on 22 October 2021 and the report was subsequently published on 19 November 2021. The provider was rated good in the caring and responsive domains, but was rated as requires improvement in the safe, effective, and well-led domains. The provider received an overall CQC rating of requires improvement.

Following the publication of the report and subsequent meeting with the practices, a contractual remedial notice was issued to the provider in March 2022. Subject matter experts assessed the provider's response and supporting evidence for the contractual remedial notice and concluded that the provider did not provide sufficient evidence to satisfy the requirements of the remedial notice. As the provider failed to provide sufficient supporting evidence, officers recommended a second contractual remedial notice to be issued to the provider.

Following consideration at Part A of the Southwark Primary Care Group meeting on 25 October 2022, I approved under delegated authority that the contractor be issued with a second remedial notice in respect of those areas of contractual non-compliance which have not yet fully been resolved at both practices and that the contractor be required to produce and implement a timed action/improvement plan alongside the remedial notice.

James Lowell
Place Executive Lead